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Du Pont and ICI play
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Spain
González tries to unite
his feuding socialists
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Tomorrow's Weekend FT
Farewell Russian revolution,
welcome back 19th century



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EUROPE'S BUSINESS NEWSPAPER

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Japan to cut car exports to EC by more than 5%

Japan has agreed to cut its 1992 car exports to the European Community, a European Commission spokesman said.

He said Japan's Ministry of International Trade and Industry agreed at talks in Tokyo to cut sales by somewhat more than the expected 5 per cent decrease in EC car market demand this year.

Afghan talks The Afghan government said a dialogue had been opened with all Islamic guerrilla groups for a transfer of power to an interim mujahideen administration. Page 18

Cost 'sabotage' The Uruguay Round of trade talks will "sabotage" US law on consumer rights and the environment, according to anti-GATT groups. Page 6; Dunkel hopeful, Page 6

Poland's President Lech Wałęsa moved to regain the political initiative after an unprecedented attack in a widely-read newspaper. Page 18

Orders up A rise in orders for durable goods and a fall in claims for unemployment insurance were seen as further evidence that a mild US recovery is under way. Page 7

'Big bang' finds A NASA satellite has found huge ripples of matter near the edge of the universe, a momentous discovery that explains how stars and galaxies evolved from the "big bang" that created the cosmos, scientists said.

New chief for British Aerospace

British Aerospace has ended its seven month search for a new chairman by announcing that John Cahill (left), the former chief executive of BTR, would take over from Sir Graham Day next month. Sir Graham has been acting chairman of BAE, which is one of Britain's biggest companies, since Professor Sir Roland Smith was forced to resign after a spectacular boardroom coup last September, following the failure of a \$430m (\$550m) rights issue. Page 9; Lex, Page 15

Union des Assurances de Paris, the largest player in French insurance, saw its net profits fall by 10.7 per cent to FF23.77bn (\$371m) in 1991 mainly because of the problems of Banque Worms, one of its banking interests. Page 20

Truce agreed Lord Carrington, chairman of the European Community peace conference on Yugoslavia, persuaded the leaders of warring ethnic groups in Bosnia-Herzegovina to agree to a truce, as fighting continued. Page 15

Ethical demands The Co-operative Bank in the UK is planning to tell corporate customers involved in blood sports to change their ways or close their accounts. Page 9

Solvay, Belgian chemicals group, is to strengthen its position as the world leader in soda ash production by buying Tenneco's Wyoming minerals operation for \$500m. Page 19

Poor figures Gdn figures on Russia's living standards and industrial production were published by its state statistics committee as medical staff and teachers began a wave of strikes. Page 2

Barlow Rand, South African conglomerate, is in talks to buy Finanzauto, Spain's principal earth-moving equipment distributor. Page 20

Korean moves The South Korean government has dropped plans to punish Hyundai Electronics Industries for alleged loan violations. Page 4

Survival message The French car industry must make huge improvements in worker training and cut its labour force if it is to survive, according to a government-commissioned report. Page 3

Survivors sought Hundreds of workers were clawing through tons of debris, searching for survivors of the series of explosions which wrecked a 20-block section of Guadalajara, Mexico's second-largest city, killing more than 200 people. Page 7; US earthquake, Page 7

Target missed Germany's money supply continued to grow well outside its target range last month. Page 3; US warning over German deficit, Page 7; Lex, Page 15

Pechiney, world's largest packaging company and leading aluminium producer, announced a 23 per cent decline in operating profits after a sharp fall in aluminium prices. Page 19

Ray Oscar Indian film-maker Satyajit Ray died of heart failure in a Calcutta hospital three weeks after being awarded an Oscar for lifetime achievement in the cinema. Obituary, Page 15

Strikes loom in western Germany

By Christopher Parkes in Bonn

WESTERN GERMANY braced itself for widespread public sector strikes after the authorities yesterday refused to raise their pay offer and trade unions reported growing militancy at strike ballot centres.

An indicator of the mood among the 3m public servants came with the announcement that 91 per cent of postal workers had voted to strike.

The postal union urged the public not to send any letters, warning that collections could not be guaranteed. It also threatened to cripple the federal net-

work of savings banks controlled by the Bundespost.

Rubbish clearance, kindergartens, motorway maintenance and local and regional public transport are also expected to be hit immediately. Emergency services will not be affected.

Airport authorities prepared to mobilise staff formally classed as civil servants - and thus not entitled to strike - to help ease expected traffic and passenger bottlenecks.

Voting among the main public sector unions ends today and the results, expected to confirm forecasts of a big majority for action, should be known by tomorrow.

Stoppages affecting all public services are expected on Monday.

For months the authorities have been bombarding the population with charges that Germany is living beyond its means, and that spending cuts at all levels are necessary to maintain the stability of the D-Mark and rebuild east Germany.

However, an unexpectedly hefty surge in credit growth shows that the Bundesbank's rigorous interest rate policy has yet to have any discernible effect on domestic demand and is unlikely to be relaxed soon.

Germany's mounting federal deficit was sharply criticised in

the International Monetary Fund's latest review this week.

The interest rates policy of the independent central bank was blamed for "restraining" European economic growth.

Growth in the broad M3 money supply measure rose 9.75 per cent in March, the Bundesbank said, and "moved further away from the upper limit of this year's target corridor of 3.5 to 3.8 per cent". Private credit demand has grown 12 per cent in the past six months.

Tensions in the labour market and runaway M3 growth suggest that constant warnings from the bank, government and leading

economists have failed to make an impression.

In an unusual show of solidarity, the employers' leading negotiators - Mr Rudolf Seiters, the Christian Democrat interior minister, Ms Heide Simonis, an opposition Social Democrat minister from Schleswig-Holstein, and Mr Richard Klein, the SPD chief executive of the Duisburg local authority - called a press conference yesterday at which they flatly refused any advance on their last offer.

"Precisely because we want to avoid conflict, we have gone to the outermost justifiable limits," Mr Seiters said.

The unions had refused to recognise the economic realities of 1992. The 4.8 per cent package, parts of which have already been imposed in some areas, would add DM15bn (\$9bn) to west German public sector spending, he added.

The unions are insisting on implementation of a 5.4 per cent deal proposed by an arbitration council last week. This was immediately rejected by federal and state governments as well as local authorities.

Money supply rises, Page 3
German data frighten bourses, Back Page, Section II



Michel Camdessus, left, with IMF external relations head Shailendra Anjaria at yesterday's Washington news conference

IMF warns Russia on reform

By Peter Norman, Economics Correspondent, in Washington

FINANCIAL SUPPORT for Russia from the International Monetary Fund could be delayed if the government in Moscow dilutes its macroeconomic and monetary policies, Mr Michel Camdessus, the fund's managing director, warned yesterday.

He told a press conference in Washington that the creation of the planned \$6bn stabilisation fund for the rouble "could take some time".

During this period Russia and other countries in the so-called rouble zone would be expected to establish some market credibility for the rouble and comply with IMF conditions.

Although the fund wanted to move ahead with providing Russia with a proposed \$4m standby credit as quickly as possible, this too could take time if there were a weakening of Russia's economic reform policies, Mr Camdessus added.

Russia is hoping that agreement on the standby loan can be reached next month.

This would unleash additional financial support from the west and set in train a rescheduling of the official debts of the former Soviet Union by the Paris Club of creditors.

Mr Camdessus was speaking against a background of growing concern in Washington that Russia might be backsliding on its commitments to low inflation, currency stability and economic reform.

At another news conference yesterday, Mr David Mulford, the US Treasury undersecretary for international affairs, said that

the alleged dilution of Russia's economic policies would be "one of the issues at the top of the agenda".

It would come up for discussion when Mr Yegor Gaidar, Russia's deputy prime minister,

Continued on Page 18

Du Pont and ICI in fibres business exchange deal

By Paul Abrahams

IMPERIAL Chemical Industries of the UK and Du Pont, the American company, yesterday announced that they were swapping their worldwide nylon and acrylics businesses.

ICI will also receive an estimated \$350m (\$442m) in cash, although a final figure will only be agreed once the two companies have examined the businesses in more detail.

The deal, which has to be cleared by the European Commission, would make Du Pont the largest manufacturer of nylon in Europe.

If the deal goes through, the group would control 25 per cent of the world and European markets, according to Mr David Williamson, Du Pont European president. The company would also supply about a third of all nylon to the European carpet industry.

ICI would become the world's largest producer of acrylics, an area which the company has defined as one of its core businesses. The enlarged unit would have annual sales of more than \$500m a year.

Mr Williamson warned: "Europe must not kill its textile industry by fragmenting and weakening its suppliers. The European industry needs someone who will invest. At the moment all the growth is going to Asia."

Both Mr Williamson and Sir Denys Henderson, ICI chairman,

said they were optimistic that the deal would be cleared by the regulatory authorities in both Europe and the US. If the move is given the go-ahead it should be completed by the end of the year.

Du Pont will acquire a business with sales of about \$200m a year and take responsibility for 6,100 employees in the UK, Germany and the Netherlands. The operations made a loss last year, but are now breaking even, according to Sir Denys.

Mr Williamson said he was hopeful about the future of the

Raw materials of a promising dealPage 17
LexPage 18
Teesside reactionPage 26

ICI plants. Du Pont planned to invest \$80m in nylon fibres over the next decade, and the former ICI sites would benefit from that.

He said that the company had no plans to rationalise the operations and denied there was a problem of overcapacity in Europe.

Sir Denys said the deal was very positive news for both companies. It played to the strengths of each and would allow them to focus resources on their core businesses.

ICI has made two previous acquisitions in the US acrylics

Continued on Page 18

Japan moves to allay fears on health of banking system

By Stefan Wagstyl in Tokyo

THE JAPANESE ministry of finance made an unprecedented attempt to quash doubts about the health of the country's banks yesterday by issuing a detailed report on their financial performance.

The ministry released estimates of the banks' financial results for the year to March 31, saying Japanese banks were "very sound". They would have no difficulty in coping with the fall in the Tokyo stock market or with a sharp rise in bad loans, the ministry said.

"Our banking system is very sound. Excessive concern is unnecessary," a senior official added.

The ministry's action followed the recent plunge in bank share prices and reports of growing overseas concern about the condition of some Japanese financial institutions.

Although the statement was issued after the stock market closed, speculation about its contents had helped to boost the Nikkei average of leading shares which rose 562.98 to 17,402.06.

Foreign bankers said any improvement in sentiment could be short-lived because the figures in the ministry's statement were largely in line with expectations.

They said that, in giving data for profits and bad debt provisions for last year, the ministry had not allayed fears about write-offs in 1992-93, which could be much larger.

The finance ministry said operating profit for all 153 Japanese banks rose 26.5 per cent to ¥3,559bn (\$27.5bn), boosted by declining interest rates. Pre-tax profits fell 17 per cent to ¥2,795bn, because of aggressive write-offs for loans and investment losses, including those related to the property market. Net after-tax profits fell 24 per cent to ¥1,379bn.

Banks' valuation losses on share portfolios suffered 500 per cent to ¥1,734bn and the write-off for bad loans rose to ¥638.3bn.

Analysts said write-offs for 1991-92 gave little indication of the larger write-offs which were likely in the current year.

Acknowledging this concern, a senior ministry official said the large national banks - including

11 city (commercial) banks, three long-term credit banks and seven trust banks - had ¥7,000bn-¥8,000bn in bad loans at the end of the fiscal year.

This meant loans on which no interest had been paid for six months. However, all but ¥2,000bn-¥3,000bn was covered by collateral, the ministry said. Banks could easily cope with bad loans because, even after recent stock market falls, they had unrealised portfolio gains of ¥17,000bn.

The figure for bad loans is considerably lower than analysts' estimates of ¥20,000bn-plus, but much depends on the precise method by which bad loans are calculated.

The ministry said all except "one or two" leading banks cleared the 8 per cent capital-adequacy ratio which has been set by the Bank for International Settlements.

The ministry gave figures for different categories of banks but not for individual banks, which will publish their own results next month.

World stocks, Back Page, Sect 2

The Markets			
STOCK INDEXES			
FT-SE 100	3,898.5	(+2.0)	
Yield	4.48		
FT-SE Europe 100	4,146.1	(-2.23)	
FT-A All Share	3,891.34	(+0.23)	
Nikkei	17,402.06	(+92.93)	
New York futures			
Dow Jones Ind Ave	3,315.45	(-20.34)	
S&P Composite	407.27	(-2.44)	
US DOLLAR			
Federal Funds	5 1/8%		
3-mo Treasury Bill	5 1/8%		
Long Term	7 1/8%		
Yield	6.89%		
LONDON MONEY			
3-mo Interbank	10 1/8% (10 1/4%)		
Life long gilt future	Jan 92 (Jan 93)		
NOV91/92 BBA OIL (May)			
Brent 16-day	\$18.49	(18.75)	
Commodities			
New York Comex	228.5	(230.1)	
London	538.75	(539.7)	
Australia	80.30		
Bahrain	101.00		
Belgium	89.80		
Cyprus	107.00		
Czech	100.00		
Denmark	100.00		
Egypt	100.00		
Finland	100.00		
France	100.00		
Germany	100.00		
Greece	100.00		
Hungary	100.00		
Iceland	100.00		
India	100.00		
Indonesia	100.00		
Israel	100.00		
Italy	100.00		
Jordan	100.00		
Korea	100.00		
Malaysia	100.00		
Mexico	100.00		
Norway	100.00		
Poland	100.00		
Portugal	100.00		
Romania	100.00		
Saudi Arabia	100.00		
Spain	100.00		
Sweden	100.00		
Switzerland	100.00		
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Turkey	100.00		
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NEWS: EUROPE

New statistics reveal third of population paid minimum wage or less

Incomes and output sink in Russia

By John Lloyd in Moscow

GRIM figures on Russia's living standards and production were published by its state statistics committee yesterday, as medical staff and teachers began a wave of strikes.

At the same time, Mr Nursultan Nazarbayev, president of Kazakhstan and an enthusiastic supporter of the Commonwealth of Independent States, warned that the organisation was in danger.

The lack of agreement among CIS members has aggravated the desperate economic plight of each - though no

mechanisms for closer co-operation can be agreed.

Mr Nazarbayev, speaking after a summit meeting of the Central Asian states in Kirghizia, gave two reasons for his concern: statements by the Ukrainian government after the CIS summit meeting in Kiev last month which suggested Ukraine might leave the group; and proceedings in the Russian Congress, where many deputies called the CIS unconstitutional and demanded the return of the Soviet Union. Mr Nazarbayev said the next CIS summit on May 15 would be crucial.

The Russian figures show that gross national product dropped by 14 per cent and output by 13 per cent in the first quarter of the year, compared with the equivalent period in 1991. Oil and gas production dropped by 15m tonnes, and coal output by 1 per cent.

More than 50m people, or one third of the Russian population, had incomes of Rb5900 or less in the first quarter. Rb5900 is the level of the new minimum wage which Mr Alexander Shokhin, deputy prime minister, has promised to introduce by May 1.

However, the statistics com-

mittee says that the monthly subsistence level now stands at Rb1,200.

Unemployment remains relatively low - up from 70,000 at the beginning of the year to 118,000 by the end of last month. But the combination of low wages and high prices is triggering more strikes. Stoppages lost the economy 360,000 work days in the first quarter.

The lowest wages - usually around Rb5 700-900 a month - are received by workers in the public services sector, such as teachers, doctors and other medical staff. According to Mrs Galina Orlova, a member of

the executive committee of the health workers' union, 70,000 medical staff are on strike, while others are mounting pickets, holding demonstrations or working to rule.

She claims that the average level of health workers' wages was only 35 per cent of the average of industrial wages - now about Rb2,500 a week according to government estimates.

Mrs Orlova said, "we hope to organise our action so that people suffer least of all". Medical staff working with children and emergency services would not strike.

NEWS IN BRIEF

Chernobyl death toll put as high as 8,000

THE UKRAINIAN government has officially estimated that 6,000 to 8,000 people died as a direct result of the meltdown of the Chernobyl nuclear reactor, which occurred six years ago this Sunday, writes Chrystia Freeland in Kiev.

Environmental activists, as early as September 1990, had put the figure at 7,000 but the former communist authorities and the International Atomic Energy Commission had played down the effects of fall-out.

The new government of independent Ukraine has made an effort to come clean about the effects of Chernobyl and has vowed to shut down the reactor. One of Ukraine's leading environmental activists, Mr Yuri Shcherbak, has been named as environment minister.

US consulate for Vladivostok

The US has received permission to re-open its consulate in the Russian far eastern port of Vladivostok this summer, the regional governor, Mr Vladimir Kuznetsov, said yesterday, AP reports from Vladivostok.

US diplomats will work from a former communist party dacha (summer home) while negotiating a permanent location. The governor did not rule out the possibility the US might re-acquire the property that served as its consulate from 1890 until the 1917 revolution, and again from 1933 to 1949.

Vladivostok was closed to foreigners until 1991 because of its large Soviet naval base on the Sea of Japan. Mr Kuznetsov said the decision to allow the re-opening of the consulate followed the visit of an official delegation led by Senators Frank Murkowski of Alaska and Steve Summs of Idaho.

Slovenia's PM to call poll

Slovenia's new prime minister said yesterday he would call early elections and immediately tackle economic problems, having ousted the government that won the republic its independence from Yugoslavia. Renter reports from Ljubljana.

Parliament asked Mr Janez Drnovsek, a 41-year-old former Yugoslav president and economist, to form a government after Christian democrat Lojze Peterle lost a confidence vote on Wednesday night amid dissatisfaction over economic problems.

Mr Peterle was ousted 10 months after his coalition government had pulled Slovenia out of the Yugoslav federation and only three months after its independence was recognised abroad.

Finnish minister quits over cuts

Finland's minister of social affairs and health has resigned over planned cuts in the welfare state, dealing a further blow to the centre-right government that came to power only a year ago, writes Sara Webb in Stockholm.

Mrs Eeva Kuuskoski announced her resignation in protest over a FIM100n (\$2.2bn) package of government spending cuts, many of which concerned reductions in welfare benefits.

An estimated 200,000 public sector workers went on strike on Wednesday over the government's cuts. The public spending reductions were announced this month in an attempt to avert the threat of a devaluation and calm the financial markets.

French launch media inquiry

The French parliament has ordered an inquiry into the state of the media - to analyse the condition of France's press and broadcasting sectors, writes Alice Rawsthorn in Paris.

The inquiry, which may help to influence future government thinking but has no direct legislative implications, follows months of lobbying for reform of France's media laws after the collapse of La Cinq, a national TV station.

Albania and IMF agree economic reform plan

By James Pettifer, recently in Tirana

OFFICIALS from the International Monetary Fund in Tirana have agreed an outline economic reform plan with the newly elected democratic party government in Albania led by Mr Sali Berisha.

The plan emphasises the need for the rapid closure of uneconomic state enterprises and an end to the current system of state subsidies.

The new government inherited a disintegrating economy with annual inflation running at over 500 per cent and industrial production at less than a third of capacity due to shortages of water and breakdowns in electricity supply. Part of the key mining sector is at a standstill.

Official unemployment is put at 20 per cent of the labour force but thousands of workers produce little in factories crippled by raw material and component shortages but are still being paid 80 per cent of their wages.

Investment rising in Romania

By Virginia Marsh in Bucharest

THE LEVEL of foreign investment in Romania showed a modest increase in the first quarter, according to the country's development agency.

A further \$54.4m had been pledged by the end of March, bringing the total in the period beginning January 1990 to \$323.1m, said the Romanian Development Agency (RDA), a state-funded body responsible for attracting foreign investment.

Western European investors continue to provide the bulk of foreign capital - 66 per cent - followed by the US with 12 per cent, and Middle Eastern countries with 8.5 per cent.

Small and medium-sized companies, mainly concentrated in the trade and tourism sectors, remain the principle conduits for foreign investment. Foreign partners were now participating in more than 10,000 local companies; only 42 companies had secured foreign investments of more than \$1m apiece.

However, the RDA believes larger companies were becoming more interested in Romania. Colgate-Palmolive, Siemens and Alcatel had recently stepped up their involvement.

Italian duel over parliament jobs

By Our Foreign Staff

THE Italian parliament yesterday held its first session since the general election earlier this month. But there was no resolution of the continuing deadlock between the main parties over the choice of candidates for president of the Senate and leader of the Chamber of Deputies.

The disagreements, which will probably require further rounds of voting today, may also postpone the planned resignation of Mr Giulio Andreotti, the prime minister.

However, signs of a compromise, at least between the Christian Democrats and the Socialists, were emerging as politicians canvassed the names of Mr Andreotti as Senate president, and Mr Gianni De Michelis, foreign minister, as lower house leader.

The choice of the two men, which would maintain the delicate balance between Christian Democrats, Mr Andreotti's party, and Mr De Michelis's Socialists, could still be upset by disagreements among the other party leaders.

The sharpest differences have emerged between the Socialists and the Democratic Party of the Left (PDS), led by Mr Achille Occhetto. Mr Occhetto, who is trying to exploit the sharp fall in Christian Democrat and Socialist support in the election, says any compromise on candidates



Ms Alessandra Mussolini, grand-daughter of Il Duce and neo-Fascist MP, on her way to take her seat in parliament

would have to be linked to a clearer picture on the composition of the government.

However, the PDS itself has suffered from sharp internal differences following its decision to back Mr Giorgio Napolitano, a senior member, as Chamber of Deputies leader. The choice has angered vet-

eran PDS member Ms Nilde Iotti, who has had the job for virtually the past 13 years.

It was incorrectly reported in the FT on Wednesday that Ms Iotti had been Senate leader and Mr Giovanni Spadolini leader of the Chamber of Deputies. Mr Spadolini was in fact the leader in the Senate.

Paris backs off student reforms

By Ian Davidson in Paris

MR Jack Lang, education minister in the new French government headed by Mr Pierre Bérégovoy, has moved swiftly to suspend the implementation of the university reforms proposed by his predecessor, Mr Lionel Jospin.

Mr Lang yesterday praised the purpose of the Jospin reforms: "Their objective is good," he said. But since they had led to misunderstandings, he was postponing their application.

The "misunderstandings" of the Jospin reforms led to waves of mass protest demonstrations by university and secondary school students.

The centre-piece of the reforms was to have been a simplification in the choice of first-year degree subjects, from 45 to around 12. In addition, a modular form of credits was proposed, coupled with a new University Studies Certificate which would be available at the end of the first year, for those students who wanted to take a break.

Mr Lang has also backed away from moves to cut down on the teaching of classical languages. At present, Latin is said to be studied by some 350,000 students, and Greek by 30,000.

CITROËN XM. THE SHAPE OF TECHNOLOGY.

THE XM RANGE SPANS 15 MODELS FROM THE 2.0 LITRE AT £16,595 TO THE 2.0 V6 24 VALVE AT £27,403.86 (MODEL PICTURED). PRICES QUOTED CORRECT AT TIME OF GOING TO PRESS AND INCLUDE CAR TAX AND VEC NUMBER PLATE. DELIVERY AND ROAD TAX ARE ESTIMATED.

NEWS: EUROPE

French car industry criticised on training and productivity

By William Dawkins in Paris

THE French car industry must make huge improvements in worker training and cut 2.5 per cent of its labour force annually until the end of the decade if it is to survive, according to a government-commissioned report published yesterday.

The study, for the Commission Générale au Plan, the state planning commission, says the industry must make "gigantic efforts" to survive Japanese competition, due to hit the protected French market with full force from 1999 when all import quotas on Japanese cars are due to end. The industry lost 115,000 jobs between 1981 and 1990, but needs to lose many thousands more of their 820,000 direct employees over the next eight years, says the report.

The industry's technology is competitive, finds the report, the result of a year-long study by industry and union experts. But the average French car worker compares badly with British counterparts at the Nissan factory in Sunderland, Tyne and Wear, which the report finds potentially as efficient as Japanese staff.

French car workers are "relatively old, often little trained or untrained, and sometimes even illiterate, manual workers do not seem very motivated," writes Mr Gilbert Rutman, the report's author and honorary president of Elf Aquitaine, the state-controlled oil group.

The average age of workers at one of Renault's main factories at Flins near Paris is 45, as against 28 at Nissan UK, for example. In 1989, nearly half the French car industry workforce had no professional diploma, it says. Of the total, only 2.4 per cent had a higher diploma as against the 13.1 per cent French national average.

Mr Rutman calls for a restructuring plan similar to that of the state-owned steel industry in the 1980s, and for subsidised training schemes to improve young workers' skills.

German money supply continues to rise

By Andrew Fisher in Frankfurt

GERMANY'S money supply continued to grow well outside its target range last month, giving a clear signal to participants at this Sunday's Group of Seven meeting in Washington that the Bundesbank will hold firm on monetary policy.

Mr Helmut Schlesinger, the president of the German central bank, will attend the G7 meeting of leading industrial countries with Mr Hans Tietmeyer, his deputy, but economists do not expect them to come under serious pressure to

cut interest rates as a stimulant to the world economy.

The Bundesbank has repeatedly stressed its concern with the high rate of money supply growth compared with the target range of between 3.5 and 5.5 per cent which had been set for this year. In March, M3, the broad monetary aggregate, grew at an annual rate of 9.75 per cent after 8.5 per cent in February and 9 per cent in January.

Propelling M3 higher has been heavy lending by banks to companies and individuals.

Much of this has been to finance cor-

porate investment in eastern Germany.

Mr Paul Brunner, European economist at Robert Fleming Securities in London, said it was unlikely M3 would return to the target range this year, based on the average for the fourth quarter of 1991 used by the Bundesbank as its base.

Also worrying the bank has been inflation, which reached an annual rate of 4.8 per cent in March.

Official German interest rates were lifted by half a point in December, putting the Lombard rate at 9.75 per cent.

The Bundesbank's stance received

support this week from the International Monetary Fund, which called on the Bonn government to cut its high fiscal deficits.

The central bank has warned that large transfers to east Germany must be accompanied by a greater determination to curb spending in the west.

Mr Theo Waigel, Germany's finance minister, responded to the Bundesbank's message at the Easter weekend by promising tough policies to clamp down on expenditure. But his promises were short on detail.

US view of German rates, Page 7

Gonzalez gives ground under party fire

Peter Bruce on the Socialists' internal struggles over Spain's new unemployment law

PRIME MINISTER Felipe Gonzalez of Spain may have found an opponent worthy of his talents as a pacifier - his own Socialist Workers Party (PSOE).

A clear illustration of this has been splashed all over the front page of Spain's biggest newspaper, El Pais, for the past two days. On Wednesday, the main front page headline read: "PSOE to alter unemployment decree in parliament."

This was Mr Gonzalez on the ropes as the party decided to modify cuts in unemployment benefit decreed by the government two weeks ago.

Yesterday it read: "PSOE backs government over benefit cuts in face of union intransigence." In other words, prime minister bounces back, party rallies, and the unions become the bad guys.

There is no point trying to make much sense of this. It is merely the left-wing PSOE disagreeing with its right-wing government yet again, and Mr Gonzalez, leader of both, working hard to hide the tracks.

The benefit cuts have poisoned the political atmosphere. Mr Carlos Solchaga, the finance minister, has made them central to his convergence plan, which is designed to show how Spain plans to meet the economic criteria established in Maastricht last December for economic and monetary union in 1997.

The cuts trim benefits to unemployed people and double the time in work - to one year - required to qualify for them. The government reckons they

will save about \$4m this year and, with luck, "enough" people to look harder for jobs. The unions have called the measures the worst attack on workers ever, and the General Workers Union is threatening a general strike in the autumn.

For the left-wingers who run the PSOE, cutting benefits to the jobless while restrictive monetary policies slow investment is the moral equivalent of clubbing baby seals. It was inevitable that resentment and

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NEWS: INTERNATIONAL

S African policemen guilty of mass killing

By Patsi Waldmeir
in Johannesburg

A SOUTH African court yesterday convicted five policemen of murdering 11 black funeral mourners in 1988, the first time security force members have been found guilty in a mass killing. The judgment is likely to embarrass the government of President F.W. de Klerk, who has long denied claims that police have been involved in violence which has left 11,000 people dead since 1984.

Yesterday Mr de Klerk made new proposals for a multiracial government to rule South Africa in the transition to a post-apartheid constitution. He proposed that South Africans of all races elect a five-member council as soon as possible to govern in the transition.

The proposal is an attempt to break a deadlock in negotiations over interim government. The ruling National Party and the African National Congress (ANC) had previously agreed that such a council should be appointed, not elected. But they disagreed over its powers.

Mr de Klerk said the proposed elected council would comprise one member from each of the three to five biggest political parties, and would have a rotating presidency, changing twice a year.

He gave no date for the election, but said it could precede a universal franchise vote for a new parliament to replace the current race-based assembly. The ANC had no immediate comment but its officials are known to favour an appointed rather than elected council which would rule for a short time and limit itself to preparing the ground for parliamentary elections. It therefore seems unlikely to accept the proposal.

City waits in fear of an ethnic explosion

David Housego
reports from Kabul

IN KABUL - a city that has lived on its nerves all week, uncertain whether it faced attack, liberation or ethnic strife - there seemed yesterday to be a great longing for peace.

"God willing, peace will come. There will be no fighting," said Gul Afghani, a vegetable seller in the Kote Sanghi market, who took an optimistic view of the city's fate in the coming days. Far more apprehensive were the girls at a Kabul University hostel - some of them the daughters of provincial party bosses or army leaders. "We are very frightened," said Zamina. "We are more afraid than ever before." Even so, vegetable prices have fallen in the last two days and the Afghan currency has been strengthened - a sign that popular sentiment believes that a peaceful end to the immediate power struggle for Kabul is possible.

Those who have most to fear from the mujahideen taking over the city - which now seems inevitable, whether or not they are united among themselves - are the top officials of the former communist regime. "I think I owe it to myself to stay to see the end of the film," said one such former official yesterday who has refused to leave but sent his family abroad. "When I decided to stay, I accepted the worst of eventualities - that is the death sentence. I think I will not regret it." To the north of Kabul are the Tajik, Uzbek, and non-Pashtun forces of Mr Ahmed Shah Masood, the leader of a northern-

based alliance of guerrilla groups now working hand-in-hand with the army and paramilitary forces.

Together they have thrown a cordon around the city. Advancing through Logar province to the south of the city are the Pashtun-dominated Hezb-e-Islam forces of Mr Gulbuddin Hekmatyar. The Hezb, the most fundamentalist of the Islamic guerrilla groups earlier this week threatened to attack Kabul.

Against this background of potential confrontation, urgent negotiations are underway - involving the Afghan government, the UN, Pakistan and the different guerrilla groups - to draw Mr Hekmatyar into an interim mujahideen government to administer the country.

As part of this process, General Mohammed Rafi, one of four vice-presidents, went to see Gulbuddin

Hekmatyar yesterday. Mr Hekmatyar, outmanoeuvred by Mr Masood but determined to carve out for himself a stake in the post-war settlement - was reported to have said that any interim administration should reflect the realities of power among the various guerrilla groups.

Afghan officials and diplomats in Kabul do not believe that Mr Hekmatyar can take over Kabul by force. "He cannot come up the road and enter the city. It is impossible," said a military attaché yesterday.

But what they fear is that Mr Hekmatyar could conspire with disaffected army, militia or Pashtun groups to stage another coup in the city. They see him as encouraging the ethnic strife and chaos from which he thinks he could benefit.

The real nightmare for Kabul would be that ethnic conflict between

Pashtun and non-Pashtun communities could erupt before a political settlement has been achieved. "If an ethnic conflict starts now, there will be no political settlement," said a diplomat yesterday.

Kabul is now the only city in Afghanistan where power has not been transferred to a guerrilla-dominated coalition that includes representatives of the armed forces.

But as the capital, it is obviously the most important city. It is also the one where the ethnic mix is the greatest - and thus where the risk of explosion is also the largest. The power vacuum in the city - with a phantom government performing the rituals of administration - cannot last for long. The mujahideen will soon enter to claim the prize of 13 years of civil war. But the city's population plays for a peaceful transition.

UN pursues search for Afghan accord

By Farhan Bokhari
in Islamabad, Pakistan

MR Boutros Boutros Ghali, the UN secretary-general, will visit Pakistan today in an effort to encourage the formation of a council of mujahideen guerrilla representatives which could peacefully take power in Afghanistan.

The visit comes at the end of a week of growing concern about the failure of an earlier UN peace plan, as well as of something of a diminution in the organisation's role in resolving the Afghan dispute.

The ousted Afghan President Najibullah has been in hiding at a UN office in Kabul since his fall last week. This has affected the organisation's image of impartiality in the eyes of mujahideen commanders, according to western diplomats and senior government officials.

"The world can huff and puff as much as it wants, but Afghans have their own way of

doing things," said one western diplomat.

Scepticism about international diplomatic activities has also been raised because of the Pakistani government's unsuccessful efforts to persuade groups of mujahideen based here to agree on a council to take power in Kabul.

Mr Benon Sevan, the special UN envoy for Afghanistan, is continuing his efforts to secure a safe passage for President Najibullah, according to a senior Pakistani official. But the task has become "a very, very difficult one", in view of a refusal by mujahideen in control of Kabul airport to let him fly out.

However, UN officials continue to defend the role of their organisation in the peace efforts, arguing that the failure of the peace plan and the presence of President Najibullah at a UN office in Kabul do not mean the organisation can play no further role in finding peace in Afghanistan.



Boutros Boutros Ghali responding to questions at a press conference in New Delhi yesterday before he leaves for Islamabad

NEWS IN BRIEF

UN peace force may be sent to Somalia

THE United Nations Security Council may dispatch more than 500 troops to strife-torn Somalia under a plan outlined last night, writes Michael Littlejohns, UN Correspondent in New York.

Military costs for a six-to-nine months peacekeeping operation are estimated at a relatively modest \$23m. For the first time in a UN operation, the main body of infantry would be sea-based - using a ship off the capital, Mogadishu, as base camp.

Fifty unarmed military observers in Mogadishu would monitor the ceasefire that went into effect on March 3 between the two main factions in the Somali civil war. They would also provide escorts for relief supplies.

Burmese junta chief quits

General Saw Maung, the Burmese leader, has resigned as its chairman for health reasons, the official Rangoon Radio announced last night, AP reports from Bangkok.

Gen Than Shwe, deputy chairman and army commander, will succeed Saw Maung, 63, as leader of the junta, the radio said. Saw Maung and a group of military officers seized power in 1988 after suppressing a nationwide pro-democracy uprising.

Saw Maung had been widely reported to be suffering from a nervous disorder affecting his capacity to work.

Japanese guilty on Iran arms

A Japanese company and four former officials were found guilty yesterday of illegally exporting missile parts to Iran, Reuters reports from Tokyo. Japan Aviation Electronics Industry was fined ¥5m (\$37,000), a company spokesman said. The former officials, including ex-president Yukio Kato, received two-year prison sentences suspended for three years. The company was accused both in Japan and the US of repairing US-licensed missile parts for Iran during its 1980-88 war with Iraq.

Iraq acts to curb price rises

Iraq removed import duties on meat and potatoes yesterday to check a sharp rise in prices since its Gulf war defeat, Reuters reports from Baghdad. The most essential foods such as rice, flour and cooking oil were already exempt but pre-war duties had remained in force on items for which the government had wanted to encourage local production. Luxury foods, including tinned goods, will still have high tariffs.

Secret world of the penniless emperor

Japanese politicians fear more disclosures in a trucking scandal, writes Stefan Wagstyl

JAPAN'S ruling Liberal Democratic Party is braced for embarrassing disclosures as the public prosecutor's probe continues into the Sagawa Kyubin affair - involving links between gangsters, politicians and a trucking company, Sagawa Kyubin. So many financial and political scandals have surfaced in Japan in recent years that new allegations have lost some of their capacity to surprise.

But the Sagawa Kyubin affair is attracting attention for the scale of alleged wrongdoing. The public prosecutor's office is investigating alleged breach-of-trust offences involving ¥528bn (\$2.2bn), dwarfing the 1989 Recruit stocks-for-favours scandal and the Lockheed bribery affair of the 1970s. The affair shows how a fast growing cash-rich company can attract the attention of politicians and gangsters alike. In the tightly regulated trucking world, companies often call on politicians for help in negotiating red tape. *Yakuza* (gangsters) hover above the margins, preying on companies, hoping to extract money for "settling" disputes arising from traffic accidents.

At his peak, Mr Kiyoshi Sagawa, the group's 70-year-old founder and a former building site foreman, dined with prime ministers and wrote a grandiose autobiography entitled *The Penniless Emperor*. Now he is sick - too weak, he has claimed, to give evidence before a Diet committee. His

most powerful aide, Mr Hiroyasu Watanabe, 57, is under arrest, as is Mr Jun Saotome, Mr Watanabe's lieutenant, both on charges of embezzling Sagawa Kyubin funds. Mr Sagawa drove himself and others relentlessly. Drivers were expected to work up to 18 hours a day and to act as salesmen and account managers. Experienced drivers could earn much more than manual workers. But the penalty for failure was the sack.

Starting in Kyoto, Mr Sagawa expanded across Japan mainly through acquisition, which enabled him to circumvent some trucking regulations. Until a rule change in 1990, companies needed two kinds of licences. One allowed long-haul operations on a set route, the other permitted deliveries within a region. The transport ministry took up to 12 months to process licence applications but a company that took over another's operations could also take over its licences.

Mr Sagawa's most important deal was struck with Mr Watanabe, then head of a large Tokyo trucking company, who in 1974 merged with Mr Sagawa in return for continued control over Tokyo operations. These are the main prescriptive conclusions of a report which gives a disturbing analytical and statistical picture of inequalities and obstacles to development in the global economic system.

In particular, the report shows that global income disparities have widened in recent years. By 1990, it says, the richest 20 per cent of the world's population had incomes 60 times greater than the poorest 20 per cent, whereas in 1960 this was only 30 times. Even these figures are based on the distribution between rich and poor countries; if maldistribution within countries is taken into account, "the richest 20 per cent of the world's people get at least 150 times more than the poorest 20 per cent". The report attributes this

to a combination of factors, including the fact that the world's most powerful nations have been able to secure a "penniless emperor" in Japan, who would do as he pleased. In fact, he owed more than he would admit to Mr Watanabe, whose Tokyo business accounted for a quarter of the group. Mr Watanabe proved adept at handling the company's complex relations with banks, financial companies, gangsters and politicians. But, the smooth-talking Mr Watanabe eventually came to resent playing second-fiddle to the brash Mr Sagawa.

As it grew into Japan's second largest delivery group, Sagawa Kyubin ran foul of the authorities. The transport ministry warned it repeatedly about drivers' hours for fear of traffic accidents. In 1986 it was banned from trucking for 25 days after its practices were criticised in a Diet transport committee. It also twice paid fines for tax offences.

Sagawa Kyubin tried to improve its record. It cut drivers' hours and increased holidays. But like many Japanese companies, it came to rely on politicians to help smooth relations with officials. Like other groups, it rewarded help

with Mr Ishii. Using dummy companies, Mr Watanabe channelled a total of ¥528bn in loans and loan guarantees out of the company for speculative property and stock investments. The biggest share, ¥114bn, went to Inagawakai. According to the public prosecutor's office, a further ¥39bn went to companies in which Mr Watanabe had a personal interest and ¥85.7bn to companies linked to his lieutenant Mr Saotome.

The links were exposed by the 1990 crash in Japanese stock prices. With the value of their assets plunging, recipients of Tokyo Sagawa Kyubin's largesse could no longer repay their debts.

Mr Watanabe might have hoped to conceal some of his secrets. But, say former employees, a row erupted between Mr Watanabe and Mr Sagawa. Mr Sagawa was shocked by the extent of Mr Watanabe's financial operations and he postponed his planned retirement to ensure the group did not fall into Mr Watanabe's hands.

Mr Watanabe and Mr Saotome resigned last summer and were arrested. Sagawa Kyubin fears much of its loans may never be returned. It plans to merge Tokyo Sagawa Kyubin into other group companies so as to spread the financial burden. The political party bosses have found alternative sources of funds, but few will supply money as freely as Mr Sagawa and Mr Watanabe.

Indonesia to allow foreigners 100% ownership

By William Keeling in Jakarta

FOREIGN investors are to be allowed to hold 100 per cent equity in new companies in Indonesia, the government has announced. The new directive will delight international donors, such as the World Bank, which have been pressing for further deregulation of the economy.

The directive, which is with immediate effect, applies to investments with a paid-up capital of over \$50m in the heavily populated provinces of Java and Sumatra. Projects with lesser capital must be situated in more remote provinces to qualify. Previously, 100 per cent foreign ownership was permitted only for export-oriented industries in the bonded zone of Batam Island.

Foreign companies had also been allowed 95 per cent ownership of joint ventures which exported at least 65 per cent of production, but their equity had to be reduced to 49 per cent within 15 years. For existing joint-ventures, under the new directive this time period has been extended to 30 years.

The directive requires future investors to sell at least 5 per cent of their equity to an Indonesian company or individual within five years, and to transfer 20 per cent within 20 years. There is no requirement to export production.

The move follows a decision last week to allow a \$1.6bn petrochemical plant to proceed under foreign ownership. Construction of the plant, whose backers include the second son of President Suharto, had previously been suspended by government on the grounds that with domestic ownership, foreign loans would count toward Indonesia's soaring international debt.

Officials are confident that loans raised for wholly foreign owned projects will not be viewed as Indonesian debt, estimated at about \$75bn. Bankers say the trade-off demanded by opponents of the petrochemical project included the extension of foreign ownership across the board.

Hyundai punishment dropped

By John Burton in Seoul

THE South Korean government yesterday decided to drop plans to punish Hyundai Electronics Industries (HEI) for alleged loan violations. The decision, by the Office of Bank Supervision (OBS), is the first sign the government may be trying to defuse its feud with Mr Chung Ju-yung, the Hyundai founder. The OBS alleged HEI had used bank loans to finance the Unification National Party established by Mr Chung. It claimed then that HEI borrowed Won4.8bn (\$2.5m) in January from the Korea Exchange Bank and transferred the funds to the UNP in violation of loan terms.

The OBS threatened to withdraw HEI's rights to unrestricted credit access - an important corporate privilege in South Korea, where credit is tightly rationed.

Use by HEI of loans for political activity would have violated rules that companies, with unrestricted credit access, can only use the bank loans for business.

Pact urged to help poor nations

UN report sees benefits for rich in a deal, writes Edward Mortimer

A "NEW global compact" between industrial and developing countries is proposed in this year's Human Development Report, published yesterday by the United Nations Development Programme.

Such a compact would aim to achieve, by the year 2000, universal basic education for men and women, primary health care and safe water for all, the elimination of serious malnutrition, and at least 80 per cent access to family planning. It would also aim to create enough job opportunities to absorb the growth in the global labour force while reducing absolute poverty by 50 per cent.

While these aims would be of more direct interest to developing countries, industrial countries would benefit from closer co-operation on drug trafficking and pollution, relief of immigration pressures through creation of job opportunities in

poor nations, and reduction of nuclear threats through lower international tension and acceptance of non-proliferation policies. Both sides would benefit from global peace and disarmament and from prevention of unmanageable debt burdens.

The report, compiled by an independent team of economists "under the guidance" of Mr Mahbub ul Haq, a former finance minister of Pakistan, suggests that the new compact should be financed partly from a global "peace dividend" of around \$1.5 trillion (million million), resulting from a 3 per cent annual cut in all countries' military spending throughout the decade.

It also says industrial countries should reform their Overseas Development Assistance so that two-thirds goes to the poorest nations (at present only a quarter does) and at least 20 per cent to "human priority expenditure" (at present only 7 per cent).

A "global debt bargain", involving a substantial write-down of debts by official donors and commercial banks, would halt the debt-related net transfer from developing to industrial countries, which the report says is currently \$50bn a year.

It also suggests various forms of funding for environmentally sustainable development, such as a one-dollar-per-barrel oil consumption tax, yielding around \$24bn a year, an equivalent coal tax (\$16bn), and rationing certificates for carbon dioxide emissions. Finally, developing countries could increase their exports by \$40bn a year if global markets in both goods and services were liberalised.

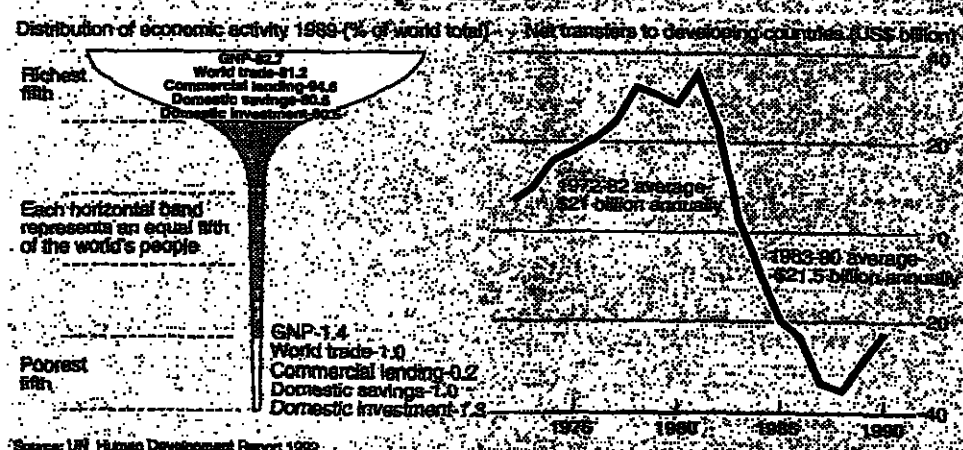
Such a compact, the report suggests, should be prepared by a process of world consultations, leading to a "world summit on human development". It also suggests creation of a privately funded body, "Honesty

International", to monitor and combat corruption, following the successful example of Amnesty International in human rights.

These are the main prescriptive conclusions of a report which gives a disturbing analytical and statistical picture of inequalities and obstacles to development in the global economic system.

In particular, the report shows that global income disparities have widened in recent years. By 1990, it says, the richest 20 per cent of the world's population had incomes 60 times greater than the poorest 20 per cent, whereas in 1960 this was only 30 times. Even these figures are based on the distribution between rich and poor countries; if maldistribution within countries is taken into account, "the richest 20 per cent of the world's people get at least 150 times more than the poorest 20 per cent". The report attributes this

Global economic disparities



widening gap partly to the national policies of developing countries but also to unequal access to capital and technology and to restrictions on free movement of goods and labour.

An important innovation of previous reports was the "human development index," which combines life expectancy, educational attainment and income indicators to give a composite measure of human

development. On this measure, Canada has now displaced Japan as the world's most developed country. The US trails in sixth position, behind Norway, Switzerland and Sweden. Next come Australia, France and the Netherlands, with the UK 10th and Germany 12th (behind Iceland). But if gender disparities are taken into account, Sweden is in first place, while Canada drops to

Population growth to hit environment

By John Hunt, Environment Correspondent

STEEP INCREASES in world population could lead to catastrophic environmental damage and loss of species and natural habitats, according to a study funded by organisations including the United Nations Population Fund and the World Wildlife Fund for Nature. It says the UN anticipates world population could level out at 11.5bn by the end of the next century compared with today's 5.4bn. But upper forecasts put the figure at 12.5bn by 2050 and 23bn by 2150. The 1990s will be the decade of fastest population growth in history, with an extra 97m people every year.

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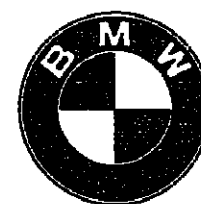
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NEWS: WORLD TRADE

Dunkel claims 'positive sign' in talks over trade impasse

By Nancy Dunne in Washington

MR Arthur Dunkel, Gatt director general, said yesterday he had "no doubts" that the Uruguay Round of global trade talks would end successfully. It was a question of when, and of whether the global trading system could afford further delays in reaching a new General Agreement on Tariffs and Trade.

The first challenge, Mr Dunkel said, was to hold the line against protectionism. "The pervasive nature of protectionism is such that only collective

action by governments can defeat it and ensure progress towards liberalisation."

Mr Dunkel saw "a positive sign" in the meeting on Wednesday between President George Bush and EC officials over agricultural trade. Although the deadlock has yet to be broken, both sides claimed that "new ideas" for a solution had been exchanged.

"I read between the lines," Mr Dunkel said. "New ideas means movement, flexibility."

He deplored the fall-off in momentum in the negotiations in the last month of 1991 and warned that developing coun-

tries which had already opened their markets were being damaged by continued protectionism in the industrialised world.

Mr Dunkel said he was glad the two sides had set a new deadline of June for resolving the impasse. He had sworn never to set another deadline, so he was "glad to see" others were now doing it for him.

The director general's optimism was not widely shared in the US business community, particularly after Mrs Carla Hills, the US trade representative, indicated that she had heard nothing more than new formulations of old ideas.

Mr Dunkel said the Round was particularly difficult because countries, for the first time, had to put national legislation on the bargaining table and this raised questions of sovereignty.

He said concerns expressed by Mr Michio Watanabe, Japan's foreign minister, about progress towards a new Gatt agreement were positive. Japan had been so "discreet" and "shy" about taking leadership, that the letters from Mr Watanabe to Washington and Brussels calling for action were a shock, he said, but "a very good shock."

US anti-Gatt lobby steps up campaign

By Nancy Dunne

THE Uruguay Round of trade talks will "sabotage" US law on consumer rights and the environment, according to American anti-Gatt groups.

The anti-Gatt lobby in the US - including environmental, consumer and farm groups - have stepped up their campaign this week to coincide with President Bush's declared Trade Week. They claim the support of 182 Congressmen for a resolution warning the president against Gatt legislation which jeopardises US environmental, consumer, health or labour laws. The resolution has the backing of Mr Richard Gephardt, the House majority leader.

Gatt rules would prevail over national standards and the anti-Gatt lobbyists argue that negotiators must ensure that a Gatt agreement would not undermine US standards on issues such as consumer rights and the environment.

The anti-Gatt forces are seeking public support in full page newspaper advertisements which claim that "the only thing free about free trade is the freedom it gives the world's largest corporations to circumvent democracy and kill those pesky laws that protect people and the planet."

Gloom and frustration grow among Geneva negotiators

By Frances Williams in Geneva

THE failure of the Washington meeting to break the farm subsidies deadlock has cast a pall of gloom over negotiations in Geneva, where trade officials have been struggling to stitch together detailed country-by-country deals on tariff cuts and services liberalisation.

These talks ground to a halt before Easter when it became clear that the US and the European Community were still far from resolving differences over farm trade reform, the crux of the Uruguay Round for most countries.

Trade officials said yesterday they did not expect serious negotiations to resume in Geneva until there were signs of a breakthrough in the bilateral talks on agriculture.

"Without a significant development at the political level we're not going to make progress," one diplomat said.

There is deep frustration among smaller Gatt members, both rich and poor, that nothing can move until the two biggest traders have sorted out their differences.

Even if Washington and Brussels could reach accord by the end of June, their agreement would have to be

endorsed by all 108 participants in the Round. Officials warn that other outstanding issues may not fall into place as easily as assumed.

In the negotiations on market access for goods, progress has been blocked principally by the failure of the US and the EC to agree tariff cuts for industrial and farm products. In services, Washington has angered trading partners by proposing to exempt a range of services from multilateral market-opening measures.

US officials say that some of these proposed exemptions would be scrapped if other countries improve their offers to open domestic markets to foreign services suppliers.

But Washington's insistence on keeping its maritime shipping out of a Uruguay Round agreement, a key sector for many countries including Japan and EC members, remains a serious threat to the negotiations.

Officials also say that new areas of disagreement have begun to appear as they comb through the legal text of the draft "Final Act", the package of rule-based accords presented last December after five years of negotiations.

In particular, the US and some other countries are having second thoughts about the

role and functions of the proposed Multilateral Trade Organisation, which would incorporate the General Agreement on Tariffs and Trade, and administer the proposed accords on services and intellectual property.

In addition, the possibility remains that, if changes are made to the agriculture text in the draft "Final Act" at the behest of the EC, other countries will try to secure their own amendments.

This could provoke a general unravelling of the carefully-balanced text. For instance, the US administration is under strong pressure from industry lobbies at home to toughen the proposed rules on intellectual property protection and anti-dumping, while Japan, South Korea and some other countries oppose proposals to convert all farm import barriers to tariffs.

Officials in Geneva agree there is no chance of a Uruguay Round package coming into force at the beginning of next year as envisaged.

There seems to be consensus that the best hope now is to complete the negotiations after the US elections in November and before the US president's "fast track" negotiating authority expires next March.



CZECHOSLOVAK President Vaclav Havel, pictured with Japan's Emperor Akihito, yesterday asked Japan to help revive the economy in his former communist country. Reuter reports from Tokyo. In talks with Prime Minister Kiichi Miyazawa, Mr Havel called for increased economic exchanges, including preferential tariffs, to boost trade. He also appealed for investment to build up medium and small firms in his country. Mr Miyazawa promised financing and investment to help privatise Czechoslovak firms. He said Japan would offer preferential tariffs from next month to boost imports of Czechoslovak glassware. The two countries are to sign a trade agreement in Tokyo today.

Japan agrees to cut car exports to EC

JAPAN has agreed to cut its 1992 car exports to the European Community, a European Commission spokesman said yesterday. Reuter reports from Brussels.

He said Japan's Ministry of International Trade and Industry (MITI) agreed at late night talks in Tokyo to cut sales by somewhat more than the expected 5 per cent decrease in EC car market demand this year.

The spokesman said the Japanese side expected that disruption to the EC's new car market could be avoided if Japanese exports to the 12-nation bloc this year were reduced from "a rate somewhat above that of the expected decrease of the total demand" after taking into account the state of the market and the specific difficulties the Community's motor manufacturing industry faces.

The spokesman would not say exactly by how much Japanese car exports would be cut this year, but said they had shipped 1.25m cars to the EC last year, and Community new car demand was expected to fall by 5 per cent this year.

The spokesman announced that a compromise had been found after two days of talks in Tokyo following the Commission's request to the Japanese to cut car exports to the EC.

Prospects fair for east-west trade bridge

Leipzig Fair is finding a new role after the collapse of the Soviet bloc, writes David Dodwell

DR CORNELIA Wohlfarth, appointed last August as managing director of the Leipzig Trade Fair, is offering no hostages to fortune. "This is the year after zero. I'm not offering any predictions for the future," she says.

"There are not the masses here that were here before, but that means nothing because many of those who used to come from the Eastern bloc were just getting away from their dreary lives, enjoying a rare opportunity to taste the consumer goods of the west."

Dr Wohlfarth, who left the world of publishing at the age of 47 to head what used to be called "the mother of all fairs", has good reason to be unclear about the future: 11 of this year's 26 fairs have never been mounted before; many are exhibiting for the first time; and with the economies of eastern and central Europe in turmoil, it is no mean task to pinpoint what market the fair should be aiming for.

She can nevertheless be cautiously sanguine about long-term prospects. The 500-year-old fair is at the heart of the economy of both Leipzig and the Lander of Saxony, of which it is capital. Traditional fairs such as the Fashion fair and the Jewellery fair have grown this year despite turmoil in the east: each attracted over 20 per cent more visitors this year than in 1991.

With the federal government pouring up to DM200bn (\$88bn) a year into the east, it is unlikely to lack financial and strategic support. Bonn has granted DM300m for modernisation, while the municipal government has provided land for a new technical fair site to open in 1995.

Already, there is an air of hope in the city: many buildings are being refurbished; the air is clearer following the closure of many of the dirty, loss-making heavy factories; free enterprise has brought colourful street stalls selling everything from socks to potted pansies; pizza bars stay open until midnight.

Dr Wohlfarth has a clear strategy: "We should try to develop an identity of our own. The fair is part of the regeneration of the east, she says. "The aim is to offer fairs that solve problems - not just the usual product exhibition halls, but workshops, seminars, congresses and a contact centre."

"But without hotels, there is nothing we can do in this direction yet: at present we are providing a preview of what the future will offer." One thousand extra visitor beds are being provided by renovating houses in the city centre. But eight new inter-

national hotels will be open by 1995.

Her critical task is to provide focus for Leipzig fairs of the future. The universal spring and autumn fairs that used to provide the west with a business link to the former Soviet bloc are as much a part of history as the bust of Lenin outside the fair site.

In the long term, Leipzig's comparative advantage is likely to be its strategic location between west and central Europe, but with the economies of central Europe in disarray, short-term focus is on the needs of Saxony and other neighbouring eastern Lander.

"It may be 15 or 20 years before eastern Germany has the same quality of life as the west, but business will be going on: there is so much catching up to do. There will be business openings in the reconstruction of the area, so fairs will focus on the environment, transport, and construction sectors," she forecasts.

So in March Leipzig mounted Terraced, a fair for environmental engineering and environmental protection, and Translog, a fair on traffic engineering. In autumn, fairs on building engineering equipment and on the construction trade are among those aimed at rebuilding the region's economy.

But long-term plans focus on Leipzig's role as a springboard to east and central Europe. Dr Wohlfarth aims not only to attract exhibitors from the west looking to markets in the east, but also to bring managers from the east to Leipzig to attend workshops on international trade, marketing, and funding. "We will help to train them to find their way through the market systems of the west that are so new to them," she says.

"It will take a long time before the former Soviet Union is able to build its own effective links with western companies, but by then we will have established ourselves. In the end, it will not be the size of the fairs that will count, but the quality," she adds.

An East-West Contact centre is planned, with an aim that at least half the exhibitors should come from eastern Germany or eastern Europe. To pave the way, the fair has appointed representatives in Prague, Warsaw, Budapest, Vilnius, Moscow and St Petersburg. Representatives are about to be appointed in Minsk and Kiev. To give them added clout, they will represent not just the Leipzig Fair, but also Saxony.

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Pretoria seeks to revive trade with Asia

By Philip Gawith in Johannesburg

A SOUTH African trade mission arrives in east Asia today in an effort to boost trade with the region. The delegation is keen to rebuild trade with Japan in particular. Japan was South Africa's largest trading partner until 1987 when it froze bilateral trade at 1987 levels. Japan banned steel imports, exports of arms, computers and certain vehicle types, new investment and loans to South Africa.

None the less, Japan continued to export many goods not included in the ban. Japanese cars account for about half of all vehicle sales while National Panasonic is a market leader in consumer electronics.

Japan has now lifted sanctions against South Africa and restored diplomatic relations.

Few observers doubt that it will soon re-establish itself as South Africa's main trading partner. It has long been a major purchaser of South African raw materials.

South Africa is also hoping to encourage Japanese investment in South Africa, particularly joint ventures.

The mission, led by Mr Derek Keys, minister of Trade and Industry and Economic Co-ordination, will visit China, Japan, Taiwan, South Korea and India.



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The mission, led by Mr Derek Keys, minister of Trade and Industry and Economic Co-ordination, will visit China, Japan, Taiwan, South Korea and India.

The mission, led by Mr Derek Keys, minister of Trade and Industry and Economic Co-ordination, will visit China, Japan, Taiwan, South Korea and India.

THE ROSE DEBENTURE



Rise in orders points to mild US recovery

By Michael Prowse
in Washington

A RISE in orders for durable goods and a fall in claims for unemployment insurance were seen yesterday as further evidence that a mild US recovery is under way.

The Commerce Department said new orders for durable goods rose 1.5 per cent last month, slightly more than expected in financial markets. In early April, weekly claims for unemployment insurance fell to just above 400,000, their lowest level since October.

Figures released by the International Monetary Fund this week indicate that a hesitant US economic recovery is under way, partly as a result of a loosening of fiscal policy by the Bush administration.

The increase in durable goods orders last month followed a flat report for February and a 2.4 per cent gain in January. Orders are running 9 per cent higher than in March last year.

The increase last month, however, mainly reflected a surge in orders for aircraft, which tend to be volatile.

Excluding transportation, orders rose only 0.1 per cent.

The rise in orders follows other signs of a gradual upturn in manufacturing, including sluggish growth of industrial production last month and a rebound in the Purchasing

Managers' Index

The Labor Department said claims for unemployment insurance fell to 404,000 in the week to April 11, the third consecutive weekly decline and the lowest level since last October. The steady decline points to a slight improvement in employment prospects this month.

The IMF's latest World Economic Outlook expects measures such as an acceleration of federal spending and a cut in personal tax withholding rates to contribute to a net fiscal stimulus this year equivalent to about 0.8 per cent of gross domestic product. This is a larger stimulus than assumed by most private sector analysts and follows a mildly contractionary fiscal policy last year.

The IMF, however, believes the loosening of fiscal policy will undermine growth in the longer term, partly by inhibiting a decline in long bond yields.

The outlook says a US recovery is under way after a setback last autumn. However, officials describe the upturn as "hesitant" and "modest".

The IMF expects US gross domestic product to register annual growth of 1.6 per cent this year, rising to 3.5 per cent next year. This would be well below the pace of most previous recoveries.

Feature, Page 16

Mulford warns over Germany's deficit

By George Graham
in Washington

MR DAVID Mulford, US Treasury under-secretary for international affairs, warned yesterday that the German fiscal deficit could persist for much longer than previously anticipated, and create a lasting drag on world economic growth.

"Germany has a large fiscal deficit and a tight monetary policy, and this is having a major spill-over effect in Europe," Mr Mulford said. "It's causing high interest rates and low growth, and contributing to unemployment," he said.

Germany faces a grilling on Sunday from its partners in the Group of Seven leading industrial countries, led by the US, over how it plans to deal with the soaring deficit.

The International Monetary Fund's World Economic Outlook report, released this week, also called for cuts in the German deficit to enable European interest rates to fall.

US officials have been at pains to make clear that they do not blame Germany's Bundesbank for the high level of the country's interest rates. They see the budget deficit as the core of the problem, this having bloomed as the cost of absorbing eastern Germany has mounted.

The under-secretary said that, although Germany's deficit now amounted to 3.5 per cent of gross national product, the country's total public sector borrowing requirement, including borrowing by public institutions such as the Treu-

hand privatisation agency or the state railways, was beyond 6 per cent of GNP.

He acknowledged that the US general government deficit also stood at about 6 per cent of GNP, but said this was not a structural deficit and would decline as the effect of the savings and loan industry rescue began to disappear.

Mr Mulford expressed the fear that, in Germany, the deficit was financing growth in the eastern part of the country largely through income transfers, rather than through productive investment. "This raises the question of how long this is going to go on, and whether it is a structural problem," he cautioned.

The under-secretary said he did not want to put himself amid Germany's policy debate, but Treasury officials say that Bonn needs to demonstrate a serious enough commitment to curbing its fiscal deficit so as to provide a background that might persuade the Bundesbank it could safely begin to lower its interest rates.

"We did provide the background for the Federal Reserve to lower interest rates by 400 basis points," a senior Treasury official said.

● Bosnia-Herzegovina, Croatia and Slovenia have filed applications for membership of the International Monetary Fund. The three republics, seceded from Yugoslavia, will join a waiting list behind the 15 republics of the former Soviet Union, whose applications are expected to reach a vote by the IMF's board of governors next week.

Teledyne accused of false testing

THE US Justice Department has accused Teledyne, a leading maker of military electronics, of having falsified tests on a basic component of sophisticated weapons and spacecraft, according to the New York Times, Reuters reports from New York.

In a civil lawsuit, the department maintains the company's failure to test the components properly defrauded the government of as much as \$250m, the newspaper said.

The suit against Teledyne asserts that the company routinely certified to the government, in 1983-1990, that the components, known as electromagnetic relays, had passed rigorous tests of reliability, when in fact the parts had often failed.

At times, the test results were distorted by faulty test equipment, the suit charges. Each year, Teledyne makes hundreds of thousands of the relays, which have been used in the US space shuttle, the Patriot anti-missile system and dozens of other items.

Teledyne, which also makes industrial products, had disclosed it was the subject of an investigation of testing irregularities, the newspaper said.

Big quake shakes California

By Louise Kehoe
in San Francisco

A STRONG earthquake rocked southern California, on Wednesday night, across 200 miles from the Mexican border to Santa Barbara.

Seismologists said there was a 10-25 per cent chance that the shock, and one a few hours earlier, might herald an even stronger quake within the next three days.

In Los Angeles, buildings swayed for several seconds, telephone services and electricity supplies were temporarily disrupted. Initial reports suggested that damage was light with only minor injuries.

The quake, just before 10pm local time, measured 6.1 on the Richter scale, said seismologists at the California Institute of Technology. Six on the scale means ability to inflict "severe damage".

The epicentre was 10 miles east of Desert Hot Springs, which is about 100 miles east of Los Angeles. The tremor was believed to be a shift on the San Andreas Fault, which runs the length of California.

Two hours earlier, a shock of 4.6 on the Richter scale had shaken the region.

Mexican blast cause sought

By Jeanne Grant in Mexico
City and agencies

HUNDREDS of workers yesterday were clawing through tons of debris, searching for survivors of the series of explosions which had wrecked a 20-block section of Guadalajara, Mexico's second-largest city. More than 200 people were reported killed and some 800 injured.

Locals demanded to know why volatile gas had been allowed to build up in the sewer system, and why the government had failed to react quickly to reports of a petrol-like smell permeating the area before the explosions on Wednesday.

The precise cause of the nine blasts, which gouged deep trenches in the streets of the poor La Reforma district, was still unclear yesterday.

Mr Jaime Aviles Medina, for the Jalisco state government, said various companies were being investigated on suspicion of having dumped chemicals or solvents into the sewer system.

Among a flurry of charges, counter-charges and denials, Pemex, the state oil company, and a cooking oil factory called La Central said they had nothing to do with the blasts. La

Central has denied dumping hexane in the sewerage system. This is a highly volatile liquid paraffin hydrocarbon which can be used to extract edible oil from seeds.

Some technical observers said the characteristics of the explosions point to hexane rather than petrol as the cause.

The local authorities' failure to prevent the disaster and their handling of its aftermath have met heavy criticism, while national industrial safety standards have been called into question.

A gas or fuel leak in the area was detected the day before the catastrophe. Staff from the local water and sewage department, and from Pemex, are reported to have investigated the complaints but been unable to find the source of the leak. Officials visited the cooking oil factory, and that investigation was reported in the late edition of the local paper.

On Wednesday, 10 minutes before the first explosion, the Guadalajara chief fireman told a local newspaper reporter that there was no problem.

The authorisation of the use of heavy earth-moving machinery, while people were still being found under the debris, has also been sharply attacked.



A young girl is hauled by rescue workers from the ruins of a building at Guadalajara yesterday

Mexican law requires industrial safety standards matching international norms, but enforcement is a problem. Mr Homero Aridjis, head of the Group of 100 environmental monitoring group, is reported to have said that the Mexican government had been very lax about industrial safety.

The government requires

new companies to undertake an environmental risk evaluation, but some older ones have not complied. Many of the companies created during the early years of Mexican industrialisation now have old facilities.

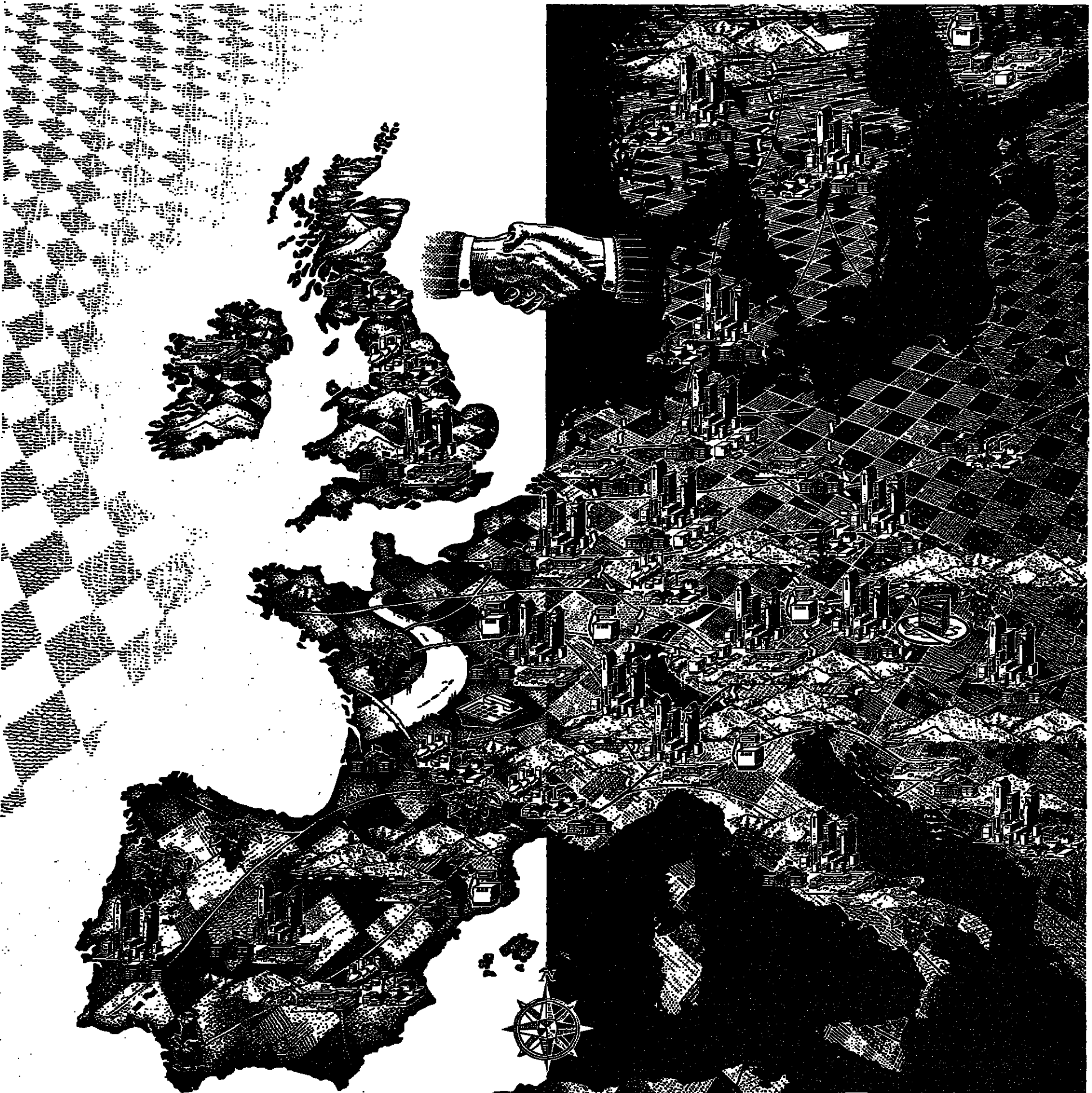
President Carlos Salinas de Gortari toured the scene late on Wednesday and pledged his government would do all it

could to help the victims. After the poor official response to the 1985 earthquake in Mexico City, the governing Institutional Revolutionary Party suffered severe political repercussions.

On the international level, the disaster may reinforce the negative image of Mexico among opponents of the North

American free trade agreement being negotiated by Mexico, the US and Canada.

US trade unions, concerned about the possible loss of jobs to enterprises south of the border, have painted Mexico as a backward, corrupt country where repeated statements of environmental concern are mere words.



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NEWS: UK

New cards dealt in the watchdog game

Richard Waters unravels the implications of reform on the business culture within the City of London

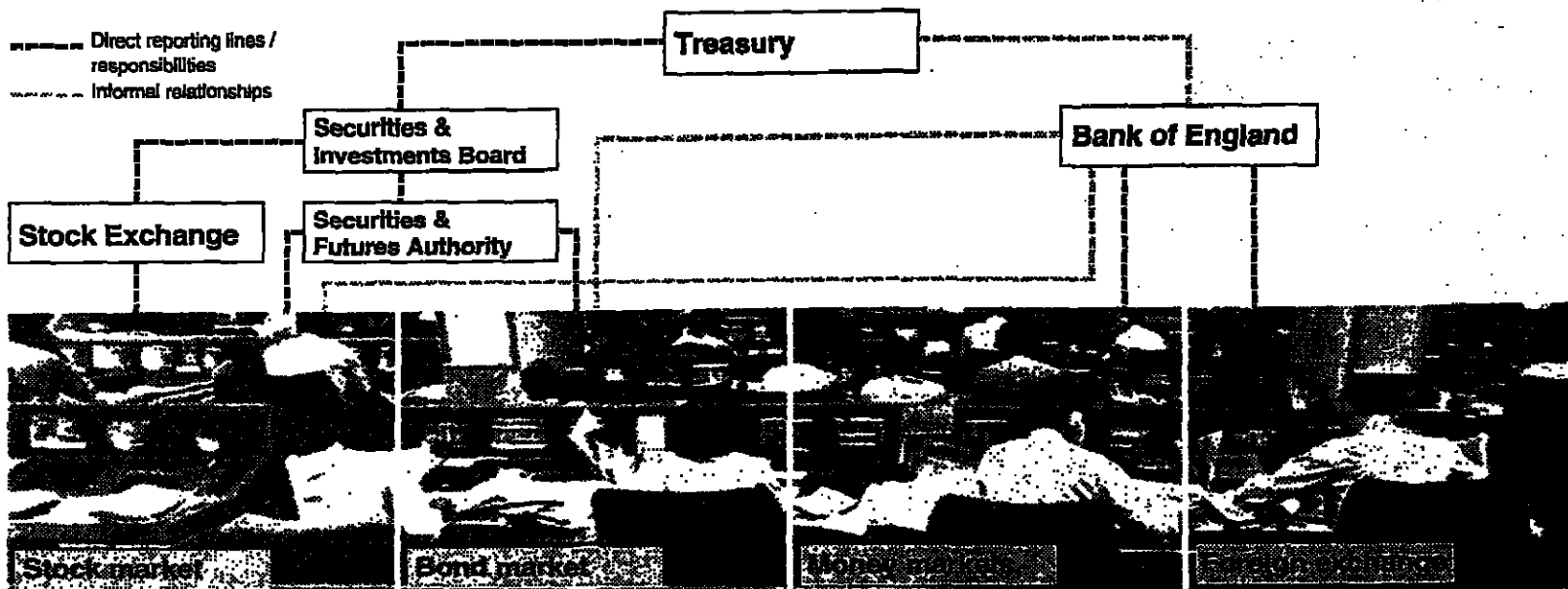
It sounds simple enough. Shifting 50 people and their filing cabinets across London's Parliament Square from the Department of Trade and Industry to the Treasury is not one of the biggest departmental reshuffles of recent years. But the long-term effects of moving ministerial responsibility for the regulation of financial services in the UK could be far-reaching.

A series of questions have been thrown into the air like a pack of cards. Will the Bank of England take a more direct role in overseeing the City's investment markets? Will the Securities and Investments Board be left to wither away, or will it be beefed up to become a UK version of the US's Securities and Exchange Commission? Will London move further towards the sort of universal banking culture which already dominates on the continent?

The City has so far been given no clues as to the answers - indeed, there is a widespread view that Treasury ministers have yet to think through the implications of the switch. "It's very early days yet, so we're trying to be tolerant," says Mr Robin Hutton, director of the British Merchant Banking and Securities Houses Association.

One of the biggest effects of the move will be to bring together, under the Treasury, two very different methods of overseeing wholesale financial markets. London's short-term money markets, among others shown above, come under the control of the Bank of England. For these responsibilities, as with banking supervision, the Bank has a loose informal relationship with the Treasury. The Bank's control

The new shape of financial market control



of the markets is firm but informal.

On the other hand the wholesale investment markets, such as the stock and bond markets, are governed by a rigid statutory framework with clear formal reporting lines. The Securities and Investments Board reports directly to ministers who answer to parliament.

These two different approaches may not last. The Bank already has informal involvement in the operation of the stock and bond markets. Also, investment regulators have been striving for the past three years to reduce the rigidity introduced to wholesale markets by the Financial Services Act. The switch of responsibility to the Treasury has now fuelled a

strong belief among some City regulators that the Bank will eventually become more directly involved in overseeing all of London's wholesale markets.

The Bank could also take on greater responsibility for overseeing London's securities firms. Historically, the UK securities industry has operated under different rules from the banking industry, a distinction that was not removed after London's Big Bang, when commercial banks were allowed to buy stockbrokers for the first time.

The Bank, as "lead regulator", does remain ultimately responsible for brokers owned by banking groups. Also, proposed European legislation on the capital backing needed by

broking firms could eventually encourage more banks in London to scrap their broking subsidiaries and conduct securities business off their own balance sheets instead.

Under former corporate affairs minister Mr John Redwood, the DTI had fought to prevent European legislation which could undermine the traditional structure of the securities industry, replacing it with a continental-style universal banking culture. Whether the Treasury will fight as hard has yet to be seen.

If the Bank of England's future role is open to question, then so is the SIB's. This investment watchdog has always sat uncomfortably between government and the investment industry, looking

to the industry to pay the costs of its upkeep but remaining answerable to ministers.

A change of political master could upset that delicate balance - particularly if the Bank of England encroaches further onto the SIB's territory.

Much depends on Mr Anthony Nelson, the new economic secretary at the Treasury who will take on responsibility for financial regulation. He is seen in the City as a fan of the SIB, having personally introduced the amendments to the Financial Services Act which created the body.

One former DTI official involved in the passage of the Act commented: "He kept pushing for more powers to be given to the SIB. He wanted

things to be centralised, and was a great critic of the City club."

If so, then Mr Nelson could be the man to do what a growing number of regulators and City professionals are arguing for: to centralise the assorted investigatory powers that currently leave a raft of self-regulating organisations, government officials and police all pursuing the same fraud investigations.

Under current plans, though, the DTI will remain responsible for carrying out company and insider dealing investigations, and no immediate change is in prospect. The complex web of regulatory relationships that has grown up in the City is unlikely to be swept away overnight.

Britain in brief



BP to cut HQ staff by 700

British Petroleum is to reduce its headquarters staff by 700 as part of a cost-saving programme.

The cuts, which are being made across the company, will include about 250 redundancies. About 100 staff will be moved elsewhere within the group and the remainder, BP hopes, will find jobs with companies to whom work is to be contracted out.

The cuts are part of a \$750m cost-saving plan which was foreshadowed last year when BP produced a disappointing set of results. Profits were down by 14 per cent. Headquarters staff are based in London and Harlow.

to \$55.2m last year, up from \$52.6m in the previous 12 months.

The study, which used figures taken from the annual reports of companies which have reported so far this year, provides new evidence of the degree of cut-throat competition between accountancy firms.

Rover cuts dealer margins

Rover is cutting dealers' profit margins on its Rover 800 executive car range to 10 per cent from an average of 17 per cent. The move provides Rover itself with a price increase, while allowing retail prices for the range to remain unchanged.

Rover said it had taken the action in consultation with, and the support of, its dealer network. Dealers are also to be eligible for "development bonuses", equivalent to an extra 4 per cent profit margin, to help them secure fleet sales for 800 models.

Union claims bank victory

Union negotiators claimed victory after the Royal Bank of Scotland allowed suspended staff refusing to work overtime to go back to work.

The bank said it was providing what it called a period of "cooling off" in the current pay dispute with the banking union Biffu. It has withdrawn the suspension of staff sent home for refusing to work "contractual overtime".

Edward Heath honoured

Mr Edward Heath, the prime minister who led Britain into the European Community, is to become the sixth post-war premier to join Britain's highest order of chivalry.

Buckingham Palace announced that the Queen has chosen the MP as one of three new Knights Companion of the Most Noble Order of the Garter.

Mr Heath, who has been an MP since 1950, becomes Sir Edward Heath and is also entitled to use the initials KG after his name.

The list of former prime ministers appointed to the garter since the Queen's accession in 1952 includes Churchill, Eden, Alistair Wilson and Callaghan but not so far Mrs Margaret Thatcher. Mr Heath's successor as Conservative party leader.

Mrs Thatcher was made a member of the Order of Merit, the highest honour carrying no title that the Queen can

Excise 'lacks incentive'

Customs and Excise has no incentive to sell goods it seizes to boost revenues to the Exchequer, according to a report from the National Audit Office.

Government accounting rules, which prevent any proceeds of the sales being retained to cover Customs's costs, are deterring staff from selling items like the vehicles used in connection with smuggling, the NAO found.

The volume of goods seized by Customs has continued to grow during the 1980s, and it expects smuggling to increase with the creation of the single European market in 1993.

But revenues from sales of the goods seized have hardly increased during the period, standing at £4m in 1990-91, compared with £4.7m in 1988-89 and £3.8m in 1986-87.

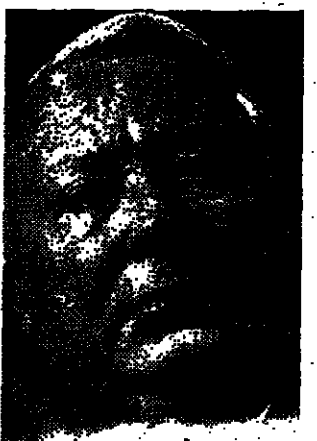
Vehicles raised most money where sales did take place, but they were often stored outside where their resale price rapidly deteriorated. Other receipts came from alcohol, electrical equipment and textiles.

Audit fees slip in recession

Audit fees charged to British companies are slumping back towards the levels of two years ago, a study revealed.

Total bills from auditors for 43 quoted companies with year-ends on or after December 1991 have dropped 2.7 per cent to £83.7m according to an analysis by JDE Consultants, the Glasgow-based firm.

That compares with an increase in audit bills for the same companies of 5 per cent



bestow, after she resigned as Prime Minister to make way for Mr John Major.

Appointments to the Garter, the origins of which stretch back to medieval times, are entirely the personal gift of the Queen. Original members included Edward III and Edward the Black Prince.

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ELECTRIC PROPULSION AND THE FUTURE OF THE AUTOMOTIVE INDUSTRY

POLLUTION AND CONSUMPTION: TOWARDS A UNIFIED EUROPEAN REGULATORY REGIME Lucien TARENS (JOURNAL DE L'AUTOMOBILE)



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NEWS: UK

Former BTR chief to head BAe after Day

By Paul Betts,
Aerospace Correspondent

BRITISH Aerospace has ended its seven month search for a new chairman by announcing yesterday that Mr John Cahill, the former chief executive of BTR, would take over from Sir Graham Day next month.

Sir Graham has been acting chairman of BAe since Professor Sir Roland Smith was forced to resign after a spectacular boardroom coup last September following the company's flopped £432m rights issue.

The appointment has lifted the uncertainty that has been surrounding the top management of one of Britain's biggest companies since the boardroom coup last year.

Mr Cahill's immediate challenge will be to restore the credibility and reputation of the company which was badly shaken by the flopped rights issue, the ensuing boardroom turmoil and the resignation of Sir Roland.

He also takes over at a time when the company is in the midst of a restructuring programme to refocus it on its core defence and aerospace businesses which are under pressure because of defence cuts and the slump in civil aviation.

The City welcomed the appointment of Mr Cahill, aged 62, an experienced international businessman who was chief executive of the BTR industrial engineering group from 1987 to 1991. BAe's shares closed yesterday 3p higher at 348p after rising at one stage by as much as 16p.

After speculation that BAe had approached several potential candidates who had turned the job down, Sir Graham said yesterday: "Only one offer was made; John was the man. We are very pleased."

However, several other candidates are believed to have been approached but were reluctant to take on the job because of BAe's insistence that the new chairman would have to continue working with the company's existing top management team.

Mr Cahill said he regarded defence "as the main thrust" of the company. "We have an opportunity to pick up some market share in this business," he said, adding that he considered defence and aerospace as a "healthy business".

Although Mr Cahill will be working closely with Mr Evans and the present senior management team, he is expected to adopt a hands-on approach and examine closely every business in BAe's portfolio.

Lang takes softer stance on Scots rule

By James Buxton,
Scottish Correspondent

MR IAN LANG, Scottish Secretary, yesterday inaugurated a softer and more conciliatory approach to ruling Scotland and called for "a change of tone in Scottish politics".

Presenting his team of four Scottish Office ministers, Mr Lang again rejected opposition demands for a multi-option referendum - offering independence, a devolved Scottish parliament or the status quo - on Scotland's constitutional future, but did not rule out referendums as a matter of principle.

Mr Lang said no proposal had been put to him by the opposition parties which were "putting and posturing". It was time they re-thought their ideas instead of re-running the general election, he said.

The issue of constitutional change had been thoroughly dealt with in the election, he said. The Scottish National party - which fought for Scottish independence - had won only three seats, while the biggest swing in Britain against Labour - which wants a devolved Scottish parliament - had been in Scotland.

"I can see circumstances in which a referendum is a useful mechanism and for that reason I'm certainly not willing to rule it out in principle," he said. "But when you start talking about a referendum on three rather woolly and ill-defined concepts then you identify all kinds of difficulties in phrasing it, in carrying it out and in deciding what has been decided after the referendum has taken place."

Nucor plant hopes fade

Hopes evaporated yesterday that Nucor, US steel producer, would salvage part of British Steel's complex at Ravenscraig, Lanarkshire. Officials from Nucor visiting Scotland told shop stewards the plant was not suitable for its needs, writes James Buxton.

Nucor did not rule out building a mini-mill in Britain to produce sheet steel by the thin slab casting process. Hunterston on the Firth of Clyde, where British Steel has an ore handling terminal and two mothballed steel plants was a possible site.



Bowing out: Jeffrey Archer, the author, is selling the Playhouse Theatre, near Charing Cross station in London. It is being sold for £2.4m to Resitstar, a company controlled by Mr Ray Cooney, the playwright and producer. Shareholders in the Playhouse Theatre Company are likely to suffer a significant loss. They have been told the profit on the sale will not cover the theatre's trading losses, but will be used to reduce bank and loan indebtedness. Mr Archer holds 62.3 per cent of the issued share capital. Photograph: Tony Andrews

IBM-BT to offer PC-driven videophone

By Michio Nakamoto

PERENNIAL jet-lagged executives and workaholics who spend more time with their computer than their family could soon find some relief in desktop videophones that are being launched in the UK early next year.

BT, in collaboration with IBM, the US computer group, has developed a PC card that

will enable users of IBM and IBM-compatible PCs to turn their computers into videophones.

The PC card, which uses hardware developed by the British Telecom group and IBM software, slots into IBM and IBM-compatible PCs to provide videotelephony, file transfer capability and database access to users.

The UK group claims it is

the first in the world to bring together the features of videotelephony and data access on one PC card.

The PC-based videophone shows a video of the person at the other end of the line on either all or part of the computer's screen. The user can be looking at a file in the computer while at the same time having a face-to-face discussion. The phone number is

keyed in and the voice transmitted through a handpiece.

The videos which are transmitted can be stored on the computer's hard disc while documents and videos can also be sent over the network.

The videophones are expected to cost about £4,000 each. There are approximately 2m IBM-compatible PCs in use in the UK equipped to incorporate the PC videophone card.

Electricity surplus of 60% seen by 1997

By Juliet Sychnra

ENGLAND and Wales will have a 60 per cent surplus of electricity by 1997, the National Grid Company which manages the country's electricity system, revealed in its annual statement yesterday.

More than 10,000MW of plant - the equivalent of 10 medium-size power stations - would have to close to achieve a more reasonable 20 per cent margin. This will support British Coal's fears that the many gas stations being built will force older coal-fired stations to close.

Twenty-eight power stations are due to be built in England and Wales by 1997 and all except Sizewell B nuclear station will run on gas. NGC

stressed that some planned stations could be cancelled.

Half will be built by small private-sector generating companies that have emerged since the electricity industry was privatised two years ago. The remainder will be built by National Power and PowerGen, the two big generators created at privatisation.

Their construction is controversial because British Coal, National Power and PowerGen think many will be more expensive than existing coal-fired plants and should not be built. They believe the new gas stations will survive only because they have managed to sign contracts to sell power to regional electricity companies at what will prove to be above market prices.



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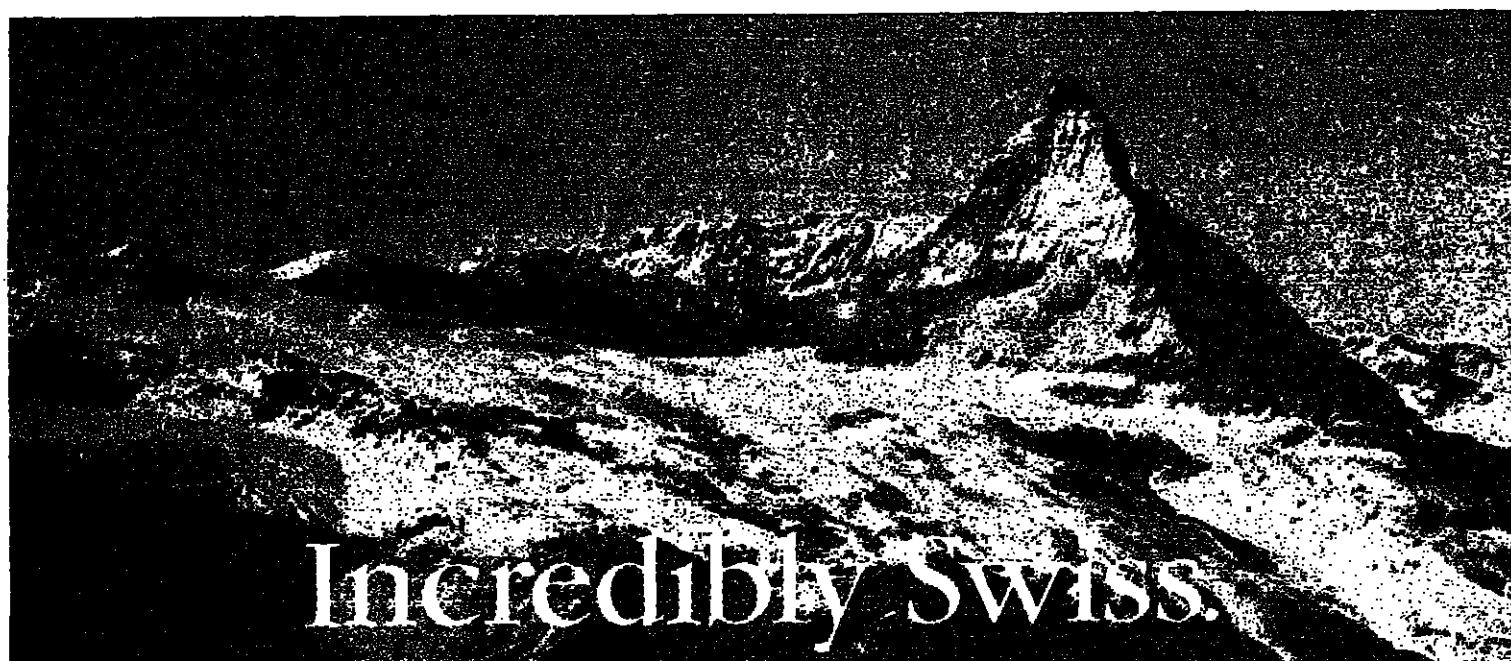
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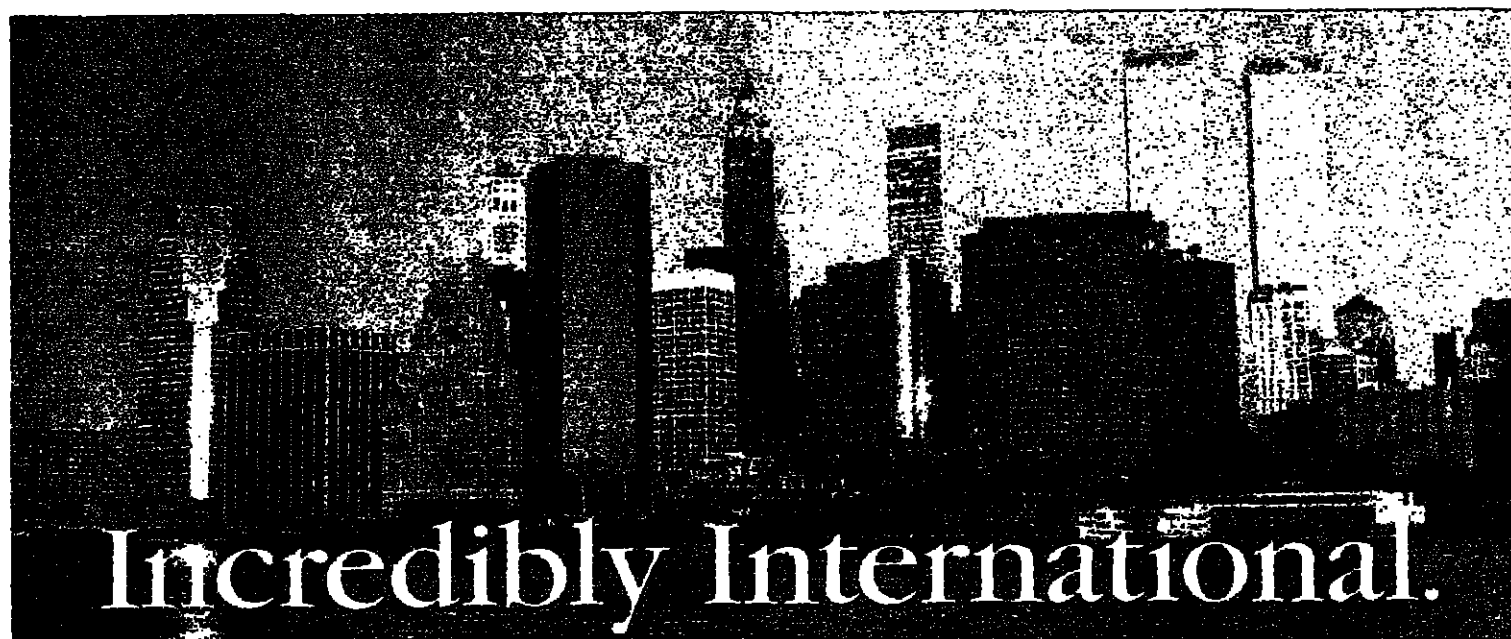
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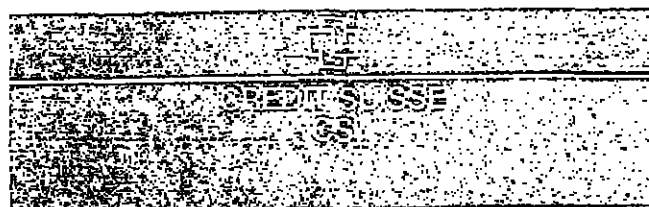


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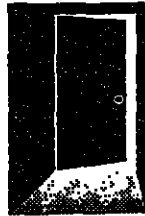


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MANAGEMENT

Entrepreneur in his natural habitat

Lucy Kellaway finds Sir Terence Conran as busy as ever



MY OFFICE

According to Sir Terence Conran, the age of the office is over. The man who introduced Britain to stylish interiors sees a future in which people will work from home, meeting up for a friendly lunch in revamped Lyons' coffee houses. "Imagine suffering the indignities of Network South-East to arrive at work in one of those towers," he makes a disdainful gesture out of the window at the City of London.

"You would think: 'What the bloody hell am I doing here, sitting at a screen all day when I could be doing the same thing at home?'"

This is vintage Sir Terence: bold, visionary and unrealistic. It is also a bit rich for him to speculate on the nightmares of working life as he sits in an office which he describes as "perfect", adding that he "feels quite embarrassed about it".

But he looks anything but embarrassed as he surveys his magnificent room. Some 50 feet long and 30 wide, it has large windows looking over the Thames and is light, comfortable and stylish.

The room is part of a converted warehouse at Butler's Wharf, part of a Conran development that went bankrupt a year ago. Indeed, since

Sir Terence resigned from his Storehouse retailing empire in 1990, he has suffered a good many blows.

But you would not guess it from his poised look as he sits behind his desk - a huge piece of polished wood which he designed himself, and had workmen knock up in his private furniture factory in the country.

He maintains that he is just as busy now with his scores of individual projects as he ever was running Storehouse: he has restaurants, a design company, his own foundation, the Conran shop, his books, chairmanship of the Design Museum.

He runs through the list twice; evidently he does not think he is washed up and he is damned if any one else is going to think it either.

As one would expect, Sir Terence has strong feelings about what an office should be like. Its occupant "must feel relaxed and comfortable in the space, which must reflect their personality. Work is a part of life."

So what does his office reflect about him? What would he think if he walked in for the first time?

"I'd think, how nice to have fresh air coming through the window. How interesting that the secretary almost shares the office with him, with only a sliding screen separating them."

Sir Terence makes much of the

importance of nice surroundings for everyone.

He says his suite of offices (originally designed as an apartment) work well for his staff of 10 or so.

"The communal kitchen is marvellous for them," he says. "They can make their toast in there in the morning."

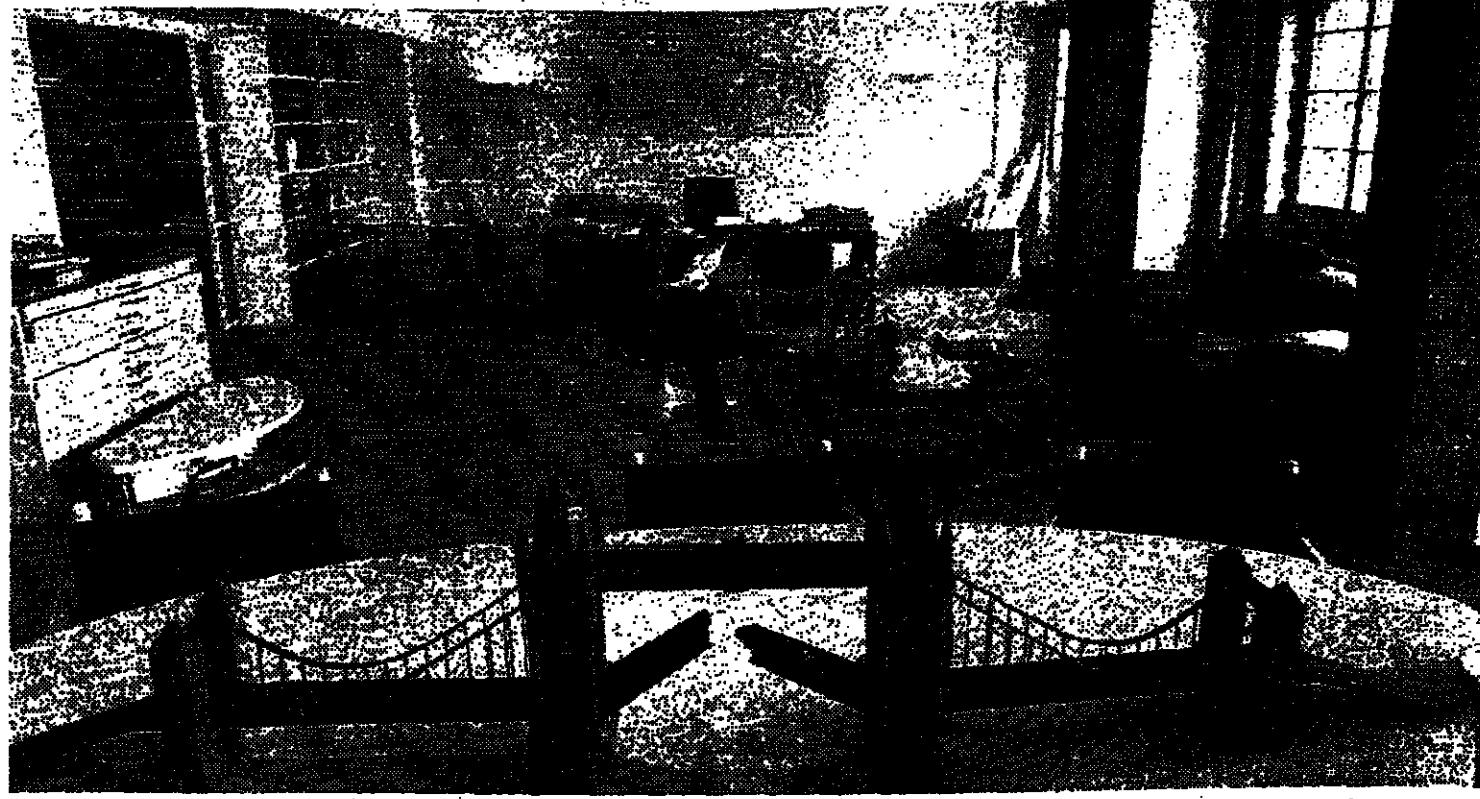
In fact the kitchen is aggressively high-tech, and has nothing so homely as a table or chair. The secretary sits in a windowless ante-room, and the other staff are squeezed into small, plain rooms at the back.

Until you see the boss's office, you might think you were in a start-up design company, cramped yet pleasantly informal: in the cupboard housing the photocopier, a bottle of wine serves as the door-stop.

"This is obviously the office of someone who likes art, pictures and sculpture," he says, returning to his own room, "and who has a sense of humour."

He points at a huge model of Tower Bridge on the sleek white board table; at the bronze Michelin man on the coffee table. But funniest of all is an ethnic bird, which he says is a jeweller's blow lamp. "It makes me laugh like anything," he says.

The outsider might miss the joke, but what they could not miss is the identity of the occupant. The room



Anthony Anderson

Sir Terence Conran: "I have learnt that if you put things in an in-tray and let them mature, they self-destruct"

could belong to no-one else but Terence Conran. Everywhere are signs of his successes and failures.

There is the faultless good taste: an idiosyncratic combination of old and new, high-tech and ethnic, smooth and rough surfaces apparently put together effortlessly. There is the model of the Food Hall for Canary Wharf, another Conran project that went wrong.

There is a shelf of children's books, published by Conran Octopus, of which he is still chairman. There is a large collection of books

on design and taste, almost all of which he has written himself. He proudly holds out the latest to be examined and admired.

There is a basket of swatches of coloured Indian cottons and some collages put together by prospective buyers for the Conran shop. Both betray a fanatical attention to detail that is fine for the head of a small company, but is misplaced in the boss of a big retailer.

The room is littered with sculptures and pictures, many propped in piles on the floor, waiting for the

right spot in one of his successful restaurants. Conran gives a bronze pillow with a fish on top a gentle kick: "I bought that in the Islington crafts fair last week. I'm not sure what I want to do with it yet."

His desk is a happy jumble of colourful cigar boxes, a fat stub is burning in a glass ashtray, pens and pencils, photographs, catalogues, and piles of paper.

There are empty cups of the strong coffee that his secretary makes, grinding the beans freshly each time.

"I try to keep things tidy, but there is so much stuff that crosses this desk."

"I have learnt that if you put things in an in-tray and let them mature, they self-destruct." There are no desk drawers, no filing cabinets, certainly no computers.

Sir Terence is no great organiser. The room is exactly as he likes, and one gets the impression he does what he likes.

He may no longer be a powerful man in big business, judging by his office, he was never meant to be.

Post Office gives uniforms the stamp of approval



A sari is included in the range

Customers queuing for stamps in the post office can now play a new game to while away the time: spot the grey and gardenia refurbishments, and toning, smartly-uniformed staff.

More than 800 main post offices have so far been revamped in an effort to lift them out of their former Victorian gloom.

Overall, £40m is being spent on bringing premises up to date and - with the introduction of automation - service into the modern age.

As part of the process, the appearance of employees is also

being overhauled with the issue of grey and yellow clothing that would not look out of place in more up-market establishments such as banks or airlines.

Uniforms, workwear or, as Post Office Counters likes to call it, "careerwear", is increasingly being used by service organisations to strengthen identity and alter public perceptions.

The aim is to reinforce images of professionalism, build pride in the team and thereby improve customer service. In the Post Office's case, the hope is that the introduction of new clothing for staff will lead to some tangible

improvements in customers' perceptions of the service they receive.

Indeed, perception, rather than the objective measure of performance itself, appears to be the key issue. For, according to Post Office Counters' own research, customers have very little idea of, for example, how long they have actually queued.

On average, they think they have waited twice as long as has actually been the case.

Frustratingly for the Post Office, taking action to cut down on queuing time seems to have little impact on these perceptions.

In refurbished offices, however, customers feel they have not had to queue for so long, regardless of actual waiting times.

The hope is that the new staff clothing will add to the "feel good" factor and further close the perceptions gap.

The 10,000 staff themselves should also feel better in the new clothes as the existing cheap and nasty blue outfits, the subject of a steady stream of staff complaints, are replaced by softer, more generously-cut, modern styles.

Designs were drawn up by Anne Tyrrell Designs, the same consultancy that recently reformed

British Rail's look, in consultation with a Post Office staff-management steering group.

The mix and match outfits - which will have been fully introduced by the end of June - include grey jackets for both sexes, a choice of suit skirt styles and lengths plus a crepe de chine blouse, scarf and skirt for women. Other interesting additions are a sari and maternity wear - the latter requested, says Crozier, by some of the "larger ladies who find it more comfortable".

Diane Summers



The Post Office calls it careerwear

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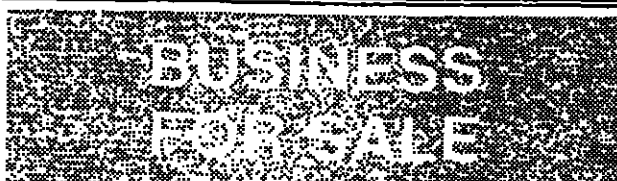
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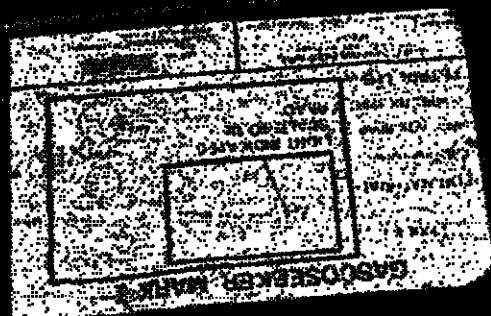
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The tide may be turning for office development in London. After decades of domination by the needs of commerce, central London may have to find new uses for its unwanted offices. "There should be a fundamental revision of land use in central London," says Mr Geoff Marsh of AFR, a property consultancy.

Developers are starting to consider the feasibility of introducing hostels, flats and houses into less popular office districts. Commuters, tired of long journeys and keen to live nearer their place of work, could be the source of fresh demand in what is still a depressed housing market.

The notion of turning offices into housing smacks of woolly-headed idealism and, indeed, the process is fraught with practical difficulties. But the dire state of the commercial property sector is forcing property owners to think again about office schemes. Scores of empty offices and buildings, on which huge bills for rates, interest payments and maintenance are incurred, are virtually worthless because they may never find tenants.

The record number of vacant office buildings - and the still greater number of office proposals in the pipeline - will satisfy demand well into the next century. Yet as Mr Marsh says: "For some of these sites, there is no prospect of a viable scheme for the next 20 years."

The argument that inner city land is too expensive to use for anything but offices has been turned on its head. Office rents need to be at least £22 per sq ft for land to have any value at all, says Mr Ralph Pearson of Chesterton, a property adviser. In parts of central London, land earmarked for offices could

The conversion factor adds up for builders

By Vanessa Houlder

have a negative value for years to come.

Developers, architects, planners and surveyors have given a cautious approval to the idea of converting unwanted office buildings and development sites. "There are plenty of cases where it will work," says Mr Richard Saxon, head of architecture at BDP, a design company. Converting offices to houses is no less feasible than the once-radical idea of building flats in old warehouses in the London Docklands, he says.

Yet any change of use for office buildings will be neither cheap nor easy. "Conversion costs are high," says Mr Michael Campbell of Peas-ton, an Edinburgh-based developer which has built flats and hostels in office buildings, warehouses and disused mills throughout the country. "You have got to give the buildings a residential feel. You can't just put up partitions."

Modern office blocks throw up the greatest hurdles. The air-conditioned, glass blocks erected in the 1980s, with large floor spaces and wall-to-wall sealed windows would need to be virtually rebuilt to be used for housing.

Conversely, the slab-type office blocks of the 1950s and 1960s are far more suitable for change of use because they have shallow floor

spaces with plenty of light and windows that open. Ironically, these features mean they have fallen out of favour for office use. "The buildings which are most convertible are at the bottom of the heap of desirability for offices," says Mr Saxon.

But even converting those buildings which lend themselves to a change of use would still be expensive. The walls might need to be re-clad - "the cost of replacing the

'You have got to give the buildings a residential feel. You can't just put up partitions'

cladding is crazy," says Mr Campbell - some windows would have to be taken out, new plumbing and electrical wiring would have to be inserted from top to bottom and independent heating systems would have to be installed in every flat. "Conversion of a radical nature sometimes costs as much as starting from scratch," says Mr Saxon.

Nonetheless, the sums appear to add up for cheap, old office blocks which have little hope of ever finding a tenant again. An added incen-

tive is that the conversion of an office block would generate a higher density of housing than would normally be allowed.

But developers will have to contend with planners. And although most London authorities would welcome additional housing, some could express reservations. Boroughs that are unsympathetic to the property industry may be unwilling to let hard pressed office builders off the hook in other boroughs, the need to attract business may override the need for houses.

One authority that has already weighed up the issues is Islington, in north London, which straddles an area where both offices and housing are in high demand. The borough has already given planning permission for a couple of schemes to convert office sites into student hostels. City University, for example, is planning to use Glaxo's former offices and laboratories as accommodation for its students.

In principle, Islington welcomes such schemes. Mr Bert Newbrook, the borough's assistant head of planning, says the proposals to build hostels instead of more offices takes pressure off the housing stock and also gives a boost to small shops in fringe areas. Conversion into hostels is a particularly suitable proposition for former offices

largely because hostels have no need for gardens or garages.

Nonetheless, hostels can be unpopular with local residents. A proposal by Rosehaugh Copartnership to convert an office courtyard scheme in Tyndale Terrace, Islington, into a student hostel for the Polytechnic of Central London may yet be rejected by Islington planning committee when it considers the application next week. "The committee has no problem with the principle," says Mr Newbrook. "But the residents are very fearful of the noise the students will make."

These first tentative steps towards finding other uses for offices show just how complicated the exercise can be. Conversion work can be expensive, unpopular and unsuitable, with many potential sites or buildings ruled out by their location or design. Moreover, many developers are unwilling to countenance such a radical change of land use while there is any prospect of a recovery in land values.

For all that, a more realistic approach to new development proposals, along with the conversion of a small proportion of existing office buildings, could make a significant inroad into the problem of over-supply that is afflicting the office market. Then, says Mr Stuart Lipton of Stanhope Properties, the surplus of poor quality space will disappear. "The property market is like a fruit market: the bad products will be turned into juice."

Fewer offices and more housing could bring an even deeper benefit to the London office market. In particular, it could address the potential threat to London posed by many companies' difficulties in retaining a workforce fed up with high house prices and lengthy, unreliable journeys to work.

IPD monthly index

Total return (Index based at Mar 1991 = 100)



Monthly change (Index based at Dec 1990 = 100)	Mar 1991	Feb 1992	Change	IPD	Retail	Office	Industrial
IPD	107.84	107.35	-0.11				
Retail	108.14	107.18	-0.82				
Office	107.30	108.53	1.56				
Industrial	105.57	102.14	-3.97				

A turn for the worse

Returns on commercial property turned negative in March for the first time since last August, according to the Investment Property Databank, a research group.

Yields moved upwards, reflecting the continued downward pressure on rental and capital values as well as the climate of pre-election uncertainty.

Rental values were cut by a further point in March, after falling by a percentage point in February. Capital values fell by 0.7 per cent, their worst single month's result since last July.

The quarterly figures also demonstrated that the three months to March, rental growth fell from -1.5 per cent to -2.3 per cent, capital

growth dropped from -0.9 per cent to -1.7 per cent, and total returns declined from 1.1 per cent to 0.3 per cent.

The year-on-year total return of 1.3 per cent improved, although at a slowing rate compared with late 1991.

Retail outperformed the industrial sector, with total returns of 0.6 per cent and 0.2 per cent, respectively.

The total return for the office sector was -1 per cent, which is the lowest monthly return since last July.

During March, the retail sector's rental values dropped by another 0.3 per cent and the equivalent yield increased from 8.6 per cent to 8.9 per cent.

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FT LAW REPORTS

Digest of Hilary Term cases

DAVY OFFSHORE LTD v
EMERALD FIELD
CONTRACTING LTD
(FT, January 28)

The plaintiff, Davy, agreed to supply a floating production facility and storage point mooring to the defendant, Emerald, which was a contractor to supply equipment and services to licensees of the right to explore and extract oil from the Emerald Oil field in the North Sea. The scheme entailed that Davy was to produce the various listed documents to Emerald which then had to issue the completion certificate, sign the final stage certificate, and obtain a section 10 certificate under the 1973 Industry Act. The documents would then be returned to Davy which would present them to the bank under the letter of credit. Payment by the bank was to be postponed for five working days after presentation and acceptance of documents. Giving judgment for Davy on the contractual intention as to the point at which title should pass, Mr Justice Hoffmann stated that it was Davy's drawing under the letter of credit that satisfied the condition to passing of title.

THE BERGE SUND

A charterparty provided that the master, although in the owners' employ, "shall observe the orders of the charterers as regards employment of the vessel". An off-hire clause provided that hire should cease for loss of time "not caused by charterers' fault... due to repairs, breakdown, accident or damage to the vessel, collision, standing, fire, interference by authorities or any other cause... preventing the efficient working of the vessel...". The vessel carried a contaminated cargo and loading was delayed until the tanks were cleaned. The arbitration dispute concerned the delay and the charterers claimed back hire paid for that period. The arbitrators awarded \$800,000 to the charterers, stating that they were unable to make a definite finding as to the cause of the failure of the corrosion test. The owners, on the other hand, contended that the delay was caused by the charterers who had chosen to employ the vessel in shipping dangerous cargo. Dismiss-

ing the owners' appeal against the award, Mr Justice Steyn stated that there had been no express finding that loss of time resulted directly from compliance with charterers' orders.

IN RE BISHOPSGATE
INVESTMENT MANAGEMENT
LTD MIRROR GROUP NEWS-
PAPERS AND OTHERS v
MAXWELL AND OTHERS
(FT, February 4)

Dismissing the appeal by Kevin Maxwell (and others) against Mr Justice Hoffmann's decision that he must answer questions put to him by the provisional liquidator of Bishopsgate Management Ltd, Lord Justice Dillon said that the Court of Appeal agreed with the approach of Mr Justice Vinelott in the case of Levitt (FT, October 29 1991), where he stated that the provisions of the 1986 Insolvency Act must be looked at as a whole to ascertain the purpose of an examination under section 236, and whether that purpose necessarily involved abrogation of the privilege against self-incrimination. There Vinelott J said: "To answer that question, the court must ask whether there is any public interest in ensuring that the inquiry was carried out thoroughly and expeditiously." Part of the mischief in the old law was its apparent inability to deal adequately with dishonesty or malpractice on the part of bankrupts or company directors. By the 1986 Act, parliament had acted to allay public concern and, with the assistance of the court, had extended greatly the investigative powers available to appointed office-holders.

GROZENTRALE UND BANK
DER OESTERREICHISCHEN
SPARKASSEN AKTIENGE-
SELLSCHAFT v OTHERS v
THE TOSG TRUST FUND LTD
(FT, February 5)

The nine plaintiff banks appealed against a decision that the defendant, the TOSG Trust Fund Ltd (incorporated in 1970 by members of an unincorporated association, the Tour Operators Study Group (TOSG)), was entitled to use money advanced by the banks for purposes other than in connection with claims against members of the Tour Operators' Study Group. In allowing

the appeal, the Court of Appeal stated that in so far as monies had been expended in alleviating the consequences of failure to customers of subsidiaries of a holding company, Travel, they were not expended in the performance of the Fund's rights, duties, powers or discretions set out in its memorandum of association. When the banks had issued their bond, they had covered one company only, namely Travel, and had exposed themselves to the risk of failure of Travel which, in the present case, was the only TOSG member. Thus the banks' exposure in the present case could not be affected or extended by something of which they knew nothing.

STANDARD CHARTERED
BANK AND ANOTHER v
WALKER AND ANOTHER
(FT, February 7)

The banks proposed the reconstruction of Brent Walker and sought injunctions requiring the defendants to vote in favour of, or restraining them from voting against, resolutions at an extraordinary general meeting. The banks believed that if the restructuring arrangements were not approved, Brent Walker's collapse would be inevitable and the shares would be worthless. In giving judgment for the banks, Mr Justice Vinelott stated that, in appropriate and rare circumstances, the court had the jurisdiction, however it was described, to restrain conduct which would destroy property over which a debtor had given a charge. It was only in an extreme case that the court would interfere by injunction with the exercise by a shareholder/debtor of the voting right attached to his own shares. However, in the present case, the banks had shown that the obstruction of the reconstruction proposals would amount to the wilful dissipation of assets which, consistent with Mareva principles, the court had jurisdiction to prevent happening.

GOMBA HOLDINGS (UK) LTD
v MINORIES FINANCE
(FT, February 11)

Minories Finance made substantial advances to the mortgagors under debentures, guarantees and mortgages. Demands for repayment were not met and joint receivers of

the assets were appointed. After having raised sufficient funds to meet their liabilities, the receivers were discharged but there were outstanding disputes as to the accounts. The mortgagors served notice of their objections to the accounts submitted, including "unreasonable and/or improper amount". Mr Justice Vinelott declared *inter alia* that the mortgagors were not entitled to object to non-litigation items on the ground that they were unreasonable. Allowing part of the mortgagors' appeal, the Court of Appeal stated that the effect under Order 62 Rules 19 and 24 was that if an account contained items of litigation or non-litigation costs, they could be referred to a taxing master for him to decide what amount was recoverable. The mortgagors were entitled to object to items that they said were unreasonable, but any doubts were to be resolved in favour of Minories.

ITALIA EXPRESS
(FT, February 12)

After the assured, Mr Ventouris, had served notice on the underwriters for total loss of the vessel Italia Express under a War Risks insurance policy, the underwriters did not dispute that the loss fell within one of the insured perils. Their sole defence was that the loss was caused by Mr Ventouris's wilful misconduct. On the 37th day of the trial, the underwriters withdrew those allegations. The present issues related to damages and Mr Ventouris claimed special or general damages for (a) loss of income which would have been earned by a replacement vessel; (b) loss of increase in capital value of a replacement vessel; and (c) damages for hardship, inconvenience and mental distress. The underwriters contended that such damages were irrecoverable in principle, and that those claimed under (c) were in any event not sustainable. Upholding that damages were not to be awarded under (c), Mr Justice Hirst stated that such claims were only recoverable in the case of a contract to provide peace of mind or freedom from distress. A marine insurance contract was not of that character.

Aviva Golden

PEOPLE

Virani brothers leave Control Securities

Nazam, Zul, and Silu Virani are leaving the board of Control Securities, the property and leisure group which they rescued from the brink of liquidation in 1985.

Although the brothers still own about 11 per cent of the company, it announced yesterday that they would step down as directors and executives.

Trading in the company's shares has been suspended since October, when the Serious Fraud Office - investigating the collapse of the Bank of Credit and Commerce International - led a raid on the

homes of the Virani brothers and Control's offices. Nazam has been charged with involvement in a false accounting conspiracy.

Nazam has often been cited as the force behind the Virani success, but colleagues say the younger, lower-profile brothers have also been vital. They, like Nazam, fled Idi Amin's Uganda in fear of their lives 20 years ago, having left behind a land-based wealth worth millions.

Starting with a supermarket in Dulwich, London, the family business rapidly grew to

become a property and leisure empire comprising 24 hotels, a brewery and 800 pubs.

The Virani family is now worth more than £50m and Nazam alone ranks among the wealthiest 100 people in the UK. However, the family's involvement in the pub business has raised some controversy within the Islam community - the brothers are all devout Muslims - as drinking alcoholic beverages is strictly forbidden. Nazam dismisses such concerns, saying his religion does not forbid him to make money.

Zul, a small stocky man, held the post of managing director of the leisure division. This became the powerhouse of Control's growth following the collapse of the property market. Lean and lanky, Silu was the man behind Control's property successes in the heady days of the 1980s. Their resignations, along with Nazam's, appear to have been the price which Control must pay to achieve a relisting. The Stock Exchange says this now depends on information regarding their successors.

Rhodes resigns
from BET

Phillip Rhodes, a director of BET since 1989, resigned yesterday from the business services group.

He had been in charge of strategic planning until a year ago, when institutions installed American John Clark as the new chief executive in a management overhaul designed to counter the company's dismal performance.

On his arrival, Clark, who had been chief executive of San Francisco-based Core-Mark International, put a Core-Mark colleague, Keith Payne, in charge of strategic planning. Rhodes, 45, who was still in his office yesterday, refused to comment on the reasons for or timing of his resignation, or to

say whether he had found alternative employment. For the past year he has been in charge of environmental, catering and contract services. Before joining BET, he had worked for Guinness.

Hanson man
for Hadleigh

HADLEIGH INDUSTRIES, the troubled USM-quoted conglomerate which had substantially to restate the size of its interim losses last month, has hired a man from Hanson to help put its finances in order.

Nigel Davis, 38, who has spent 11 years with various Hanson subsidiaries, has been appointed finance director in place of David Maddison who resigned after the company

was forced to restate its first half pre-tax losses from \$283,000 to \$535,000.

The company, whose shares have fallen from a peak of 225p to 52p, has also added an independent outsider to a board of directors which has seen an unusually heavy turnover since the company came to the market three years ago. John Pickard, 62, a former chief executive of Serck Group and F H Lloyd and currently deputy chairman of Bimex Industries, has joined the company as a non-executive director.

Hadleigh plans to add an additional non-executive director in May but the company has made no progress in replacing Brian Lowery, the chief executive of its engineering division, who resigned earlier this year.

East through west, home's best

Indulging in its own minor form of devotion, the Royal Bank of Scotland is expanding its treasury and capital markets operations north of the border, putting 45-year-old Scotsman Bill McKay in charge of trading and sales for Scotland.

McKay, who set up the bank's trading room in New York in 1978 and later had a stint in Hong Kong, has moved north at a time, he believes, when Scottish fund managers, insurers and industrial companies have advanced hugely in the sophistication of their foreign exchange and interest rate risk management. He will report to Tim Goode, director of treasury and capital markets

in London, who says the move demonstrates that "we plan to have the best treasury and capital markets operation in Scotland". It has yet to be decided whether the expanded unit will be centred in Glasgow with the foreign exchange operations, or in Edinburgh, where sterling money market activities have been located.

Proximity to customers is the name of the game, according to McKay - as well as being Scottish. "All things being equal, most institutions north of the border would rather deal with a Scottish dealing room." Making his 18 or so dealers as efficient and speedy as the 60 odd traders in London will be part of his task.



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London - New York

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ARTS

Royal Shakespeare Theatre, Stratford-upon-Avon

As You Like It

David Thacker's new RSC production begins in darkness and ends in light at least he has got one thing right. Duke Frederick's court is incarcerated in black marble, with the men all in shiny black greatcoats and boots (it looked at first as though the RSC had returned to the black-leather mode of yesteryear). Rosalind and Celia, tight-buttoned in dresses of an indeterminate period. From this fairly heavy-handed start, one waited for some definite view of the play to develop and make itself felt.

It never did. Once in the Forest of Arden, indeed, we never knew where we were. There was a broad tilted greenward, suitable for displaying market produce, and a huge branching tree whose foliage was made, quite disguised for the winter scenes. What kind of character was being played out remained utterly unclear; it carried no undertones or overtones, nor the least romantic conviction.

A few individually attractive performances floated free, unmoved by any whole dramatic conception.

In the opening confrontation Peter de Jersey's Orlando was appealingly desperate, though even in platform heels brother Oliver (Adrian Lukis) looked hopelessly menacing rather than truly nasty. (Later, on his reappearance in the forest, he seemed not merely chastened but lobotomised.)

In the visual circumstances, Duke Frederick (Andrew Jarvis) could only be a comic-book

tyrant. The wrestling match was cautious, as if an Equity safety-officer had laid down firm provisos. Alfred Burke made a plausibly decent old Adam; the girls remained ciphers so far.

Nobody except poor Adam was noticeably discommoded by the Arden winter. The exiled Duke (Jeffrey Dench, unvaryingly placid), might have been taking his regular seasonal break. Gary Yershon has set "Blow, blow, thou winter wind," like the other songs, as a pop-lusty belted, academically well-made, he also supplies big-band Hollywood triumphal music for the end.

Nor is anybody greatly enlivened by the coming of spring; Yershon's home-from-the-hunt chorus, however, strikes a suddenly flavoured note that gets no follow-up. Magic should be easy to come by in Arden, but there was a great dearth of it here.

Phyllida Hancock's Celia is always pleasant and upper-middle gentry, without any touch of the stringency that sharpens the best Celias.

Orlando remains nervously introspective and well-spoken (the more florid speeches tax his diction a little). Nothing special is done with Touchstone, although Anthony O'Donnell gives him a fine, professionally waspish attack. The shepherds and the rustic sluts are about par for the course.

There is a sterling Jacques from Michael Siberry, much the most striking performance of the evening: strong, unscorched, philosophically

Peter de Jersey and Samantha Bond in *As You Like It*

detached but eager for discovery his comrade's delight in Touchstone's antics is itself delightful. Almost alone, Siberry exemplifies the thoughtful life that ought to inform any credible *As You Like It*.

And the all-important Rosalind? Well: bobbled hair does not a "Ganymede" make. Samantha Bond's boyish disguise consists of a clinging open-necked shirt and trousers

cut as if positively to emphasise her femininity. Her voice is husky but high, and its range narrow-gauge.

Mostly she flutes brightly, with brief bursts of breathy ecstasy which seem to come from a different character, not from this "Ganymede's" secret soul. Understandably, Orlando keeps a wary distance; he would have to be mad to be taken in.

Miss Bond hops from hillock

to hillock, struts, poses, flings her arms wide (eventually this routine begins to infect her fellow players too). It took me some time to place this strangely familiar act, but at last the penny dropped: Peter Pan! - Wrong play.

David Murray

In repertory to September 11.

Theatre Royal, Glasgow

Don Giovanni

The last time Scottish Opera tried its hand at *Don Giovanni* it came up with a bizarre show featuring a Giovanni who flounced around the stage like some self-regarding Oscar Wilde so in love with himself that he hardly had time to think about women at all. It did not last long.

Now the company has returned to the opera and on Wednesday at the Theatre Royal, Glasgow, it unveiled its new production, produced and designed by Tom Cairns. This is a staging which at least looks good. A series of abstract designs, mostly curtains slashed by swords or backdrops with suggestively-shaped openings, makes a stylish visual impact, not least in the graveyard scene with its window out on to an unearthly world.

There are also a few symbols brought into play. A crimson pool of light represents split blood; a sword thrust into the ground marks the call to vengeance. In the finale a giant hand beckons Giovanni to hell and a pair of wings sticks out of his dining-room floor. Or were they bananas or phallic symbols? By this point the symbolism was getting obscure. And why, incidentally, was the final sextet truncated with no explanation?

Unfortunately it will be clear by now that this is one of those productions which poses more questions than it answers. Little interest is shown in the characters or in getting the

drama to come alive. For example, when Giovanni starts to seduce Zerlina, no feeling of sensuality envelops the stage, and for that the blame must be shared between Cairns and the conductor, Robert Dean, a noted Don Giovanni himself at Glyndebourne, but not regrettably a vivid interpreter with the baton.

In the end the sets have the colour, the depth of perspective, the subtlety of atmosphere. Everything that goes on within them is one-dimensional, grey, uninvolved. We know from several other productions that Steven Page can be an effective Don Giovanni, but here he makes little impression. Gidon Saks's Leporello is not sharp enough of wit; David Gwynne needs better intonation as the Commendatore. Glenn Winstade repeats his trusted Don Ottavio. As Masetto, Meurig Davies is sunk in his aria by flabby playing from the pit.

That is an endemic feature of the evening and the sense that the singers as a team needed a stronger guiding hand may explain why the women, too, make a limited effect. Virginia Kerr is the creditable Donna Elvira and Linda McLeod as Donna Anna wields her sword like a true Valkyrie, though she exited after her first aria sounding exhausted by the trial of singing Mozart.

Rosemary Joshua alone comes away unscathed, a lyric and appealing Zerlina.

The production is further

Virginia Kerr as Donna Elvira in *Don Giovanni*

an uncomfortably banal rhyming translation, which has Leporello listing "strumpets and crumpets" in his catalogue, and some strange choreography by Aletta Collins.

The last dance at Giovanni's party seemed to involve each guest sticking a forefinger up his partner's nostril, which may or may not have been symbolic.

What to do with this *Don Giovanni*? The best course would seem to be yet another new production as soon as possible and then these stylish designs could be used for some other opera. Almost any other, would do, in fact. And that, I fear, is ultimately half the problem.

Richard Fairman

Theatre Royal, Glasgow
041-333 9000 until 3 June, then on tour. Production sponsored by The Foundation for Sport and the Arts.

Obituary

Satyajit Ray

Satyajit Ray, whose death was announced yesterday, was Indian cinema's greatest ambassador to the west. Tomorrow has been declared a public holiday in West Bengal in his honour.

He was born on May 2 1921, to a culturally prominent Bengali family. His father, a writer, painter and photographer, sent him to Calcutta university, after which Ray spent two years studying painting with Rabindranath Tagore. A brief career in advertising took him to London, where he saw and was influenced by the De Sica movie, *Bicycle Thieves*. That experience, followed by a friendship in India with Jean Renoir, for whom Ray worked as a location scout on *The River*, helped shape his style as a filmmaker.

Before Ray's Apu Trilogy appeared - *Pather Panchali* (1955), followed by *Apurba* (1959) and *The World of Apu* (1969) - India was a country known to foreign filmmakers for its prolific and impenetrable popular cinema.

The tender, delicately-composed naturalism of *Pather Panchali*, based on an Indian book Ray had illustrated during his years as an artist, was a synthesis of European cinema's neo-realism with Indian miniature-painting. It was a style which remained throughout Ray's career, subtly infected to suit the differing moods of his films. It could take on a fantastical-poetic timbre in *The Music Room*. It could be darkened for his portraits of oppressed or freedom-

seeking women: *Dost; Three Daughters; Mahanagar*. Or again his style could be coloured with fairy-tale make-believe in *The Adventures of Goopy and Bagha*, or *The Golden Fortress*.

As Ray's career progressed, he never quite overcame the charge levelled by some Indian critics, that he was unable to make convincing films outside his own class. The accusation was that when Ray made films set among educated people, or witty talk-plots like *Dost* and *Nights in the Forest*, he was on home ground; when he depicted peasant life, however, as in *Distant Thunder* or the Apu films, he made his characters behave and sound like refugees from the leisurely classes, mysteriously slumming it in the countryside.

If Ray's success abroad owes as much to a hypothetical blind spot as to the film's visible virtues, at least the virtues include a superbly understated sense of composition, and an ability to coat subtle shadings from performers.

His best films, like *The Music Room* and *Charulata*, dwell on the human face and voice, flickering with tiny fires of expression.

The films made during Ray's late career declined somewhat in quality. *The Chess Players* was a static parable of colonialism, shot in the gaudy colours Ray had long eschewed. *Home and The World* was a tale of family tensions. *Encounter of The Timbre in The Music Room*. It could be darkened for his portraits of oppressed or freedom-

However, Ray was ill for

many years during this period, and a film-making style already notable for its understatement could hardly take a further depletion of energy. Even at their best, Ray's films were so gently paced that they defeated viewers who might have been natural southerners. Francois Truffaut walked out of *Pather Panchali* because "nothing was happening." To present-day tastes, *The Adversary*, *Company Limited* and *The Middle Man*, Ray's caustic trilogy of morality tales about the business world, takes a long, portentous breath to blow out a few tiny fires of fraudulence.

Modern film-makers, have been deeply influenced by Ray. James Ivory (whose *Satya* brought Ray's humane and delicate precision to his best work, including his adaptations of E.M. Forster's novels. In the 1960s, Ray's bleakly lyrical realism influenced British New Wave film-makers such as Lindsay Anderson and Karel Reisz.

Realism is currently out of fashion. So, perhaps, is Ray himself. But his best work spoke up for an important cinematic tradition: the one which comes down to us from the Lumiere brothers, the one which believes that the enhanced representation of real life is worth more than all the fast action and trick photography that movies in other moods can give us.

Nigel Andrews

Moving

Hugh Leonard's new play examines the changes which have taken place among the plain people of Ireland in the course of his long career as a dramatist, a career which started in 1954 and has given us 31 stage plays to date.

As *Moving* opens in 1957, Tom and Ellie Noone have finally become the occupiers of "a house with stairs in it", even though the fact that they will have to pay £4 a week to the bank for the next 20 years fills Ellie with dread. The Noone family has four children, the eldest of whom are typical Fifties teenagers, rebelling against the religiosity and nationalism of their schooling, and the heavy censorship of their films and books. Ellie's mother, an unscrupulous working-class granny - "She'd steal the pattern off a willow plate" - lives with them, causing tension. Tom and Ellie retain family loyalties while juggling themselves on a modern outlook.

When Tom Noone's school-teacher friend, Turvey, feels obliged to feel concerned that Tom's son no longer attends Sunday Mass, Tom Noone is determined to talk it through, and not to play the heavy-handed paternalist.

In the second act, instead of presenting the same Noones, timeworn and disillusioned, the clever Mr Leonard presents us with a totally new set of Noones. Tom and Ellie (their essential ordinariness once again brilliantly captured by John O'Hanra and Anita Reeves) married in 1969 and

have two children aged 16 and 18. The same removals man, played with comic brio by Johnny Murphy, acts as a king of on-stage chorus, pointing out that although the Noones' moving day in 1987 is supposed to be roughly the same as it was in 1957, it keeps coming out differently. One difference is that granny has her own "bison home", and in contrast to the earthy survivor of Act One, is a pretentious hypocrite. The inimitable veteran of Irish comedy, Maureen Potter, no longer lurches about in wrinkled stockings, but mimes along in a chain-store floral frock. The teenagers are lovable middle-class "punks". Turvey, the bachelor teacher, is now overly gay.

Leonard's observation of the foibles of suburban Dublin remains sharp, as does his concern with the ways in which people relate to their own past. Moving is more than another comedy of manners. It is Leonard's contribution to the debate on Irish identity, a debate which seeks to discover whether Ireland's long overdue adoption of the values of the developed world is a good thing, or whether something irretrievable has been lost. His answer seems to be that as long as people like Tom Noone do not let material wealth swamp their natural optimism, the new Irish will be all right. World that it were that simple.

Alannah Hopkin

Abbey Theatre, Dublin.

Carnegie Hall, New York

Simon Rattle and the CBSO

Simon Rattle and the City of Birmingham Symphony Orchestra gave three well-attended Carnegie Hall concerts last week. The programmes - big works of 1911-1913, from the orchestra's Towards the Millennium enterprise - have already been reviewed in these pages. Three of the pieces - Ravel's *Daphnis*, Debussy's *Images*, and Stravinsky's *Rite of Spring* - were live manifestations of EMI recordings.

More than once, in London, I have felt that the Birmingham orchestra was - a - band overpraised - because it has so remarkable a conductor and plays so responsible a civic role. I wondered what people would hear and think in Carnegie, where the Vienna and Berlin Philharmonics, Cleveland, Chicago, and Boston set standards for orchestral playing. The LPO came to Carnegie last month, under Franz Welser-Möst, played Beethoven, and by American standards did not play well.

The New York judgment seems to be that the CBSO is an excellent but hyped regional orchestra - as accomplished as the orchestras of, say, Cincinnati, Baltimore, and St. Louis but not internationally, in the first league: not in respect of string tone or of woodwind virtuosity. The *New York Times* critic put it more strongly: "When the clouds of praise clear away... what we hear is an

assemblage of very modest skills... The wind soloists are undistinguished. The brass is muddy and tends to creak in exposed moments; the strings are dry."

But that was after the first concert. I heard all three and thought that the orchestra as it settled into Carnegie - which, after the recent rebuild, is no longer the welcoming, flattering hall it used to be - began to sound better and better. The strings did bloom in *On hearing the first cuckoo* (an encore); they positively glowed in a movement of *Apollo* (another encore). And the orchestra played often with magical softness, such as American orchestras - even the New York Philharmonic under Masur - seldom achieve. It also showed that it could play as loudly as any rivals, but it did not respond to every *f* and *ff* indication with an *fff*.

The only flop performance in a series of eight 1911-13 works (plus four encores) was Pierrot Lunaire, declaimed (in German, not English) and cutely mimed in a spotlight by Elise Ross while the instrumentalists, encouraged by Rattle, played out, eloquently, and drowned her. The only work not worth hearing was Prokofiev's brittle First Piano Concerto. (Forget it unless Richter is the soloist.) Nielsen's *Sinfonia Espansiva*, *Daphnis*, *Images*, *Jazz*, and the *Rite* were spellbinding. *Faust* was emotionally a knockout to a point where I struggled to

stifle sobs distracting to neighbours. Eighty years ago, composers wrote with a richness and thoroughness that makes today's American symphonies - Del Tredici, Corigliano, Glass, Reich, Torke, Kernis, Zwilich - seem sadly simple-Simon.

Simon - not the simple one, but the Birmingham Simon with high, serious aims - is a British success story. Nige is another. Mr Kennedy made his New York Philharmonic debut the same week, playing the Sibelius concerto, in Avery Fisher Hall. For the record, he wore a black-and-white patched jerkin and prominent red-white-and-blue socks above sneakers, and sported a colourful scarf; a peacock among penguins, he made the New York players, conventionally clad, look dowdy, middle-aged or old.

He played the hell out of the concerto, gave a fearless, high-contrast performance. (Colleagues made comparisons with Huberman, another controversial violinist who put passion above polish.) I thought his performance very exciting. So, evidently, did Kurt Masur, the responsive conductor.

Andrew Porter

The CBSO concerts were supported by the British Arts Council, the New York Arts Council, and many private donors.

INTERNATIONAL ARTS PREVIEW & EXHIBITIONS

The Athens Concert Hall is staging an Electra cycle over the next two months encompassing drama, dance, opera and concerts. The cycle opens on May 2 with a concert of music by the leading contemporary Greek composer, Iannis Xenakis. The Dresden Philharmonic Orchestra arrives on May 14 for a week of performances, including a staging of Richard Strauss' *Elektra* with Hildegard Behrens in the title role.

Starting on May 22, the Taganka Theatre of Moscow will give a series of performances of Sophocles' *Elektra*, directed by Yuri Lyubimov. A new chamber opera by the Greek composer George Kouroupos will be staged in early June, followed by a visit from the Bolshoi Ballet Studio, with a new *Elektra* ballet choreographed by Yuri Grigorovich. In the second half of June, there will be three performances of excerpts from the Greek tragedies dealing with

Electra by Aeschylus, Sophocles and Euripides. The cycle ends with a series of chamber orchestra concerts (722 5511).

Berlin's annual German-language theatre festival, the Theaterfestival, takes place from May 15 to 29. Visiting productions include Ruth Berghaus' Hamburg staging of Brecht's *Jungle of Cities*, the Cologne production of Strindberg's *Miss Julie* and three Viennese shows, including George Tabori's *Goldberg Variations*. The festival also features productions of Lessing's *Emilia Galotti*, Buchner's *Woyzeck* and Botho Strauss' *Schlosser*, directed by Luc Bondy (254 899).

Berlin's music programme over the next few weeks is equally well-filled. This weekend the Berlin Philharmonic returns to its newly-repaired home in the Philharmonie with two performances of Gurrelieder (Sun and Mon) conducted by Claudio Abbado. The Deutsche Oper marks the Rossini year with a new production of *L'italiana in Algeri* staged by Jerome Savary and conducted by Carlo Rizzi (May 3).

EXHIBITIONS GUIDE

AMSTERDAM Van Gogh Museum: Beauty and Violence: an exhibition of prints by the Japanese artist Yoshitoshi, marking the centenary of his death. In his early work, he depicted scenes from everyday life, but later developed a fascination for horror and cruelty. Ends June 28.

Also Masters from the Mesdag Collection: 80 works from the Hague and Barbizon schools, collected by the late 19th century painter of seascapes Hendrik Willem Mesdag. Ends Aug 19. Daily

BALTIMORE Walters Art Gallery: Masterworks of American Impressionism from the Peil Collection, tracing the movement's roots in the late Barbizon school of the 1880s through the start of Post-Impressionism in the 1920s, with work by more than 70 artists, including Mary Cassatt and Theodore Robinson. Ends June 14. Closed Mon (800 N Charles St, tel 410-547 9000).

LONDON National Portrait Gallery: GBS In Close Up: portraits and photographs of George Bernard Shaw. Ends July 5. Daily

National Theatre: G L Stampa (1875-1951): theatre drawings and scenes of London life by the artist who worked for Punch magazine for more than 50 years. Ends June 6. Closed Sun

printmaking. Ends May 17. Daily

National Gallery: Rembrandt. Advance booking on 071-240 7200. Ends May 24. Daily

Tate Gallery: Otto Dix. Ends May 17. Also David Hockney: Seven Paintings. Ends July 26. Brice Marden (b New York 1938): leading contemporary painter-engraver. Ends June 21. Turner: watercolours and drawings 1830-1840. Ends May 10. Daily

Accademia Italiana: Rediscovering Pompeii: 200 excavated objects offer insight into life in the first century and illustrate how computer technology has revolutionised archaeological analysis. Advance booking on 071-379 4444. Ends June 21. Daily

Victoria and Albert Museum: Sovereign: items belonging to the Royal Family which have never been seen in public. Ends Sep 13. Also 350 pieces of 20th century costume jewellery by Chanel, Dior and others. Ends July 5. Daily

Royal Academy of Arts: Alexander Calder (1898-1978): versatile US artist. Ends June 7. Daily

Bourg-en-Bresse and Roanne. Ends July 12. Closed Mon and Tues.

MADRID Prado: Caspar David Friedrich: wide-ranging selection of paintings by the great Romantic landscape painter. Ends May 17

Fundacion Juan March: Alexej Jawlensky (1864-1941): retrospective of the Russian painter who was influenced by Matisse, settled in Germany and became friends with Klee and Kandinsky. Ends June 14. Daily

Centro de Arte Reina Sofia: Clifford Still (1904-80): American abstract expressionist. Ends May 17. Closed Tues.

NAPLES Castel Sant'Elmo and Certosa di San Martino: Josepe de Ribera: major retrospective of the baroque painter. Ends May 17. Daily

NEW YORK Metropolitan Museum of Art: William Harnett, late 19th century American master of still-life painting. Ends June 14. Helen Levitt: photographs of New York City from the 1930s to the present. Ends June 28. Closed Mon

Whitney Museum of American Art: Paul Strand: retrospective of the American photographer. Ends May 17. Also Terry Winters: mid-career survey of the abstract painter. Ends May 10. Closed Mon

long-necked boat, murderous two-edged swords and gold jewels decorated with fabulous animals hidden in intricate foliage are among the 650 exhibits tracing the history of the warriors from the north. Ends July 12. Closed Tues, late closing Wed

Musee d'Art Moderne: Sima (1891-1971): 200 works show the Czech painter participating in all the French avant-garde movements of his time, yet keeping his own recurrent theme of a poetic inner light. Ends June 21. Closed Mon, late closing Wed (11 ave President Wilson)

Didier Iagmet Fine Art: Henry Moore: Against the background of the artist's bedroom and living room, reconstituted for the occasion, and surrounded by his collection of African sculptures and drawings and paintings by Cezanne, Seurat and Degas, Moore's work takes on a new and revealing light. Ends July 24. Closed Sun (19 ave Maitignon)

Centre Pompidou: Czech Cubism 1910-25: architecture, design, visual arts. Ends May 17 (Galerie du CCJ). Also Georges Rouault (1871-1958). Ends May 4 (Grande Galerie). Closed Tues

Musee D'Orsay: Guimard (1867-1942): first major exhibition devoted to the art nouveau designer, including furniture, textiles, decorative objects, drawings and architectural examples. Ends July 26. Closed Mon

Grand Palais: Toulouse-Lautrec. Ends June 1. Closed Tues, late opening

Wad. Advance booking on 4804 3886 (ave du General Eisenhower). Also Les Lautrec de Lautrec at the Bibliotheque Nationale (1 rue Vivienne, 2e) and other exhibits echoing Lautrec's world at the Musee d'Orsay. Ends May 31. Closed Mon

Louvre Clodion, 18th century French sculptor. Ends June 29. Closed Tues (Hall Napoleon)

ROME Villa Medici: Raphael and his pupils: 150 paintings on loan from the Louvre and other major museums. Ends May 31

VALENCIA Centro Julio Golezale: Antoni Tapies (b 1923): exhibition of works by the leading Spanish abstract painter. Ends June 7

WASHINGTON National Gallery of Art: Guercino. Ends May 17. Also John Singer Sargent's *El Jaleo* (1882). Ends July 5. Jacques Callot: etchings and engravings by the early 17th century French printmaker. Ends Sep 7. Daily

Arthur M Sackler Gallery: Masterpieces of Mesopotamian Art from the Louvre. Ends Aug 9. Daily

National Museum of Women in the Arts: lace from western Europe and the former Soviet Union on loan from the Museum of Clothing and Lace in Brussels. Ends July 19. Also Women Photographers in Camera Work: 75 works by early 20th century women photographers. Ends Sep 7. Daily

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

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Don't patent human genes

THE NATIONAL Institutes of Health, the US government's medical research arm, has created turmoil in the biotechnology industry and outrage in academic science by filing almost 3,000 patent applications for human genes whose function is still unknown.

The most prominent casualty of the storm so far is James Watson, who discovered the structure of genes 40 years ago. He resigned last week as head of the US-led Human Genome Project, part of a \$3bn international effort to work out the entire genetic blueprint for human beings. Watson's bitter opposition to the NIH patenting policy was a primary reason for his forced resignation.

Although the technical details of the dispute seem esoteric, the financial and medical implications are enormous. A large part of the biotechnology industry in the next century will depend on knowing the detailed sequence of human genes. Converting that knowledge into marketable intellectual property, as NIH is trying to do, would damage the development of the industry. It might also inhibit academic research leading to cures for diseases such as forms of cancer that cannot even be treated today.

International action is needed urgently to sort out the confusion caused by NIH's precipitate action - which was taken with the approval of the Bush administration - and create a new framework for genetic patents. The OECD would be a suitable forum in which to develop an agreement outlawing the indiscriminate patenting of genes. It should still be possible to patent the discovery of individual genes whose function and potential commercial uses are specified.

Pre-emptive strike

Allan Bromley, President Bush's science adviser, defends the US move as a pre-emptive strike to defend the interests of the American taxpayer against private companies which, NIH believed, were preparing to bombard the Patent Office with similar applications. But it has already had a disastrous impact on international co-operation in genetic research.

The UK Medical Research Council, backed by the government, is preparing to retaliate by filing US

patent applications next month for more than 1,000 genes discovered by its scientists, using automatic sequencing machines like the NIH researchers. The MRC says it wants an international ban on such patents but in the absence of an agreement it has to "protect the UK position".

Other countries with substantial DNA sequencing programmes - notably Japan, France, Germany and Italy - are not only opposing the US action but also resisting the temptation to retaliate like the MRC by filing their own patents. In characteristic style, Hubert Curien, the French science minister, took the moral high ground with his declaration that "a patent should not be granted for something that is part of our universal heritage".

National interests

The European countries are angry with the MRC for condemning the NIH and then following its lead. But they are protecting national interests by refusing to send genes discovered by their scientists to an international DNA database which the MRC recently set up in London with EC funding. Their reaction shows how the NIH patent applications are inhibiting the information exchange that should underpin basic medical research.

It is possible, of course, that the US Patent Office will resolve the problem simply by rejecting the NIH and MRC applications, on the ground that they fail to specify a practical use for the genes. If so, the biotechnology industry will breathe an immense sigh of relief. But experts say it would be unwise to count on this, because the US is remarkably liberal in its interpretation of what makes a valid patent.

Biotechnology is already bedevilled by disputes over intellectual property, which have enriched hundreds of patent lawyers over the past decade while inhibiting the development of the industry. But the NIH move on gene fragments brings a threat of patent wars on an even larger scale. It will be in the interests of all parties - even the US taxpayers whose interests NIH claims to protect - to agree that mass-produced genes cannot be patented.

Overhauling the aid agencies

THE THIRD WORLD is confronted by a hotch-pot of agencies anxious to provide funds to encourage its development. But this ad hoc system of development lending looks increasingly ill-equipped to meet the challenges posed by the fall of communism and the shift to more market-friendly economic policies throughout the developing world. Rationalisation is required; what is needed is not fewer agencies but more clarity over their respective roles.

The many institutions in this business were created at different times for different reasons; their roles have been fine-tuned over the years to deal with newly-perceived problems. Together they are responsible for loan commitments of around \$40bn a year, about 60 per cent of them made by the Washington-based World Bank.

Beside it are the regional development banks for Asia, Latin America, Africa and, as of last year, Europe. Since the World Bank can only lend under government guarantee, a sister institution, the International Finance Corporation, was created to encourage private sector development in part by lending to private companies.

Most of the banks operate concessional lending arms for the poorest countries and other funds for special purposes. So does the International Monetary Fund which offers cheap long-term loans for countries undergoing structural adjustment of their economies.

Net recipients

At present, these institutions are getting more from the developing world than they are giving - they are net recipients of resources as borrowing governments pay more in interest and repaid loans than they receive from them. Increasing the amounts to be lent would be desirable, but only under the right conditions.

These would include an improved ability on the part of the lending institutions to channel money to the private sector in developing countries. The current system discriminates against governments wishing to use the private sector to develop their run-down infrastructure. That the

World Bank and some of its partners can only lend to governments - and the IFC and other private-sector lending affiliates have insufficient capital - reduces the incentive for Third World states to privatise their utilities.

"The institutions should also play a bigger role in the alleviation of poverty and in improving the environment. The World Bank is too big and remote to address the points of detail that are crucial to the success or failure of anti-poverty programmes, such as getting the money to the people who need it."

New questions

There are new questions too about so-called "conditionality", the terms under which loans from the institutions are granted. The ending of the Cold War has raised the question of how much "political" conditionality should be introduced. Whether the existence of democracy, however defined, is an appropriate condition for lending by the IMF and World Bank remains controversial. But whatever the right answer, this conditionality should not bite too deeply. It is, for instance, not sensible for the Inter-American Development Bank to be lending for balance of payments support to a country where the IMF and World Bank are not lending; but there is no reason why it should not lend for a road or poverty-alleviation project.

The regional banks do have a distinctive role to play in offering specialist and informed assistance to private sector activities, many of them quite small in scale, and in helping to promote social welfare programmes. In many fields the World Bank is already too big adequately to monitor the results of its lending.

But to perform these tasks the regional development banks must strengthen their intellectual resources (an area where they compare most unfavourably with the World Bank) and move ahead with administrative reforms.

The reform that is definitely not needed is the replacement of the current fractured system by one overweening development lending institution, whatever some in the World Bank may believe. There is no monopoly on good ideas or good practice.

The US economy seems to be recovering from one of the longest periods of stagnation since the Great Depression. But the pace of growth is sluggish and the US is unlikely to serve as an effective locomotive for the world economy, as it did in the early 1980s.

On the contrary, alarm about adverse trends in Japan and Germany is raising doubts about the outlook for US exports, which have contributed heavily to overall growth in recent years. At the same time, few economists are entirely confident about the domestic revival: a relapse into full-blown recession is not expected, but few forecasters would be shocked if a period of faster growth were followed by another temporary setback.

Last Friday, Mr Alan Greenspan, the Federal Reserve chairman, told the Senate banking committee that a mild recovery appeared to be under way, but he was evidently frustrated at its sluggish pace in spite of repeated cuts in interest rates. "I don't find 2 per cent growth, which is what we're experiencing at this particular stage, adequate," he said.

The International Monetary Fund was also noticeably cautious in its latest economic forecast released this week. Officials say a US recovery seems to be under way but describe it as "modest" and "hesitant". The IMF, like most other forecasters, expects growth to fall far short of the 5-6 per cent annual rate typical of the early stages of past recoveries.

The Fed's anxiety is understandable. After a surprise easing of monetary policy a fortnight ago, the federal funds rate - the cost of overnight money for banks - is 3.75 per cent, the lowest level for a generation. Low rates have stimulated rapid growth of bank reserves. But bank credit remains depressed and M2, the main measure of the money supply, has again dropped to the bottom of its 2.5-6.5 per cent target range. Within a few months of this happening last year, a weak economic recovery had fizzled out.

The Fed is nervous because the economy is behaving strangely. From the Second World War to the Reagan boom of the 1980s, the economy followed a traditional business cycle. During upturns, inflation rose and companies began to accumulate inventories - stocks of unsold goods. Fiscal and monetary policy was then tightened, curbing demand and causing an abrupt liquidation of inventories. After a brief downturn, policies were loosened and companies began to rebuild inventories. Growth surged and the cycle began again.

The past few years have not fitted this pattern. The rise in oil prices triggered by Iraq's invasion of Kuwait in August 1990 tipped the economy into a brief recession: gross domestic product declined sharply in the final quarter of 1990 and the first quarter of 1991. But this short period of contraction was only a phase in a much longer period of stagnation. Excluding the two quarters of declining output, the economy has grown at an annual rate of barely 1 per cent for three years. Unemployment has crept higher and now stands at a six-year high of 7.3 per cent.

This slowdown was fundamentally different from previous post-war recessions. The late stages of the 1980s boom were characterised less by an excess of inventories (which remained tightly controlled) than by a glut of real assets, especially commercial real estate but

Building blocks of recovery

Michael Prowse examines the factors fuelling the US's emergence from recession

also of cars and other consumer durables. This was financed by excessive levels of debt in all sectors of the economy. The relevant question today is not whether the economy is capable of inching forward, but whether balance sheet strains have healed sufficiently to permit a healthy recovery.

Late last year, the outlook appeared grim. With employment and production falling, many sectors of the economy seemed to be experiencing a "double dip" recession. But late in December, Mr Greenspan seized the initiative, cutting the discount rate by a full-point to 3.5 per cent. This decisive move - the boldest of his career - prompted a surge in share and bond prices and checked a damaging slide in household confidence.

Today the short-run outlook seems brighter partly because the monetary relaxation is being supported by an easing of fiscal policy. To bolster its re-election chances, the Bush administration has accelerated federal spending and reduced personal tax withholding rates. The IMF reckons the total fiscal stimulus this year is equivalent to about 0.8 per cent of GDP, less than in the early 1960s but still significant.

The signs of economic improvement are visible mainly in the consumer and housing sectors.

Residential construction is the one sector of the economy to have enjoyed a "normal" recovery since early last year. Housing starts have risen almost continuously and are now running at an annual rate of more than 1.3m - sharply above last year's trough - but a pace that may not be sustained given demographic changes that have reduced the demand for housing.

Personal consumer spending is estimated to have grown at an annual rate of about 5 per cent in the first quarter, relative to the final quarter of last year. This rebound, however, only compensated for weakness during most of last year and leaves consumption subdued relative to past recoveries.

The rapid growth of consumer spending, however, may not be sustained. Sharp increases in retail sales in January and February reflected special factors - temporary injections of spending power from tax refunds and higher benefit payments, unusually warm weather and faulty seasonal adjustments. The savings rate also declined from already depressed levels.

Retail sales dipped slightly in March. And, significantly, car sales - usually a crucial ingredient in consumer upturns - had not recovered even by early April.

In other sectors, solid evidence of recovery remains patchy. The Purchasing Managers' Index - a guide to the health of manufacturing - has bounced back after a sharp decline in the winter. But order



books are filling slowly. Industrial production grew sluggishly in February and March but only partly made good previous falls.

Non-agricultural employment rose only marginally last month and was not significantly higher than last May, when the faltering of an upturn supposedly began. On the other hand, claims for unemployment insurance have fallen quite sharply in recent weeks, providing tentative evidence of an upturn. Exports were weak around Christmas but rebounded strongly in February, helping reduce the monthly trade deficit to only \$3.4bn, the smallest shortfall since 1983.

What is likely to happen next? A minority of monetarist economists

is worried about a potential resurgence in inflation. The shadow open-market committee set up to second guess the Fed is already calling for higher interest rates. Most economists, however, are confident that inflation will remain subdued at about 3.5 per cent, in spite of a freakish 0.5 per cent jump in the consumer price index last month.

But there are clouds on the horizon. The core consumer price index has risen more rapidly than expected for several months. And a leading indicator of inflation compiled by economists at Columbia University is pointing to an early acceleration of inflation - to perhaps 4 per cent.

On output, the range of opinion is

surprisingly narrow. A few brave souls are projecting GDP growth of slightly more than 4 per cent at an annual rate, but the majority of forecasters - including the White House and Fed - expect growth to fall in a 2-3 per cent band. Past rebounds are always possible when production is running well below capacity, but there are many reasons to favour the more conservative growth forecast.

● The poor international outlook. Mr Greenspan is probably right to downplay the direct impact of Japanese share price falls on US markets. But the shifting of resources into the export sector to help service debts incurred in the 1980s has left the American economy more dependent on overseas markets than ever before. Since 1987, exports have accounted for two-thirds of total growth.

● Low consumer confidence and weak labour markets. The long US stagnation appears to have seriously dented household confidence. Indices of consumer sentiment rose slightly in March but remain close to their lowest level for a decade. The sour mood is closely linked to labour market trends. After generating more than 18m jobs in the 1980s, the Great American Jobs Machine is falling. This mainly reflects a belated wave of restructuring in service industries. While beneficial in the longer term, the immediate effect is to create unusual job insecurity for white-collar employees.

● Sectoral weakness in defence and commercial real estate. The drag on the national economy from defence cuts is widely underestimated. The retrenchment has already led to the loss of 70,000 jobs with another 1m set to disappear by 1995. Industrial production of defence and space equipment is down more than 10 per cent from its 1990 peak with further cuts in the pipeline. Commercial real estate, meanwhile, is showing few signs of recovery. Indeed, further large cuts in non-residential construction spending appear likely given a precipitous fall in building permits.

● The debt overhang. A surge in bond and equity issues has allowed companies to restructure debts. Many households have refinanced mortgages at lower rates and paid back some instalment debt. But this has addressed only a fraction of the "debt" of the 1980s. At a share of GDP, household and corporate debt remains well above the levels of the early 1980s, not to mention previous decades. In contrast to previous recoveries, consumer and business spending in this upturn seems unlikely to move far ahead of sluggish income growth.

These trends seem likely to flatten the normal trajectory of recovery. Looking further ahead, Americans may need to adjust to diminished growth prospects. Annual growth in excess of 3 per cent during the Reagan boom reflected unsustainable levels of borrowing. Even the ever-bullish White House Council of Economic Advisers concedes that the potential growth rate in the 1990s is only about 2.2 per cent compared with 2.7 per cent in the 1980s. And even this requires an unexplained jump in productivity growth to offset slower expansion of the labour force.

The biggest economic challenge for Mr Greenspan and other policymakers may thus lie less in achieving an unspectacular growth rate of about 2 per cent than in convincing Americans that - at current levels of savings and investment - this is the best to be expected without an acceleration of inflation.

Joe Rogaly

Free to speak their minds



In a free country even former prime ministers have the right to express their views. If Mrs Thatcher declines to enter a nursery, as many of her erstwhile colleagues wish she would, that is her business. Her celebrated article in Newsweek is best regarded in this light. It tells us a bit about her, and a bit about the internal debate among Tories. It is a contribution to public knowledge. There is no need to expostulate about its author's claims to political immortality.

What it tells us about Mrs Thatcher is unsurprising. She does not say so, but it is clear that she is no longer an imminent threat to the stability of the government, as she was perceived to be last year. She cannot diminish the authority given to Mr John Major by the decisive victory won under his leadership on April 9. These are unpleasant facts. Her reaction to them reveals her to be as vulnerable to fits of self-justification as anyone else. "If a man gets up and says, 'Look, really, I'm a very modest man', would you believe him?" she writes. "What about the person who says 'I care far more about people than she did? Look at the record, and make a judgment.' Plainly, Mrs Thatcher is unable to see herself as others see her; most of us have the same difficulty with ourselves. Those who consult the record will judge Mr Major to be more modest, and more caring, than his predecessor."

There is, however, profit in considering the issues she raises. These are real enough. "They think they do more for the public services than I did," she protests. "Some think that implies taking a bigger proportion of growth, leaving less to the people." This is a serious argument, to which Mr Major must

eventually respond. The health and education services cannot be improved by the magic wand of opt-ing-out alone. When the new management structures are in place, the demand for more cash will be strongly supported by accompanying accounts. Mrs Thatcher, whose insistence on "sound finance" has always been unwavering, speaks for an important segment of the party when she warns that the government's share of the national income must be reduced.

If he had not taken a vow of silence about her outbursts, Mr Major could reply that he is aware of the need to restrain public spending. He appointed one unrepentant Thatcherite, Mr Michael Portillo, chief secretary to the Treasury, and another, Mr Peter Lilley, to head the most intractable of the

Mrs Thatcher has the difficulty that all of us share in not seeing herself as others see her

giant spending departments, social security. A third, Mr Michael Howard, will cap local authority spending. The new defence secretary, Mr Malcolm Rifkind, will stand or fall by his ability to squeeze a maximum peace dividend out of a notoriously spendthrift department. After a while we may consult the record and assess whose administration turned out to be the most frugal - Mr Major's or his predecessor's.

Mrs Thatcher has also warned against what she calls "a policy of intervening in industry", by which she must mean Mr Michael Heseltine. She is not the only Tory to be worried about our tall friend. We may assume that he will reverse the dry-as-dust strategy of the old Thatcherite industry department.

There would have been little merit in his taking the job if he was not to be allowed to do it his way. Mr Major must have known this when he offered the post to Mr Heseltine. He cannot have expected to power a politician so important a department with the intention of struggling to restrain him at regular meetings throughout the next four years.

These and other well-known Thatcher concerns (such as further integration of the European Community) will be voiced through her new foundation and perhaps from a platform in the House of Lords. Mr Major has no need to worry. Since his election in his own right he can reasonably expect the allegiance of the bulk of his party. Yet he will not have a free ride. Where Mrs Thatcher has a legitimate point, he will have to win the argument.

So much for her. Another politician in a spot of bother over something he wrote is Mr John Patten, the education secretary. His article in last week's Spectator affirms his belief in God and bemoans the increasing secularisation of our society. The question I have heard people ask this week is: "Should an education secretary express religious views?" Mr Patten's answer is: "Of course he should. Why on earth not?" I have previously criticised Mr Patten, but that was because I do not agree with his views on constitutional reform. His right to be a Christian and proud of it is, however, unquestionable, even if he is education secretary.

I will venture further down the path of political incorrectness, to suggest that perhaps Mr Patten is wiser than his critics. "Secularisation," he writes, "submerges the quaint and old-fashioned idea that in the end happiness comes not from cars, colour televisions and consumables but from within ourselves." He is right, right, 100 per cent right.

FINANCIAL TIMES CONFERENCES

INTERNATIONAL SECURITIES MARKETS: LIMITING MARKET RISK London, 12 & 13 May

Controlling market risk while achieving a better return on capital, the relationship between external regulation and internal control will be subjects to be addressed. Speakers include Mr Brandon Becker, Deputy Director of the SEC, Mr Jean Saint-Geours, President of the Commission des Opérations de Bourse, Mr Martin Vile, Group Director of Capital Markets at the SIB, Mr Jonathan Davis, Chief Executive, BZW Equities, Mr Henschel Post, Chief Operating Officer of Lehman Brothers, Dr Martin Owen, Group Treasurer, National Westminster Bank PLC and Dr Henry Green, Director, Swiss Bank Corporation.

DOING BUSINESS IN AN INTEGRATED EUROPE - THE IMPACT OF EC LAW AND POLICY Brussels, 13 & 14 May

The prospect of European integration offers immense opportunities and challenges for business. The new European market, like all markets, has clearly defined rules which create a framework for business. What are these rules? What are the policies underlying the regulations? How does EC law affect corporate strategies and planning? The conference will address these questions and will feature a series of practical workshops arranged by Lovell White Durrant.

VENTURE SYMPOSIUM 1992 Madrid, 4 & 5 June

Mr Claudio Aranzadi, the Spanish Minister for Industry, has agreed to deliver the keynote address at this important conference for the venture capital industry. Arranged jointly by the European Venture Capital Association and the Financial Times, the Symposium will focus on venture performance in the 1990s.

WORLD GOLD Montreux, 22 & 23 June

The 1992 meeting will provide a unique forum for producers, traders, bankers and users to debate current market trends and review the outlook for gold in the 1990s. Expert speakers will debate central bank and investment attitudes to gold, review the short and medium term outlook for the gold price and analyse the challenges facing the mining industry.

THE ALLOCATION OF RADIO SPECTRUM London, 22 & 23 June

How should the radio spectrum be allocated? What services should be run on it, competing or monopoly? How can transmission services be co-ordinated? These questions will be debated by an international panel of speakers including Ambassador Jan Barn, Chairman of the US delegation to WARC 92; Mr Michael Goddard of the European Radiocommunications Committee; Dr Jean Grenier of Eutelsat; Dr John Forrest of National Telecommunications; Mr Chris Emswiler of British Telecommunications and Mr Jerrold Adams of Fridman.

All enquiries should be addressed to: Financial Times Conference Organisation, 126 Janyea Street, London SW1Y 4AU. Tel: 071-425 2223 (24-hour answering service). Telex: 27347 FTCONF G. Fax: 071-425 2125.

The swapping of ICI's fibres unit for Du Pont's acrylics businesses raises questions about ICI's development, says Paul Abrahams

Raw materials of a promising deal

Sir Denys Henderson, the chairman of ICI, was in good humour yesterday when he announced he was swapping his fibres operations for the acrylics businesses of Du Pont, the US chemicals group. The thought that £250m in cash would also make its way to ICI as part of the deal added to the width of his grin.

This is the first significant deal achieved through my swap-shop idea," he explained. "Chemical companies need to be as imaginative as possible as they seek to restructure their operations."

Nevertheless, the move raises questions about ICI's longer-term ability to develop its businesses. The deal follows a fundamental reappraisal of the operations that began in September 1990. The company's reshaping, Sir Denys insists, was already initiated before Lord Hanson's conglomerate took a 2.8 per cent stake in the company last May. ICI realised it had to cut costs to remain competitive.

Since the reassessment, Sir Denys's management team has been skilful at restructuring and disposing of businesses. During the past 20 months observers estimate ICI has sold off nearly £1.5bn of assets. These include its fertiliser business, soda ash and lime interests, and salt operations. At the same time costs have been slashed. Since January 1990, more than 14,000 staff have been cut.

Sir Denys says the company has adopted a strategy of concentrating on businesses that are either global or highly profitable. The fibres businesses at the centre of yesterday's swap fitted neither criteria.

The history of ICI's involvement in fibres is long and unhappy. The decision to pull out follows protracted struggles to make the unit profitable. Fibres contributed significantly to the materials division's losses of £14m during the last quarter of last year.

A combination of a long-term shift in the fibre customer base from Europe to Asia, combined with the recession, finally convinced Sir Denys to sell.

For more than 20 years the company has been grappling with increasing competition from the Far East. The problem has been that ICI's operations have been based mainly in Europe where its customer base has been shrinking. As textile manufacturers have increasingly shifted to low labour-cost areas in Asia, so fibre-manufacturing has been set up there.

Between 1970 and 1991, the European share of the world man-made fibres market



ICI's Sir Denys Henderson, left, and Du Pont's David Williamson: benefits for both companies

shrank from 31 per cent to 18 per cent, while production outside the US, Europe and Japan has increased from 24 per cent to 54 per cent.

ICI has responded to increasing Asian competition by pulling out of areas where it would be forced to compete purely on price. During the late 1980s it made the difficult decision to stop making polyester, which the company invested.

Instead, ICI concentrated on high-performance nylons for home furnishings, carpets and clothing, such as ski-wear, all sectors where it believed it could command a premium.

In 1988, the fibres operations generated profits of £53m. But while premium clothing and household products

were successful during the late 1980s, by the recessionary early 1990s they flourished less well. Mr Scott Davidson, managing director of ICI Fibres, estimates demand for nylon fell 20 per cent during 1991 alone. Most European manufacturers are still running their plants at 80 per cent capacity.

Caught by falling demand, ICI fibres management slashed costs. Nearly 1,000 jobs were cut in 1991 and a further 800 were planned for this year. The

division's headquarters at Harrogate was closed and replaced by an office in Brussels with only 30 staff.

In spite of such cost-cutting efforts, Sir Denys decided that the fibres operations could no longer be considered as core businesses. In February, when Sir Denys announced last year's full-year results, he warned that rationalisation at the fibres unit had been insufficient to improve margins.

Sir Denys said yesterday that ICI could not afford to expand its nylon businesses to the US and Asia, or update its plants in Europe.

The deal reinforces one of Du Pont's core businesses, nylon, and extends its reach in Europe

"We have to be truly global," said Sir Denys. "And we just couldn't justify the additional investment needed to do that in fibres." He added that the cost of environmental measures in the UK and Europe had been far higher than expected since the mid-1980s.

Certainly, ICI could not afford to compete with Du Pont. Mr David Williamson, Du Pont's European president, estimates his company has on average recently spent a total \$500m a year on updating plants. It has announced a \$1bn nylon plant for Singapore and plans to spend \$3bn over

the next decade on nylon production elsewhere.

Du Pont, the world's largest manufacturer of nylon, believes it can make a larger job of the fibres businesses than ICI because it can afford to spend money on them. The deal meets two of its strategic goals, according to Mr Williamson. It reinforces one of its core businesses - nylon - while at the same time extending its reach in Europe.

Du Pont has little previous presence in the European nylon market, says Mr Robin Anson, managing editor fibres and textiles publications at the Economist Intelligence Unit, the market research group. "In this business size has become critical."

Du Pont will become the leading supplier of nylon in Europe with about 25 per cent of the market, according to the company. It will be competing with other suppliers such as BASF of Germany, France's Rhône-Poulenc and Akzo of the Netherlands.

Sir Denys said yesterday the swap was not an indictment of ICI's fibres management. He pointed out that other European companies were restructuring their operations. Last month Rhône-Poulenc and Sna of Italy merged their staple fibre and polyamide carpet yarn operations. He said managers had struggled to bring the businesses to sustained profitability.

Many of ICI's businesses are now facing difficult conditions. The management, which has succeeded in making disposals, must now prove it can expand its businesses organically.

A key test will be how it handles the new acrylics businesses which fit Sir Denys's strategic perfectly. ICI will be transformed from number three to the world's leading manufacturer of acrylics - used, for example, for windows and bathroom furniture - with production and sales of \$500m a year in the US, Europe and Asia. Du Pont's acrylics businesses had sales of \$300m in the US, where they were second to Rohm and Haas, the American group.

ICI's confidence in the business is demonstrated by the doubling of capacity in the UK and Taiwan. Although profit margins have historically been between 15 and 20 per cent, they are presently depressed by the global recession.

Meanwhile, disposals of petrochemicals and plastics businesses are probably in the pipeline. The danger is that Sir Denys could find the company he chairs might one day no longer merit inclusion in the chemical industry's first division.

Young Blunden may be an excellent choice and even if it sounds a touch nepotistic, discount houses always have been rather odd animals.

the bright boy at Seacombe Marshall & Campion, quickly earned himself the reputation at Warburgs as being too big for the job. His apparently understated demeanour is tough - but his route to the top, including three years' community work with the London Adventure Playground Association, is hardly the most conventional.

Sir George resigns because he feels it is "inappropriate to remain following the appointment of his son".

Young Blunden may be an excellent choice and even if it sounds a touch nepotistic, discount houses always have been rather odd animals.

OBSERVER

BAe lands its man

■ If the British Aerospace chairmanship is such an attractive job, why has it taken seven months to fill? With a workforce of over 100,000, BAe is Britain's biggest manufacturing exporter but it also poses one of the country's biggest management challenges.

Its main strength - defence - is a declining industry, and it is weak in most other areas. Perhaps its status as a national industrial asset with a questionable long-term future is the reason the best and brightest of British business (foreigners were excluded) have not rushed to take up this public duty. Maybe the risks of failure outweigh even the almost certain knighthood.

In the past the job has been done by an oilman (Sir Austin Pearce), and a management professor (Sir Roland Smith), with mixed results. Sir Graham Day, who has been doing the job on a temporary basis, was a favoured candidate. But he has his own reasons for not wanting the post.

Against such a background, BTR stalwart John Cahill is as good a choice as any.

Admittedly, he is in his early 60s, has never chaired a plc company before, and has not even set as a non-executive on other boards. However, as chief executive of BTR - one of Britain's industrial success stories - he headed a workforce considerably bigger than BAe's.

As an operational man, Cahill is hard to better. A sprawling business like BAe is bound to benefit from his attention to costs and margins.

Even so, whether he has the right skills to be chairman, as opposed to chief executive of BAe, is debatable. He does

not have any feel for dealing with the world's defence/military establishments, and it is far from clear that he has the vision needed to establish BAe as a force to be reckoned with in the next century.

Given this weakness, one of his first jobs should be to strengthen his board of directors which lacks the sort of depth one would expect in a company of BAe's size. Provided he does so, and in particular appoints an effective finance director, BAe might well have chosen the right man.

Dirty work

■ So what are Britain's customs and excise officials now spending inordinate numbers of work-hours doing? Poring over imported pornography, books, pictures and such, says the National Audit Office's report, adding that every item suspected of obscenity has to be examined in detail.

"This can take a great deal of time. It is also a stressful and extremely unpleasant task... and staff have to be rotated from the work at regular intervals."

Milking time

■ Fancy being a gentleman, or gentlewoman farmer? All you need to go with your green wellies is a bigger than average garden and £27.50, and the National Farmers Union will welcome you to its flock with open arms.

The aim of its new "country-side" membership is to milk subscriptions worth £2.75m a year from an estimated 100,000 holders of land "somewhere in size between a garden and a small farm". If they breed the odd sheep or pig, harvest fruit or run a riding school, so much the more



authentic.

Mind you, not being properly commercial, they won't get a vote when the union's real farmers are deciding policy.

"Maybe we are grabbing a tiger by the tail, but who knows, maybe we can harness the tiger to work with us," the NFU's David Hellard says.

Boy George

■ When Graeme Glichrst, Union Discount's former boss, left in February after unveiling hefty losses, a first stab at mending fences was the arrival, as joint deputy chairman, of Sir George Blunden, highly respected former deputy governor of the Bank of England.

Now George Blunden Junior, who has been running S G Warburg's discount operation, turns up as chief executive. Do not assume it was merely the name.

Central banking relationships have their uses - as John and James, two of BoE governor Robin Leigh-Pemberton's five sons, respectively at Smith New Court and Warburgs, would attest. But it seems that Blunden, earlier

the bright boy at Seacombe Marshall & Campion, quickly earned himself the reputation at Warburgs as being too big for the job. His apparently understated demeanour is tough - but his route to the top, including three years' community work with the London Adventure Playground Association, is hardly the most conventional.

Sir George resigns because he feels it is "inappropriate to remain following the appointment of his son". Young Blunden may be an excellent choice and even if it sounds a touch nepotistic, discount houses always have been rather odd animals.

Work study

■ As Britain's industrialists were urging one another to lead the charge to recovery, two British Rail workmen on Greenwich station were shovelling debris into a motorised cart on caterpillar tracks. "Better than a wheelbarrow," observed a waiting passenger. "Must hold three times as much."

By the time the train was due, the cart was full. One workman rested, while the other started it up and steered it at snail's pace up the platform which is separated by a railing from a strip of grass. "But much slower than a wheelbarrow," the passenger added, "though it must cost a dozen times more."

As the train arrived, five minutes late, the workman was inching down the ramp at the platform's end. And by the time the train pulled out, he was edging up the ramp to the strip on the other side of the railing.

"Bimex, they're going to dump it on the grass," said the passenger. "They don't even need a wheelbarrow - they could just shovel the stuff straight over the fence."

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Bookmakers closer than the polls

From Mr Leonard Steinberg.

Sir, Much has been written recently about opinion polls, and during the weeks prior to the election our lives were governed by them. Some people say the conclusions of opinion polls are so inaccurate that they should not be taken seriously. My letter to you is written as a bookmaker running one of the larger betting shop businesses in the country. I believe that the odds the bookmakers quoted were much more accurate than the variety of margins given by so many different opinion polls.

On the morning of the election, most bookmakers had the Conservatives as slight favourites, which was a good indication and so much more accurate than either the opinion polls or the exit polls. Carrying my profession a little bit further forward, I believe opinion polls can influence elections, and also believe that if they are not stopped entirely, they should certainly not be permitted during the last few weeks of an election campaign.

Leonard Steinberg, chairman, Stanley Leisure Organisation, Stanley House, 412 Marylebone, Liverpool L3 2BY

DTI changes that raise hopes of greater support for exporters

From Mr Ian J Campbell.

Sir, The professional exporting community welcomes Mr Michael Heseltine's decision to restore the title president of the board of trade (Observer, April 21).

For far too long in recent history the "trade" element of the Department of Trade and Industry has been treated as the Cinderella sector. International trade is vital to the UK's economy. Unless we reverse the current disastrous balance of payments deficit, sterling's weakness and high interest rates will persist indefinitely.

We hope that the new president's clearly expressed ideas on appropriate levels of government support will assist Britain's hardworking (and

often unsung) exporters to improve on our 6 per cent share of world trade.

To achieve this he will have to cut a broad swathe through the ideological jungle of *myopia Treasuriensis*. Perhaps this is an ideal job for Tarzan?

Ian J Campbell, director general, The Institute of Export, Export House, 64 Clifton Street, London EC2A 4HB

From C F J Siegl.
Sir, You report ("Treasury given regulatory role", April 16) that the DTI will retain overall responsibility for insurance companies in the new division of responsibilities between the DTI and Treasury.

It is to be hoped that this division will include the Export Credits Guarantee Department (the UK government insurance agency), whose formal place is with the DTI but whose policies have been systematically dictated and eroded by the Treasury during the last parliament.

We look forward to the new secretary of state for trade and industry having the vision and will to establish through ECGD the long-term political initiatives which will give our exporters the stability they need to thrive and prosper.

C F J Siegl, Northam House, 15 New Street, Wells, Somerset BA5 2LD

Rail action in Italy

From Mr Angelo Gennari.

Sir, Robert Graham ("Rail chief gets tough", April 14), though generally well-informed and scrupulous, does not this time accurately describe the "tough action" he writes about. Without any consideration of the merits of the conflict he recounts, it should in effect be noted that:

● "unauthorised industrial action" does not exist in this country; no authorisation, by anyone, is ever necessary to go on strike, and therefore the employees who went on strike will not be penalised for having done so;

● management will rather "deny pay increases" to those employees on strike against the very collective bargaining agreement that brought those increases to them; meaning they cannot eat and refuse the cake;

● it is not "strikers" who are penalised through the pay packet, but those employees who refuse to pay increases won for them through collective bargaining by the most representative trade unions in the country. Including my union.

Angelo Gennari, director, studies and research, Italian Confederation of Workers' Trade Unions (CISL), v. PO 21, 00198 Rome, Italy

Engineers' status in UK now seen in 'quite a new light'

From Mr Ron Kirby.

Sir, There were points in Mr Ledger's letter (April 18) on the status of engineers which call for comment.

Much to our delight, recent independent research has shown that young people from all backgrounds are starting to see engineers in quite a new light.

"They travel the world and earn lots of money..." "They work with three dimensional computer imaging..." "Engineers are like doctors, lawyers and accountants..." "There's glamour in being an engineer."

You have a lot of freedom, you invent things, you try out new ideas..." "I fancy the travelling, designing and building

machinery, and using computers to help you design..."

These are just some of the spontaneous replies young people gave when asked what they thought about engineers by researchers evaluating our Neighbourhood Engineers scheme. The scheme sends engineers and technicians to secondary schools to work in teams with teachers giving friendly, informal advice across the national curriculum.

More than 6,000 engineers and technicians are already involved with 1,600 secondary schools.

Further evidence of a change in attitude among teenagers is the increased number of young people applying for places in

higher education to study engineering.

Another myth which still persists is that "many British engineering graduates go into the financial sector". Not true. Seventy-eight per cent of engineering graduates take up jobs in industry. Twelve per cent go into finance or commerce and the remaining 10 per cent go into other fields. We are quite happy with 12 per cent going into finance; we need analysts and others in the City who understand engineering.

Salaries? Over the last few years, engineers have seen their average earnings move up well above the Retail Prices Index, according to Remuneration Economics. Some exam-

ples: 1988, increase in earnings of 9.5 per cent (RPI 4.8 per cent); 1989, 12.1 (8.2); 1990, 14.5 (9.8); and 1991, 10.0 (5.5).

And status? Margaret Thatcher told the 1985 Engineering Assembly that it had to be earned. But a few months ago, at the national final of our Young Engineers for Britain competition, John Major, the prime minister, said it is his aim to change the culture of Great Britain "so that the British engineer enjoys the same status as the German engineer".

Ron Kirby, director of public affairs, The Engineering Council, 10 Maltravers Street, London WC2R 3ER

"I think she agreed because she realises if she speaks through NEWSWEEK, she speaks globally..."

Daniel Pedersen, Newsweek's London Bureau Chief on Margaret Thatcher's article in this week's issue of NEWSWEEK's International edition.

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Friday April 24 1992

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*Teamwork in Construction
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Teamwork in Construction
Housing Property Trading

INSIDE

Hungarian computer group stake for IBM

International Business Machines, the US computer company, is making its most important move into eastern Europe by taking a majority stake in a subsidiary of Muzertechnika, the privately-owned Hungarian computer distributor and manufacturer. Page 22

SmithKline up by 10%

SmithKline Beecham, the Anglo-US pharmaceuticals and household products company, reported a 10 per cent increase in pre-tax profits to £278m (£489m) in the three months to March 31. Page 26

Times catch up with Indonesia

The decline of the rubber market may finally have caught up with Indonesia, the world's second largest rubber producer. Production is expected to fall 20 per cent this year as farmers turn to more lucrative crops. Page 28

Gloom and doom in Toronto

Gloom abounds on the Toronto stock exchange. Weighed down by the travails of Olympia & York, sagging gold and oil prices, and only the faintest signs of an upturn in the Canadian economy, the stock market has had little to cheer about lately. Analysts fear that the full impact of the O&Y problems have not yet been felt. Back Page

Liberty falls 21%

Liberty, the UK fabrics retailer and manufacturer, yesterday unveiled a 21 per cent drop in profits for the year to end February. Page 27

Northern Telecom ahead again

Northern Telecom, the Canadian telecommunications equipment maker, posted an 11.2 per cent rise in first-quarter earnings - its 13th consecutive quarter of profit growth. Page 21

French insurer profits fall

Union des Assurances de Paris, the largest player in French insurance, saw its net profits fall 10.7 per cent from FF4.22bn in 1990 to FF3.77bn (£671m) in 1991 mainly because of the problems of Banque Worms. Page 20

Ralston may sell baking unit

Ralston Purina, the US consumer products company may spin off its Continental Baking subsidiary to shareholders. Continental is a leading wholesale baker of fresh delivered bread and sweet baked goods, with brands such as Wonder bread products and Twinkles cupcakes. Page 21

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Chief price changes yesterday

FRANKFURT (DM)	PARIS (FF)
Rhine	310 + 0.5
Asu Ft	277.5 + 0.5
Continental	514 + 14
Leath	594 + 7
Spranger Amd	854 - 25
Palis	1305 - 15
Boschmatt	654 - 25
Hochst	1305 - 15
NEW YORK (\$)	
Rhine	310 + 0.5
Asu Ft	277.5 + 0.5
Continental	514 + 14
Leath	594 + 7
Spranger Amd	854 - 25
Palis	1305 - 15
Boschmatt	654 - 25
Hochst	1305 - 15
NEW YORK (£)	
Asu Ft	277.5 + 0.5
Continental	514 + 14
Leath	594 + 7
Spranger Amd	854 - 25
Palis	1305 - 15
Boschmatt	654 - 25
Hochst	1305 - 15

New York prices at 12.35.

LONDON (Pence)	T & S Shares
Rhine	310 + 0.5
Asu Ft	277.5 + 0.5
Continental	514 + 14
Leath	594 + 7
Spranger Amd	854 - 25
Palis	1305 - 15
Boschmatt	654 - 25
Hochst	1305 - 15
NEW YORK (\$)	
Rhine	310 + 0.5
Asu Ft	277.5 + 0.5
Continental	514 + 14
Leath	594 + 7
Spranger Amd	854 - 25
Palis	1305 - 15
Boschmatt	654 - 25
Hochst	1305 - 15
NEW YORK (£)	
Asu Ft	277.5 + 0.5
Continental	514 + 14
Leath	594 + 7
Spranger Amd	854 - 25
Palis	1305 - 15
Boschmatt	654 - 25
Hochst	1305 - 15

Solvay to buy Tenneco division for \$500m

By Andrew Hill in Brussels

SOLVAY, the Belgian chemicals group, is to strengthen its position as the world leader in soda ash production by buying Tenneco's Wyoming minerals operation for \$500m.

Solvay said yesterday that the deal, which should be completed by June, would increase its soda ash capacity from 4.3m tonnes to 6m tonnes a year. That represents nearly 20 per cent of the world market - greater than the

combined share of its two biggest competitors.

The deal will also further strengthen the balance sheet at Tenneco, which embarked on a wide-ranging restructuring programme in September. By June, the US conglomerate will have saved or raised \$30m, mostly through issues of equity, the sale of non-core assets and cuts in costs and capital spending.

The purchase marks Solvay's first move into "natural" production in the US, which has the

world's largest reserves of trona, the sodium-based mineral from which soda ash is extracted.

Solvay pioneered the synthetic manufacture of soda ash, used for making glass and detergents, in the 19th century. In spite of expanding its other activities in North America, it has not had a controlling interest in a US soda ash plant for decades.

Solvay is buying Tenneco's 80 per cent share in a soda ash production joint venture at Green River, Wyoming, the rest of

which belongs to Asahi Glass of Japan. The unit should produce 1.7m tonnes of soda ash annually after expansion, and has reserves equivalent to 170m tonnes.

Baron Daniel Janssen, Solvay's chairman, confirmed that the plant was profitable and that natural soda ash production cost less than synthetic manufacture, but declined to reveal the profits or margins of the business.

"When you buy a mine you don't just buy sales or profits for the coming year, you buy the

reserves in the mine for the coming hundreds of years," he said, indicating that the effect of the purchase on the group's 1992 profits would be neutral.

Solvay will also acquire production units for caustic soda, sodium sulphate - used in pulp and paper production and water treatment - and other trona-based specialties.

Solvay will pay \$200m in cash, with the balance financed through Solvay's US subsidiary, which will take on \$300m of

long-term debt. That should increase the group's net debt to 35 per cent of shareholders' funds by the end of 1992, against 22 per cent at the end of last year, but Solvay said interest charges would be covered by cash flow generated by the new operation.

The deal will give Solvay access to the North American market, which accounts for nearly a quarter of world soda ash consumption, and improve its share of the Asia-Pacific and Latin American markets.

TI Group in £482m hostile bid for Dowty

By Richard Gourlay in London

TI GROUP, the UK specialist engineering company, yesterday launched a hostile takeover bid for Dowty Group, the UK aerospace components manufacturer.

If successful, the bid could significantly consolidate the UK's aerospace industry which, with its global competitors, is in the toughest recession in 40 years.

TI's one-for-four share offer values Dowty at £482m (£848.3m), or 178.4p a share, after the 47p fall in TI's shares yesterday to 689p.

Dowty shares closed up 23p at 177p, just 2p above TI's fully underwritten cash alternative.

Mr Bruce Ralph, Dowty's chief executive, rejected the bid as underestimating Dowty's potential and is meeting his board this morning to discuss a response.

Dowty's advisers said Mr Christopher Lewinton, TI chairman and chief executive, was only offering the same strategy of cost cutting and sale of non-core businesses which Dowty had already outlined last year when it reported pre-tax profits down 73 per cent at £10m.

Analysts' initial reaction was that TI had priced the bid at a generous level designed to be a "knock-out blow" and that Dowty might have to struggle to find a white knight to come up with a friendly alternative deal.

Mr Lewinton said: "We think Dowty shareholders will welcome this opportunity to join with TI Group shareholders in creating one of the UK's leading specialised engineering companies."

The acquisition would also enable the combined polymer businesses, making specialised seals, to compete on a worldwide basis.

Lex, Page 18

Richard Gourlay and Paul Betts on a hostile attempt to take over a UK aero-engineer

Paying the price of a loss of focus

Since Mr Christopher Lewinton took charge of TI Group six years ago, he has brisily reshaped one of the pillars of British engineering.

Now Mr Lewinton, TI's chairman and chief executive, is hoping to repeat the trick, with a hostile £482m (£848.3m) bid for the Dowty Group, another British engineering group which has known better times.

Dowty rejected the bid yesterday, as it rejected Mr Lewinton's three offers of a friendly merger last year. But staying independent will not be easy.

The late Sir George Dowty founded the company in Cheltenham in 1931 in frustration at the British government's failure to recognise home-grown innovation. He had invented a suspension system for landing gear but neither the Royal Air Force nor his employer, the Gloster aircraft company, believed it would work. Only after Kawasaki of Japan bought the idea did a red-faced RAF begin using the system.

Dowty parts flew in every RAF aeroplane in the Second World War. The impetus for the company's growth, however, came from an application of the same technology: hydraulic pit props. Aviation was still close to the company's heart: in 1958 it bought the propeller business of Bristol Aircraft and Rolls-Royce, and built a successful aerospace business.

In recent years, however, it has lost its way. Last December, it announced that interim profits had collapsed from £38m to £10m and that its earnings would not cover the dividend. The news confirmed the damage caused to the company by recession in the aerospace industry. It also underlined the weaknesses of Dowty's

attempted diversification into information technology and electronic systems. Dowty began looking vulnerable to takeover.

In the event, the bid has come from TI. Yesterday, Mr Lewinton argued that the two companies fitted well together. TI already has a substantial aviation business, making engine rings. If the bid goes through, the Dowty name would live on within TI as part of a strengthened UK aerospace industry, he said. "Dowty is a lovely name - probably better than TI."

Dowty's diversification had sapped management time and short-changed shareholders, he said. "We are taking a company back to its core origins and away from diversification." TI would dispose of the information technology division, which has turnover of £180m and which Dowty already says it is trying to sell. It would also get out of most of the electronics systems business, which control engines for aircraft and missile systems. In total, businesses with total revenues of about £300m would probably be sold.

This is the sort of restructuring Mr Lewinton has overseen at TI. He sold the group's Raleigh bicycles subsidiary and its household goods division soon after taking over in 1986, and focused the business more on tubing, from which its original name, Tube Investments, had stemmed. TI's market capitalisation (less new shares from rights issues) has grown from £330m in 1986 to £1.1bn; Dowty's has fallen from £475m to about £340m over the same period.

For TI, says Mr Lewinton, a Dowty acquisition would be more of the same: in effect, two

"bolt-on" acquisitions and a divestment programme. "I always thought that if we could have a group with an aerospace, an industrial and an auto arm then we were going to win," he says.

Combining the aerospace divisions under the Dowty name with sales of £400m, four times TI's current level of aviation revenues. There would be big head office savings at TI's headquarters at Abingdon or at Dowty's in Cheltenham.

Dowty's polymer business, which has sales of £100m, would be brought together with TI's John Crane International, which makes mechanical and gas seals. The linked businesses would have sales of £400m.

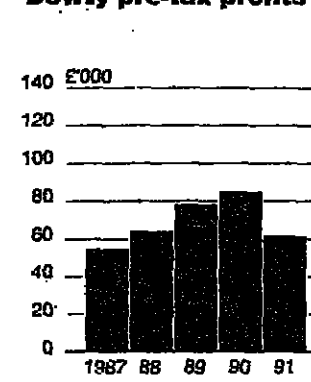
TI's third leg would remain the Bundy tubes operation in the US, which has sales of a little less than £400m and which is now the group's strongest business.

A successful takeover would leave TI diversified away from the UK in the way that Mr Lewinton, who has dual British and US nationality, quickly sought after taking the helm. After disposals, North America would account for about 40 per cent of sales, just above the current level, and the UK would shrink to 20 per cent.

TI says the deal would have a broadly neutral impact on earnings in 1993, the first full year after the acquisition. It would dilute earnings this year, the company says, but not by enough to hinder dividend growth.

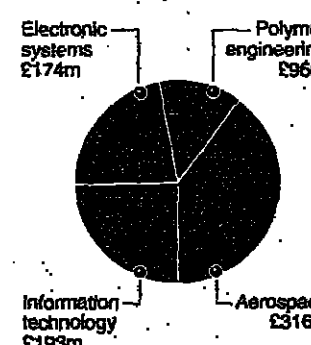
Mr Bruce Ralph, Dowty's chief executive, gave an immediate, "emphatic" rejection of TI's overtures. Stockbrokers' analysts, however, compared Dowty's position to that of Hawker Siddeley,

Dowty pre-tax profits



- Founded 1931 by the late Sir George Dowty.
- 1958 acquired propeller business from Rolls-Royce and Bristol Aircraft.
- 1987 created information technology division making modern and VDU terminals.
- 1991 lost crucial contracts with Ford and Boeing for landing gear.

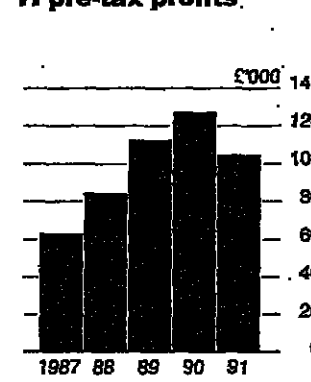
Turnover by sector 1991



caught out by a bid from BTR last year. Trapped at the bottom of the cycle in two industries heavily hit by recession, Dowty's plans for rationalisation risk being seen as too little too late.

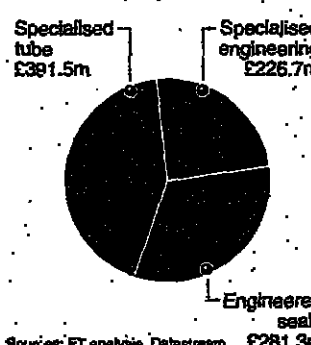
For watchers of the aerospace industry, now undergoing the most severe conditions in 40 years, TI's bid was not surprising. The industry has already consolidated, and may have further to go. Worldwide, there are only three main aircraft makers, Boeing, McDonnell Douglas and Airbus. There are three aero-engine makers, Pratt & Whitney

TI pre-tax profits



- Formed 1918 from amalgamation of two tube manufacturers.
- By 1939 it was the largest maker of precision steel tube in the world.
- 1967 turned to consumer goods after nationalisation of steel interests.
- 1986 sold Russell Hobbs; 1987 sold Raleigh and its subsidiaries; 1988 acquired Bundy Corp, the US tube manufacturer.

Turnover by sector 1991



and General Electric of the US and Rolls-Royce. In avionics, there are four big competitors: Honeywell and Rockwell Collins in the US, Smiths Industries in the UK and Sextant of France. But two of these, Rockwell and Smiths, are in talks about close industrial co-operation.

Such concentration was likely to spread through the industry to the component makers. As one analyst said yesterday: "TI brings more to Dowty than BTR brought to Hawker Siddeley - TI is actually buying something that makes strategic sense."

Pechiney transfers assets as aluminium prices hit profits

By William Dawkins in Paris

PECHINEY, a leading aluminium producer and the world's largest packaging company, yesterday announced a 23 per cent decline in operating profits because of the sharp fall in aluminium prices.

The French state-controlled group also announced details of an asset re-organisation, which will leave its separately quoted 76 per cent subsidiary, Pechiney International, as a packaging company and put the aluminium business in the hands of the Pechiney parent.

Pechiney is to pay FF4.84bn (£684m) net to take over Pechiney International's aluminium and trading businesses, representing FF6.05bn of assets minus FF2.2bn of liabilities.

Operating profits at the Pech-

iney parent group fell from FF6.88bn in 1990 to FF5.12bn last year, on sales down by 3 per cent to FF74.42bn. Net earnings fell to FF7.63bn from FF2.22bn in 1990, excluding extraordinary gains.

In packaging, operating profits rose by 13 per cent, but aluminium earnings collapsed, from FF2.5bn to FF1.48bn.

Mr Jean Gandois, the chairman, said prices were weakened by a sudden influx of cheap exports from the former Soviet Union. Pechiney is supporting European Commission moves to negotiate a voluntary restraint accord with the Russian republic.

Mr Gandois expected Russian exports to fall this year because stocks there were low and local demand was increasing. However, worldwide aluminium stocks were still higher

than normal, Mr Gandois said.

The outlook for packaging was good, but overall the group expected first-half earnings to fall, with a possible improvement in the second half of this year.

Pechiney International also recorded a sharp drop in operating earnings, down 9 per cent to FF3.29bn on sales up from FF4.02bn to FF4.51bn. Net profits fell by 26.8 per cent to FF42m.

The assets transfer means that packaging will rise from 70 per cent to 85 per cent as a proportion of Pechiney International's sales. The purpose of the asset sale is to make Pechiney International more attractive to investors and so help it raise capital in line with the French government's desire last year that state industry could sell up to 49 per cent of its shares to the public.

Eurotunnel in breach of covenants

By Robert Peston and Andrew Taylor in London

EUROTUNNEL will disclose today that it is in breach of its banking covenants, or is in technical default, which means it is being forced to ask its 206 banks for permission to continue work on the Channel tunnel.

Although bankers said yesterday they were hopeful that the banks would give this permission - in the form of a waiver to the covenant - they said they viewed Eurotunnel's technical default as serious.

Eurotunnel's agent banks, which include National Westminster and Midland, were yesterday in Paris to discuss the issue.

The company, which has £2bn (£1bn) of credit facilities, is in technical default because it has increased its forecast of cash out-

flow over the next year. It has become more pessimistic in this respect because the tunnel's opening has been delayed from June 1993 until autumn next year and a full railway service will not operate until summer 1994.

As a result, Eurotunnel's revenues in the opening months of operation will be less than it had expected. But the company hopes demand for its services over the longer term will be greater than its earlier expectations. However, the contractor working on the project, Transmanche Link, has warned Eurotunnel that the tunnel may not be ready to open until the end of next year.

Eurotunnel's chief executive, Mr Alexander Morton, is expected to refute speculation that the company needs to raise new funds, either from a

INTERNATIONAL COMPANIES AND FINANCE

Vickers sees Rolls-Royce sale prospects recede

By Kevin Done,
Motor Industry Correspondent

VICKERS, the UK engineering group, said yesterday that offers received for its troubled Rolls-Royce Motor Cars subsidiary had been too low, in spite of discussions with potential purchasers which had ranged "far and wide".

Sir David Plastow, chairman and chief executive, told shareholders the range of valuations put on the business by others "does not match the long-term value which we think Rolls-Royce Motor Cars has to Vickers shareholders".

The receding prospect of an early sale of the heavily loss-making luxury car operations depressed the Vickers share price, which closed 10p lower at 154p.

Several shareholders pleaded with Sir David at the group's

annual meeting yesterday to keep the car operations in British ownership. "My 90-year-old mother chased me to this meeting," said one. "She is absolutely horrified that the company could be sold to the Japanese or the Germans. There is much more to this than just a business deal."

Sir David, who retires at the end of May, said the Vickers board had considered "the options for the car business in the best long-term interests of shareholders".

It had held "exploratory discussions with a number of international companies" but Sir David claimed that "many people think they understand the Rolls-Royce Motor Cars business, but few do".

After the shareholders' meeting, he said: "It could be that it is not for sale. That might be the conclusion

that we are coming to."

While Rolls-Royce was having "a difficult time in its market place, the company is most definitely not in permanent decline", he told shareholders.

Mr Peter Ward, Rolls-Royce Motor Cars chairman and chief executive, said the car operations would reach break-even on a monthly trading basis during the final months of the year.

Sir David forecast that worldwide Rolls-Royce/Bentley sales in 1992 would be "at similar levels" to last year. Sales in 1991 plunged 48.3 per cent to 1,733 - the lowest level since 1988 - from the record 3,333 achieved in 1990.

In the first quarter of this year, UK sales of 109 were 47.8 per cent lower than a year ago, while sales in Japan fell from 179 to 58. In the US, sales recovered to 84 from 76.

Barlow Rand eyes Spanish target

By Peter Bruce in Madrid

BARLOW RAND, South Africa's biggest industrial conglomerate, is in talks to buy Finanzauto, Spain's principal distributor of earth-moving equipment. The purchase would be the largest South African investment on the Iberian peninsula.

Baring Brothers, the UK merchant bank advising Barlow Rand, said yesterday the South African group, through its British industrial affiliate, J. Bibby & Sons, was discussing making a formal takeover offer for Finanzauto. The Spanish stock market yesterday suspended trading in Finanzauto.

At its suspended share price, the Spanish company, which is the sole distributor of Caterpillar equipment in Spain, is capitalised at some \$114m. Finanzauto has been hit in the past two years by a drop in orders as tight economic policies have dampened construction activity.

Pre-tax profits last year dropped 50 per cent to Pta1.3bn as sales fell from Pta61.1bn in 1990 to Pta52.5bn. A fierce marketing effort in Spain by Komatsu of Japan, which analysts say has concentrated mainly on underpricing Caterpillar, has also sharpened the effects of the construction industry slowdown.

Many analysts in Spain expect the slowdown in construction to continue well into next year, particularly as Spain battles to trim its large public sector deficits as a prelude to entering the European Community's economic and monetary union.

The government is trying to hold spending in infrastructure work steady but it will find the going difficult if the EC does not quickly begin to transfer funds through a new channel - so-called cohesion funds designed to help poor EC members who demonstrate they are enforcing fiscal discipline. But many of Spain's EC partners are loathe to support the new funds.

Scottish bank may seek Lloyds deal

By Robert Peston in London

BANK of Scotland, the Edinburgh-based banking group, is interested in taking up to 500 branches from Lloyds Bank, if Lloyds decides to bid for Midland Bank. It emerged yesterday. Such a deal might help Lloyds persuade the Monopolies and Mergers Commission not to block its bid.

Lloyds said yesterday it was keeping "under review" the question of what it should do in the light of Hongkong and Shanghai Bank's £3.3bn (\$5.84bn) bid for Midland.

Lloyds believes the MMC may obstruct a takeover

attempt because of concerns that competition in the market for small business loans may be reduced. If Lloyds were to transfer a significant number of branches to another smaller bank, such as Bank of Scotland, or the Scottish operations of National Australia Bank, that could increase competition.

According to banking sources, Bank of Scotland is likely to be interested in such a deal.

Banking sources also warned yesterday that Lloyds would probably need parliamentary approval in the form of a private member's bill to integrate fully its operations with Mid-

land's. Under the parliamentary timetable, such approval might not be forthcoming until the end of next year.

Lloyds' board last night discussed the possibility of bidding for Midland over dinner, though formal debate is taking place this morning. However, if Lloyds does decide to make an offer, it may not launch its bid until after the weekend.

In today's board debate, Lloyds' executive directors, led by the chief executive, Mr Brian Pitman, are understood to be in favour of bidding.

There are six executives on the board, likely to be supported by Mr Michael Thompson, deputy chairman

and formerly deputy chief executive. There are also 12 non-executive directors whose views are harder to gauge, according to bankers. Lloyds' chairman, Sir Jeremy Morse, is said to be uneasy about making a move that would be viewed by Midland as hostile.

In his first public statement since it emerged a month ago that Lloyds was interested in buying Midland, Sir Jeremy said Hongkong Bank's bid had "implications" for all other big UK banks. Speaking at Lloyds' annual shareholders' meeting, he said: "We are keeping it under review."

Banque Worms problems depress UAP profit

By Alice Rawsthorn in Paris

UNION des Assurances de Paris, the largest player in French insurance, saw its net profits fall by 10.7 per cent from FF4.22bn in 1990 to FF3.77bn (\$671m) in 1991 mainly because of the problems of Banque Worms, one of its banking interests.

Mr Jean Peyrelevade, chairman, described 1991 as a "difficult year" in which UAP, which is in negotiations with

the Suez industrial group over its minority holding in the Victoire insurance company, was beset by the slowdown in the European insurance market, particularly in France and Italy, although it fared well in the UK and Belgium.

UAP, a state-controlled company, is the latest of the large French insurers to have announced a reduction in profits for 1991. On Thursday Azxa disclosed a more dramatic 28 per cent fall in net profits to

FF2.4bn. Victoire last week announced a more modest decline of 1.7 per cent to FF1.8bn.

Mr Peyrelevade refused to comment on the progress of UAP's discussions with Suez over the Victoire stake, despite speculation in the French press that an agreement is imminent.

UAP wants to exchange a large part of its 34 per cent stake in Victoire for 90 per cent of Colonia, the German insur-

ance company controlled by

Victoire. The deal would enable UAP to fulfil a long standing ambition of expanding in the vast German insurance market. Mr Peyrelevade said that, Germany apart, UAP did not intend to further expand its international interests in the foreseeable future.

Despite a decline in earnings per share from FF50.2 to FF44.8, the board proposed to hold the dividend at FF11.

Greece plans telecoms privatisation

GREECE plans a partial privatisation of OTE, the state telecommunications monopoly, through a trade sale of at least 20 per cent of the company. The sale will be followed by a share flotation on the Athens Stock Exchange, writes Kerin Hope in Athens.

The trade buyer would be expected to take over management of OTE which, with net income of Dr41bn (\$213m) in 1990 on turnover of Dr200bn, is the only profitable Greek utility.

The government has appointed Credit Suisse First Boston, the international merchant bank, as its adviser on the sale. CSFB is already advising it on the selection of private operators for two mobile telephone networks to be launched in the Athens district next year.

The size of the flotation will be determined by the percentage of OTE acquired by the trade buyer. However, no more than 49 per cent of the utility can be privatised under the provisions of the Greek constitution.

Acquisitions help boost sales by 23.7% at Sasib

SASIB, the diversified precision engineering group controlled by Mr Carlo De Benedetti's CIR holding company, raised net group profits by 4.3 per cent to L73.2bn (\$59.22bn) last year, writes Haig Simenian in Milan.

Consolidated sales at the group jumped by 23.7 per cent to L766.6bn due to a continuing acquisitions drive. Adjusted for new purchases, sales rose 5.3 per cent last year.

The company, which produces food processing equipment and railway signalling

technology with its original business of building cigarette-making machines, is paying an unchanged dividend of L230 for ordinary shares and L250 for savings shares.

Mr Gian Carlo Vaccari, managing director, said Sasib owned almost 3.3 per cent of Credito Romagnolo, the big Bologna-based bank which recently raised to 10 per cent the limit on the size of stakes which could be held by individual shareholders. In October, Sasib owned only 1.85 per cent of the bank.

Wasa turns in operating loss

WASA, the Swedish insurance group, said its non-life insurance and finance operations, which are due to be listed on the Stockholm bourse in 1993, made an operating loss last year, writes Sara Webb in Stockholm.

The combination of heavy credit losses in the real estate sector and big claims related to storm damage abroad led to an operating loss of SKr395m (\$66m) last year, compared

with an operating profit of SKr57m in 1990. Premium income increased by 10 per cent to SKr4bn, the group said.

Wasa's life insurance operations, which rank third in Sweden after Skandia and Trygg-Hansa SPP, more than doubled operating profit, to SKr2.25bn from SKr981m in 1990 despite a drop in premium income from SKr3.6bn to SKr3.4bn.

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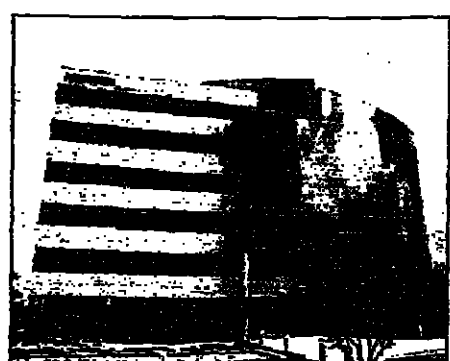
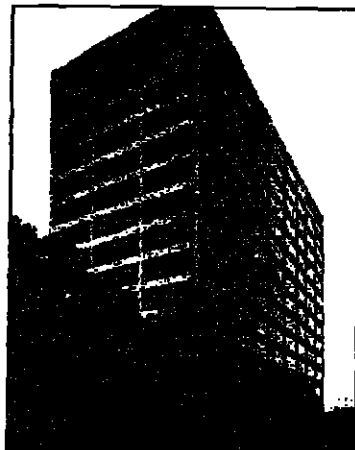
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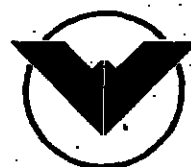


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INTERNATIONAL COMPANIES AND FINANCE

Northern Telecom gains for 13th consecutive period

By Bernard Simon in Toronto

NORTHERN Telecom, the Canadian telecommunications equipment maker, has posted its 13th consecutive quarter of profit growth, with an 11.2 per cent rise in first-quarter earnings.

However, management's cautious outlook and a recent drop in Northern's share price suggest that the long climb in profits may be difficult to sustain much longer. A main-spring of improved performance over the past year has been the US\$2.5bn acquisition of STC, the UK telecoms group, which took effect on March 1, 1991.

Nortel declines to disclose the precise contribution of STC, which has been integrated into its European operations.

Mr Martin Mand, chief financial officer, said yesterday an "apples-with-apples" comparison would not be possible until the third quarter of this year. Nortel sold three STC businesses shortly after the takeover.

Nortel earned \$104.2m, or 41 cents a share, in the first quarter, up from \$95.7m, or 36 cents a share, a year earlier.

Revenues edged up to \$1.5bn from \$1.46bn. Order input rose 18 per cent to \$1.65bn.

Much of the growth came from sales of telephone equipment to private customers in the US, where the company said it had been gaining market share.

On the other hand, sales of central office switches and transmission products fell slightly.

Mr Paul Stern, chairman, expressed satisfaction with the first-quarter performance, but added that "continuing uncertainty in worldwide economies causes us to maintain a cautious outlook".

Nortel expected its joint cellular phone venture with Motorola to start taking orders within the next month or two.

Mr Mand said the process of agreeing on a business plan, setting up an organisation and assigning jobs was "right on schedule".

Nortel's shares were trading at C\$98 on the Toronto stock exchange yesterday morning, below their record of C\$98.50 reached earlier this year.

McDonnell Douglas hit by \$80m provision

By Martin Dickson in New York

McDONNELL Douglas, the US defence and aerospace group, suffered a 10 per cent drop in first-quarter net earnings after taking an \$80m pre-tax provision for losses on the C-17 military transport aircraft it is developing for the Pentagon.

The C-17 has been at the centre of a long-running controversy between the company and certain Pentagon officials who have alleged that the fixed-price programme has suffered from severe cost overruns. McDonnell Douglas has denied this and the provision is small relative to the size of the \$6.6bn programme.

The company reported earnings of \$62m, or \$1.34 a share, compared with \$68m, or \$1.50, in the same period of last year, after taking the provision. But it added that earnings would have been up 74 per cent without the charge, with an improved financial performance across most aerospace programmes. Revenues were little changed at \$4.15bn, against \$4.24bn.

Its commercial aircraft operations saw operating earnings rise \$15m to \$42m and its missiles, space and electronics systems business produced a \$14m rise to \$54m. The C-17 provision cut the military aircraft segment's profits to \$41m.

The figures were helped by a \$28m reduction in interest expense on its aerospace side and \$17m of pension income, thanks to a change in actuarial assumptions.

The company said the C-17 loss was caused by estimated cost growth in the portion of the programme which included research, development and the first six production aircraft. This was now 90 per cent complete. Losses in this area had been partly offset by performance on the four following production aircraft.

The figures underlined the softened market for civilian aircraft. McDonnell Douglas has substantially reduced its high level of indebtedness over the past year but in this quarter the trend was reversed.

Aerospace debt at March 31 was \$2.67bn, up from \$2.39bn at the end of December. The company said this was due primarily to reduced commercial aircraft deliveries and lower bookings.

American Barrick improves 49%

By Bernard Simon

AMERICAN Barrick, the Toronto-based gold producer, has credited active hedging and rising output from its flagship Goldstrike mine in Nevada for a 49 per cent jump in first-quarter earnings.

In spite of the sagging bullion price, Barrick lifted earnings to US\$23.2m or 16 cents a share, from \$15.6m or 11 cents a year earlier. Revenues climbed to \$61.5m from \$72m. Barrick has hedged its output until the end of 1994 at an average price of \$425 an ounce. This is the price it received in the first quarter, in spite of the average Comex price of \$351.

Production from the five mines in which Barrick has an interest grew to 209,505 ounces from 171,998 ounces. Almost the entire increase was due to a 38 per cent rise in output from Goldstrike.

Barrick said that Goldstrike's production will continue to rise significantly in the second half of 1992 with the mining of high-grade sulphide ores. The company expects production for the year to be about 1.2m ounces.

Strong medicine restores US banks

Martin Dickson examines the changing fortunes of a hard-pressed financial sector

Pandemonium. Feeding frenzy. Panic buying. These are some of the more colourful adjectives being bandied around Wall Street this week to describe a remarkable rise in the price of bank shares following the industry's release of surprisingly strong first-quarter figures.

Shares in Wells Fargo, the large California-based banking group, stood nearly 19 per cent higher at lunchtime yesterday than on Tuesday, just before it announced far better than expected figures. Shares in Citicorp, the nation's largest banking group, were 13 per cent higher than before its results announcement.

Analysts have been scrambling to raise their 1992 banking profits forecasts. Mr Ronald Mandle, an analyst at Sanford C Bernstein said he had raised estimates on 60 per cent of the businesses he tracked.

Why the sudden surprise? After all, the fundamental forces reshaping the US banking industry have been visible to industry observers for some time.

For the past 18 months the sector has been grappling with crisis levels of commercial bad debt, the result of imprudent lending to the over-heated US property sector in the 1980s and the more general impact of recession on businesses' ability to service loans.

The banks have clearly been on a slow, gradual path to recovery as they have taken large doses of medicine, including heavy bad debt provisioning, slashed dividends, merg-

ers, the sale of non-essential assets and big cuts in their bloated operating costs.

What has surprised Wall Street this week is the speed at which these actions seem to be producing results. This, coupled with a singular absence of nasty shocks during this reporting season, has reinforced the perception that the industry has turned the corner. The outlook was brighter than at any time in the past five years, said one analyst.

That may be so, yet the capacity of individual banks to produce some unpleasant surprises over the next few months should not be underestimated. The property market, in particular, could produce more problems, particularly in southern California.

Three factors lay behind the greater-than-expected profits increases of the last quarter.

A stabilisation, or drop, in banks' provisions for bad commercial loans. For example, Chemical Banking, which merged with Manufacturers Hanover at the end of last year, saw its loan loss provisions drop from \$450m in the fourth quarter to \$375m, some \$75m below the market's expectations.

Citicorp, the largest US bank, which has suffered severe credit quality problems, reported a rise in net loan loss provisions from \$1.15bn at the end of last year to \$1.25bn. Its heavy exposure to bad property loans was underlined by the fact that \$588m of the total involved North American commercial real estate, up from

US BANK RESULTS				
	1st Quarter 1992 net income \$m	Per cent change (%) on year	Net Interest margin (%)	1st Q 92 v 1st Q 91
Banc One	179	+38	6.82	6.17
BankAmerica	303	+7	4.64	4.32
Chemical Banking	141	+21	3.93	3.83
Citicorp	280	+44	3.72	3.07
NationsBank	183	+97	3.78	3.66
Wells Fargo	310	+55	3.89	3.51
	119	-22	5.70	5.06

Compiled by Mike Nashotte, New York

\$562m the previous quarter.

However, there appears to be light at the end of the tunnel. Mr John Reed, the chairman, said the domestic real estate portfolio had stabilised and while he was forecasting commercial credit write-offs this year at roughly the same level as 1991, the position was expected to improve in the second half.

Yet analysts remain uncertain as to whether the precipitous drop in real estate values over the last few years has touched bottom, or whether there could be further to fall.

Particular doubt surrounds heavily overstocked southern California, where many analysts believe the property market is still weakening. Wells Fargo, in spite of its strong first-quarter operating performance, nevertheless suffered a 9 per cent rise in non-performing assets, compared to the fourth quarter, and many analysts remain cautious about its outlook.

Improving net interest margins. This is the difference between what a bank pays to borrow funds and what it

charges to lend money. Margins have been generally improving, albeit with substantial regional variations, for much of the past year. This was helped by the Federal Reserve's lowering of short-term interest rates and lesser reductions by banks in the cost of borrowing.

Cost cutting. Financial crisis has forced banks to slash their costs, either through internal shake-ups or mergers with rivals. The positive effects of these moves showed up strongly in first-quarter figures.

For example, Citicorp, which cut its workforce by about 1,000 people during the quarter, to about \$5,000, produced a 6 per cent cut in expenses. Chemical said it saved \$50m during the quarter thanks to workforce reductions following the merger with Manufacturers Hanover. Its ratio of non-interest operating expense to total operating revenue improved to 62.6 per cent from 65.5 per cent in the fourth quarter and the bank said it was on target to realise \$750m of savings by 1995.

These factors, together with asset sales, have helped banks repair their capital ratios, with even laggard Citicorp showing a substantial improvement in the quarter. Its total risk-based ratio stands at 8.12 per cent, above the regulatory minimum, while its Tier One ratio - which must be above 4 per cent by the end of the year, according to the Basle agreement - rose to 4.06 per cent.

Wall Street expects the sector's earnings to continue growing for the rest of this year and into 1993 as provisions decline, interest margins remain strong and expense cutting works its magic.

Rising interest rates could dent the performance, as could a trend to lower rates on credit card receivables. But by next year, assuming the economy continues its recovery, these factors should be outweighed by a resumption of loan growth.

Yet for all this week's euphoria, much of the sector still has a long way to go to restore its profits and ratios to levels which are satisfactory by historic standards. Citicorp may have doubled its quarterly net income to \$183m, but this is small for a bank with assets of \$217bn and it would probably have lost money without a hefty contribution from asset sales.

Ralston may spin off baking subsidiary

By Nikki Tall in New York

RALSTON Purina, the consumer products company which last week acquired Ever Ready, the UK battery business, from Hanson for \$272m, is considering spinning-off of its baking subsidiary to shareholders.

Ralston said the aim of the move was "to enhance shareholder value by focusing more specifically on its other core businesses".

The subsidiary, Continental Baking Company, claims to be the nation's largest wholesale baker of fresh delivered bread and sweet baked goods, and makes about 250,000 direct sales calls and deliveries each day. Its brands include the Wonder products and Twinkles cupcakes.

The bakery business was bought by Ralston in 1984 from ITT, the conglomerate.

In the year to end-September, the company had sales of \$1.97bn, and total assets of \$765m. Its operating profit was \$140m, after environmental

and restructuring charges of \$17m.

The "demerger" plan will be reviewed by directors of Ralston, based in St Louis, on May 28.

Even if it is approved, tax clearance and other technical matters will have to be resolved, and the transaction would probably not take place for another nine to 12 months.

Ralston said the move would probably involve a dividend of up to \$600m being paid from Continental Baking Company to Ralston.

Ralston's proposed moves come amid a modest spate of demergers in the US - ranging from Union Carbide, with its industrial gases business, to Dial Corporation with its financial services division.

The bakery market in the US - in common with the UK - is a mature industry, with total sales of \$7.6m and static volumes in 1991. Continental saw lower volumes in 1991, although higher margins meant operating profit was flat.

Sara Lee rises to \$138m

By Nikki Tall

SARA LEE, the large Chicago-based consumer products company, yesterday announced a 13.9 per cent rise in after-tax profits, to \$137.8m, for the three months ended March 28.

The increase came on a 5.4 per cent rise in sales to \$9.84m, and takes Sara Lee's profits for the first nine months of its financial year to

\$590.4m. This compares with \$566.1m in the same period 12 months earlier.

Earnings per share were 12.5 per cent higher in the third quarter, at 53 cents, and up by 51.9 per cent, at \$2.34 for the nine months.

Quaker Oats has reported a net profit of \$56.8m in the third quarter to the end of March, down from \$63.1m for the same period a year ago. Sales were static at \$1.83bn.

Sun Micro edges ahead

By Karen Zagor in New York

SUN Microsystems, the leading US manufacturer of computer workstations, unveiled a 5 per cent improvement in third-quarter net income to \$61.4m, or 60 cents a share, on revenues that rose 12 per cent to a record \$952.2m.

In the quarter a year earlier, the company, based in Mountain View, California, had net income of \$53.7m, or 56 cents a share, on revenues of \$948.5m.

On Wall Street, Sun Microsystems' shares have been volatile recently amid concern that it would not be able to live

up to expectations of tremendous growth.

The company has been one of the fastest-growing in the computer industry.

For the first nine months, Sun had net income of \$185.8m, or \$1.34, up 9 per cent from \$123.8m, or \$1.27, in the same period last year. Revenues advanced 15 per cent to \$1.62bn.

Mr Kevin Meltz, chief financial officer, said demand in the third quarter had been particularly strong in the Pacific Rim, especially in Japan. Growth was more modest in the US and Europe.

THE CREDIT LYONNAIS GROUP IN 1991

Operating Income Before Provisions: FRF 13.3 Billion

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NEW GROWTH IN BUSINESS

Crédit Lyonnais had strong business growth despite the economic slowdown.

FRF in billions

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Customer Loans	778	+ 12.4%
Customer Deposits	650	+ 12.1%
Assets Under Management or Advisory Contract	214	+ 23.4%
Shareholdings in Industrial and Commercial Companies	356	+ 23.0%
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CONSOLIDATED NET PROFIT OF FRF 4.1 BILLION AFTER FRF 9.6 BILLION IN PROVISIONS

Growth in business was accompanied by a new increase in the Group's profitability. In an environment characterized by higher risks, Crédit Lyonnais was able to boost substantially its net addition to provisions and still have a satisfactory net profit.

FRF in billions

Total Banking Income	46.3	+ 13.5%
Operating Income Before Provisions	13.3	+ 14.2%
Operating Income Before Provisions (Including 25% in Europe Outside France)	4.7	+ 62.0%
Net Addition to Provisions for Credit Risks	9.5	+ 125.0%
Consolidated Net Profit	4.1	+ 10.6%
Group's Share	3.2	+ 14.7%

NEW STRENGTHENING OF EQUITY CAPITAL AND RISK COVERAGE

FRF in billions

Equity Capital	50.0	+ 10.6%
Equity Capital and Equivalents	67.9	+ 10.2%
Equity Capital and Equivalents + Cumulative Provisions	7.3%	(7.1% in 1990, 6.3% in 1989)
Equity Capital and Equivalents + Cumulative Provisions	14.9%	(15.0% in 1990, 13.3% in 1989)

DIVIDEND PER SHARE MAINTAINED

Estimated Net Asset Value per Share	FRF 1,362 (FRF 1,333 at year-end 1990)
Dividend Payout	FRF 807 million + 6%
Proposed Gross Dividend per Share	FRF 34.50

FRF in Millions

	1989	1990	1991	1991/1990
Total Banking Income	35,236	40,830	46,333	+ 13.5%
Operating Income Before Provisions	10,154	11,661	13,314	+ 14.2%
Net Addition to Operating Provisions	6,294	6,490	9,601	+ 48.0%
Consolidated Net Profit	3,494	4,562	4,078	- 10.6%
Including Group's Share	3,130	3,707	3,162	- 14.7%



GROUPE CREDIT LYONNAIS

US\$200,000,000 ML TRUST VI

Collateralized Mortgage Obligations

Floating Rate A Bonds

In accordance with the provisions of the Trust Agreement, notice is hereby given that the Rate of Interest has been fixed at 4.525% for the Twenty Second Floating Interest Period of 20th April 1992 through to 19th July 1992. Interest accrued for this Floating Interest Period is expected to amount to US\$2.81 per US\$1,000 Bond.

PRINCIPAL PAYING AGENT

Trust Company Bank

National Association

at the office of its agent at

Trust Company Bank

Company of New York

80 Broad Street

New York, New York 10004

PAYING AND

TRANSFER AGENT

Citicorp Investment Bank

(Luxembourg) S.A.

16 Avenue Marie-Thérèse

L-2012 Luxembourg

Merrill Lynch International

Bank Limited

Agent Bank

WESTERN DEEP LEVELS LIMITED

(Incorporated in the Republic of South Africa)

Closing of Register

For purposes of Interest

Payment No. 24 on the 12 per

cent unsecured debentures

1989/1993 for the period

January 1 to June 30 1992, the

transfer registers and registers of

debenture holders will be closed

from May 9 to May 23 1992,

both days inclusive.

By order of the board

Anglo American Corporation of

South Africa Limited

Secretaries

per A J S Sobbe,

Divisional Secretary

London Office:

40 Holborn Viaduct,

London EC1P 1AJ

24 April 1992

SOCIETE GENERALE

USD 372,000,000

SUBORDINATED FLOATING

RATE NOTES DUE 1998

For the period April 23, 1992

to October 23, 1992 the new

rate has been fixed

at 4.925% P.A.

Next payment date:

October 23, 1992

Coupon rate: 9

Amount: USD 250,352,42 for

the denomination of

USD 1,000,000

THE PRINCIPAL

PAYING AGENT,

SOCIETE GENERALE

15, AVENUE EMILE REUTER

LUXEMBOURG

INTERNATIONAL COMPANIES AND FINANCE

O&Y likely to win fresh funding for Canary Wharf

By Robert Peston

OLYMPIA & York's bankers said yesterday they were likely to provide the property developer with new borrowings to continue work on the Canary Wharf project, but would give far less than the £110m (£193m) requested by the company.

However, by late yesterday bankers had still not made a final decision. They were meeting with their advisers - the accountants Ernst & Young and the property surveyor Hillier Parker - to assess O&Y's financial prospects.

They are unlikely to communicate their decision to O&Y until this morning, Mr Steve Miller, in charge of O&Y's negotiations with its bankers,

said it would be "only a modest disappointment" if O&Y got less than it wanted.

O&Y requested £110m to cover Canary Wharf's building and fitting-out costs for the next 90 days, during which O&Y hoped to arrange a complete reorganisation of its £14.3bn (£21.1bn) debt.

However, the 11 lenders to Canary Wharf are expected to provide funds to meet requirements for a much shorter period, pending a thorough assessment of the value of O&Y's properties.

O&Y may be granted a facility of less than £50m. "There is a wish to keep the lights on [at Canary Wharf]," said a banker. However, he said that the banks - which include Citicorp of the US, Crédit Suisse of Switzerland, Royal Bank of Canada, Canadian Imperial Bank of Commerce, Barclays of the UK and its rival Lloyds - were baulking at a request from O&Y that they commit their existing loans for five or six years.

"At the moment we are in no position to see if there are any black holes [or sources of potential losses] at O&Y," the banker said.

He said that if the banks provided new money, they would not hand it over in one tranche to O&Y. The property developer would have to submit claims for expenses to Ernst & Young, which would then decide whether the expenses should be paid.

period of 1991. Revenues dipped from \$10.2bn to \$8.6bn due to lower prices, offset only slightly by higher sales volumes for refined products.

Mr James Kinneer, Texaco's chief executive, said world economic weakness had lessened demand for crude oil and petroleum products, with a 15 per cent drop in crude prices since the first quarter of last year.

He said Texaco intended to maintain its strong financial position and was reducing its planned capital expenditure for the year by 10 per cent.

Meanwhile, Occidental Petroleum, the Los Angeles based group undergoing a broad restructuring, reported net income of \$98m, or 32 cents a share, down from \$136m, or 45 cents, in the first quarter of last year.

US oil groups hit by low prices

By Martin Dickson in New York

EXXON, the largest US oil company, and Texaco yesterday reported sharply lower first-quarter profits, continuing an industry trend reflecting lower crude oil prices.

Exxon reported net income of \$1.35bn, or \$1.07 a share, down from \$2.44bn, or \$1.78, in the same period of 1991.

However, Mr Lawrence Rawl, Exxon's chairman, noted that net income had been up more than 20 per cent from the \$1.12bn recorded in the "more typical" fourth quarter, in spite of lower crude realisations, a weak US market for natural gas and softer economic conditions in many markets.

He said the results had benefited from stronger natural gas

sales in Europe, improved earnings from worldwide chemicals operations, overseas tax credits and asset sales.

Operating volumes were strong, with liquids production, natural gas production, refinery runs, petroleum product sales and chemical sales all higher than in the first quarter of last year.

US exploration and production made \$125m, down from \$150m, while foreign production earned \$785m, up from \$721m. Refining and marketing profits slumped from \$358m to \$23m in the US, and from \$1.097bn to \$450m abroad.

Chemicals saw profits dip from \$123m to \$87m in the US and from \$100m to \$63m abroad.

Texaco reported net income of \$200m, or 68 cents, compared to \$415m, or \$1.51, in the first

period of 1991. Revenues dipped from \$10.2bn to \$8.6bn due to lower prices, offset only slightly by higher sales volumes for refined products.

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McDonald's advances 11% to \$187.4m

By Barbara Durr in Chicago

MCDONALD'S, the world's largest fast food company, reported that its first-quarter net income had risen 11 per cent to \$187.4m, or 51 cents a share, from \$168.5m, or 46 cents, in the 1991 quarter.

Worldwide sales increased 9 per cent to \$4.92bn from

\$4.53bn in the year-ago period.

Its domestic business, in which sales had been growing slowly and profit margins had declined, benefited from price discounting and other promotional programmes, coupled with efforts to reduce development and operating costs.

Domestic sales grew by 5 per cent during the first quarter

and margins at company-operated restaurants improved to 17.9 per cent of sales, compared with 15.9 per cent a year ago. Sales outside the US continued their fast pace at 14 per cent, in spite of the drag of a stronger dollar.

In the first quarter, the company added 50 restaurants, 42 of which were outside the US.

Linotype falls into red and omits payout

By Andrew Fisher in Frankfurt

LINOTYPE-HELL, the German printing equipment manufacturer, will not pay a dividend for 1991 after falling into the red as a result of weak export sales and heavy restructuring costs.

It announced a group net loss of DM9.9m (\$5.95m) compared with a profit of DM37.5m in 1990. The decision to leave out the dividend follows a cut of DM2 to DM13 a share in the previous payment.

Mr Wolfgang Kanner, chief executive, described 1991 as an "extraordinarily difficult year". Turnover had risen from DM806m to DM1.2bn, but this was entirely because of Linotype's merger with Rudolf Hell, formerly owned by Siemens, the German electrical and electronics group, which has a one-third stake in the enlarged company.

Excluding the effect of the merger, sales were 19 per cent lower; incoming orders fell at the same rate.

Problems in the world economy masked progress made in restructuring the group and in improving its product range. Because of the slump in foreign business, the export share of turnover dropped to 60 per cent from 70 per cent.

However, Mr Kanner expressed optimism about 1992 after a 15 per cent rise in orders in the first quarter. He hoped Linotype-Hell, the world's biggest maker of image-setting and reproduction equipment, would be able to resume dividends this year on the basis of "a markedly improved profit situation".

He said the full impact of the extensive reorganisation - including a 20 per cent cut in the workforce to 4,700 people since the merger in October 1990 - would become apparent this year.

Mr Karl Heinz Midunsky, finance director, said DM200m of overhead costs, notably on the labour side, had been eliminated. This gave Linotype-Hell a lower break-even point.

Another hopeful development is an array of new products which was well-received at a recent trade fair.

Delta Air posts another large loss

By Nikki Tait in New York

DELTA Air Lines, the large US carrier which acquired Pan Am's European and US east coast shuttle operations last year, yesterday posted a \$151.5m loss after tax for the three months to end-March.

Delta's deficit outstrips the \$84.1m deficit which the company posted in the same period a year earlier - when the Gulf war depressed traffic volumes and led to losses in the airline industry worldwide.

It is the second of the US carriers to report results for the first three months of 1992, and its large loss contrasts with the modest \$20m profit which American Airlines, one of its big rivals, managed to accrue.

At the operating level, the 1992 deficit is significantly larger than the after-tax loss - amounting to \$199.3m. This compares with a \$115.1m loss in the 1991 first quarter.

Operating revenues increased from \$2.29bn to \$2.81bn, partly reflecting the inclusion of the Pan Am routes. However, operating costs jumped more sharply, from \$2.41bn to \$3.01bn. This was in spite of a slightly lower

fuel bill, at \$350.8m, against \$378.3m.

A notable 39 per cent increase came in the miscellaneous cost item, up from \$322m to \$454.7m - with the explanation lying partly in "costs related to bringing the operation of acquired international routes up to Delta's standard".

Delta also blamed the large quarterly loss on "relatively weak domestic traffic", and the increased costs associated with the acquisition of the transatlantic and intra-European routes.

Throughout its history, Delta has been primarily a domestic

carrier, well-respected for its conservative style. The Pan Am deal, however, took the company into Europe in a big way for the first time, and laid down Delta's marker as a third international US carrier, to compete with American and United Airlines.

Underlining the continued undercutting by all airlines in the US, Trans World Airlines said yesterday that it planned to establish an Atlanta "hub", TWA, which is in bankruptcy, said it also would operate services to nine other US cities, with introductory one-way fares of \$69 to \$89.

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Monsanto slips in first quarter

By Karen Zagor in New York

MONSANTO, the US chemicals company, yesterday posted a 3 per cent decline in first-quarter net income to \$161m, or \$1.28 a share, on sales down 1 per cent to \$2.18bn.

A year earlier, Monsanto had net profits of \$168m, or \$1.31, on sales of \$2.22bn. The Missouri-based company said 1992 sales had excluded revenues from several businesses involved in its restructuring.

Mr George Krug, an analyst at Oppenheimer, had expected weak earnings comparisons for 1992, and Wall Street's reaction to the results was muted. At midday, Monsanto's shares were \$4 lower at \$67.

higher sales volumes which offset a decline in selling prices.

The Searle pharmaceuticals division had first-quarter operating income of \$23m, against \$19m a year ago, on sales which rose to \$363m from \$341m in the 1991 quarter.

Operating income from Fischer Controls fell 38 per cent to \$13m, while sales eased nearly 7 per cent to \$215m from \$230m.

Operating income from the NutraSweet artificial sweetener business was nearly static at \$38m, against \$39m a year ago. Last year's figures included a \$10m reorganisation charge. Sales in the 1992 quarter fell to \$199m from \$226m.

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Bombardier makes progress

By Robert Gibbons in Montreal

BOMBARDIER, the Canadian aerospace and transit equipment group, reported higher profits for the year to the end of January, and is lifting its latest quarterly dividend by 25 per cent.

Earnings were C\$107.7m (US\$91.27m), or 73 cents a share, against \$100m, or 71 cents, the previous year. Sales for the year were \$3bn, against \$2.8bn.

Fourth-quarter profit was C\$36.8m, or 24 cents a share, up from C\$33.3m, or 24 cents a share on fewer shares outstanding. Sales for the quarter were \$965m against \$801m in

the year-earlier period.

Full-year results of the Lear Jet operations were included in the current reporting period, against the unit's results for 10 months in the previous period. In the fourth quarter, sales of consumer products were higher.

However, Bombardier said results from the transit equipment operations in Europe were disappointing. Though sales were up sharply, Euroair of Belgium posted a loss. Bombardier has put in new management to enable it to handle profitably a much higher level of production.

The new quarterly dividend rate is 5 cents a share, after a recent two-for-one stock split.

MCI improves to \$134m

By Nikki Tait

MCI Communications, the second largest long distance telephone network in the US, yesterday reported first-quarter profits of \$134m, or 51 cents a share, up from \$123m, or 48 cents, a year earlier.

Revenues improved from \$2.025bn to \$2.235bn, partly because of continued inroads into the consumer markets.

Mr Douglas Maine, chief financial officer, said promotions and discounts resulted in higher traffic growth.

"We remain cautious as to the extent any economic recovery will affect these results," he added.

IBM invests in Hungarian computer maker

By Nicholas Denton in Budapest

INTERNATIONAL Business Machines, the US computer company, is making its most important move into eastern Europe by taking a majority stake in a subsidiary of Muszertechnika, the privately owned Hungarian computer distributor and manufacturer.

With its link with Muszertechnika's MT-Computers subsidiary, IBM hopes to strengthen its position in the Hungarian market, which is dominated by clones of IBM personal computers, mainly of east Asian origin.

IBM's share of sales of personal and mini-computers in Hungary stood at 10 per cent in 1991. Muszertechnika currently has a 25 per cent share of the Hungarian market.

Muszertechnika, which IBM Hungary described as the most advanced computer company in eastern Europe, is already a supplier of add-on boards for the US company's personal computers.

The IBM equity investment in MT-Computers, for a sum not yet disclosed, follows efforts by Arthur Andersen, the accounting firm, to liquidate the late Mr Robert Maxwell's 10 per cent stake in the Muszertechnika holding company.

Muszertechnika said that the worth of the group had increased since the Maxwell share purchase last year, which valued it at \$110m.

New Issue

75,000,000 Ordinary Shares
Waste Management International plc

Global Coordinator

Merrill Lynch & Co.

Price: U.K. 585 p Per Ordinary Share

26,250,000 Ordinary Shares

The above shares were underwritten by the following United Kingdom firms.

Merrill Lynch International Limited

Lazard Brothers & Co., Limited

Kidder, Peabody International Limited

Cazenove & Co. are the brokers to the placing

18,750,000 Ordinary Shares

The above shares were underwritten by the following group of International Underwriters.

Paribas Capital Markets Group

Merrill Lynch International Limited

ABN Amro Bank N.V.

Deutsche Bank

Swiss Bank Corporation

James Capel & Co.

DG Bank

Lazard Frères et Cie

Mediobanca-Banca di Credito Finanziario S.p.A.

Nikko Europe Plc

Price: US \$20.475 Per American Depositary Share

15,000,000 American Depositary Shares

Representing

30,000,000 Ordinary Shares

The above shares were underwritten by the following group of U.S. Underwriters.

Merrill Lynch & Co.

Kidder, Peabody & Co.

Bear, Stearns & Co. Inc.

The First Boston Corporation

William Blair & Company

Alex. Brown & Sons

Cazenove Incorporated

The Chicago Corporation

Deutsche Bank Capital

Dillon, Read & Co. Inc.

Donaldson, Lufkin & Jenrette

A.G. Edwards & Sons, Inc.

First Analysis Securities Corporation

Goldman, Sachs & Co.

Hambrecht & Quist

Lazard Frères & Co.

Lehman Brothers

Montgomery Securities

Morgan Stanley & Co.

PaineWebber Incorporated

Paribas Capital Markets Group

Prudential Securities Incorporated

Robertson, Stephens & Company

Salomon Brothers Inc.

Smith Barney, Harris Upham & Co.

SBCI Swiss Bank Corporation

Wertheim Schroder & Co.

Dean Witter Reynolds Inc.

Advest, Inc.

Arnold and S. Bleichroeder, Inc.

Robert W. Baird & Co.

Dain Bosworth

First Albany Corporation

First of Michigan Corporation

Gruntal & Co., Incorporated

Interstate/Johnson Lane

Janney Montgomery Scott Inc.

Kemper Securities Group, Inc.

Ladenburg, Thalmann & Co. Inc.

C. J. Lawrence Inc.

Legg Mason Wood Walker

Mabon Securities Corp.

McDonald & Company

Morgan Keegan & Company, Inc.

Needham & Company, Inc.

Neuberger & Berman

Piper, Jaffray & Hopwood

The Principal/Eppler, Guerin & Turner, Inc.

Ragen Mackenzie

Rauscher Pierce Refenes, Inc.

Raymond James & Associates, Inc.

The Robinson-Humphrey Company, Inc.

Tucker Anthony

Wessels, Arnold & Henderson

Wheat First Butcher & Singer

Capital Markets

Crowell, Weedon & Co.

Fahnestock & Co. Inc.

First Southwest Company

The Ohio Company

Parker/Hunter

Rodman & Renshaw, Inc.

Scott & Stringfellow Investment Corp.

Seidler Amdec Securities Inc.

SoundView Financial Group, Inc.

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INTERNATIONAL COMPANIES AND FINANCE

All eyes on The Equitable's transformation

Nikki Tait reports from the troubled US insurer's demutualisation process hearings

Two years ago, Mr Claude Bébéar, the colourful chairman of France's Axa insurance group, tried to acquire Farmers Group, the US insurance subsidiary of BAT-Industries of the UK. He spent months testifying before state insurance commissioners across the US - and got nowhere.

This week, his new US target, The Equitable, started public hearings in a complex demutualisation process which could ultimately transform Axa's earlier US life insurer into a 49 per cent stake. The process lasted half a day, and no one from Axa was even visible.

The difference is that this is a friendly deal. The worry is not whether Axa's influence on The Equitable will be benign or malevolent, but whether confidence in America's fourth largest insurer has recovered sufficiently to permit a smooth sale of its shares later this year.

The demutualisation process, however, is important. On the one hand, it is setting down markers which other US mutual insurers may seek to follow. On the other, it has provided the first readily-comprehensible insight into Equitable's financial affairs.

Demutualisation is the procedure by which a mutual insurer - that is, one controlled by its policyholders - turns itself into a "conventional" company, owned by shareholders.

The motive for undertaking such a complex legal manoeuvre is simple. A shareholder-owned company can easily raise new funds on the stock market, while a mutual's access to new capital is limited. As Mr Dick Jenrette, Equitable's chairman, has noted, this basic advantage has already prompted a sharp decline in mutuals' market share. Twenty years ago, mutuals accounted for 50 per cent of the capital in the US life industry; today the figure is just 30 per cent.

A few demutualisations have occurred in the US before, and many state insurance departments now have guideline rules governing the process. But Equitable, with total assets

under management of \$140bn, is by far the largest American insurer to tackle the task, and it is doing so when the need to bolster capital resources is widespread within the US insurance industry.

It is also being supervised by the New York State Insurance Department, probably the best state regulatory agency. In short, everyone knows that a textbook case is being written

fancy actuarial footwork, and the use of a generous 9.5 per cent reinvestment rate - for cashflows from these investments - has already provoked some comment.

Equitable advisers, however, contend that the rate is consistent with that implicit in the 1991 dividend scales. If it is over-optimistic, they admit, dividends will have to fall - but that would have happened

This, in turn, has promoted yet more complex actuarial arithmetic.

Again, there has been some modest controversy. Why, it has been argued, should so many shares - perhaps almost a quarter of those going to policyholders - be allocated on the fixed basis? After all, certain types of policies - such as the "guaranteed investment contracts" (GICs)

was struck after adding \$368m to valuation allowances to cover impaired assets, plus a \$22.7m write-down for publicly traded securities.

The more damaging \$493.6m deficit from discontinued operations referred to the GIC business, with the Equitable attempting to provide for future losses as these contracts run out. The GIC loss provisions were then increased by a further \$103.6m in the fourth quarter. Total loss provisions, says the insurer hopefully, now "represent the estimated present value of all future losses on GIC contracts".

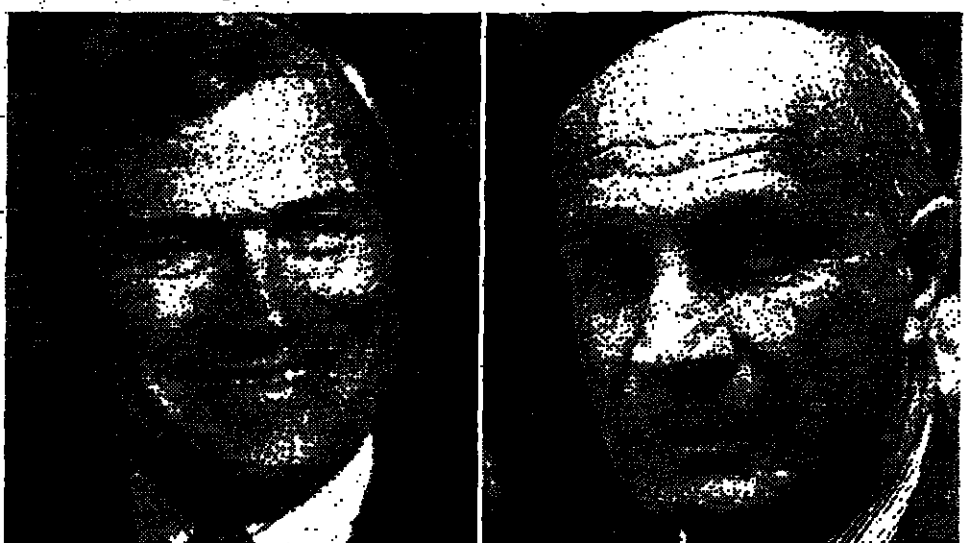
Still, in the first nine months, individual insurance and annuity surrenders were still running at \$1.88bn - up 53 per cent on the previous year - although Equitable says the position has improved since then. Meanwhile, at end-September, equity real estate investment accounted for 12.6 per cent of the core investment portfolio, junk debt and equity interests, 14.2 per cent; and mortgages, 29 per cent.

All that noted, some of the US rating agencies monitoring the insurer closely now seem relatively sanguine about prospects. Standard & Poor's, for example, says it found nothing surprising in the financial information. It still had the company on "creditwatch", but with developing rather than negative implications.

Meanwhile, Equitable's 2.2m policyholders, who get to vote next month on the demutualisation proposal, seem understandably baffled by the bulky documents. The insurer had logged 95,000 calls by the end of last week, largely from people seeking to discover whether their policies would be affected.

Nevertheless, aside from the inevitable policyholder lawsuit and a handful of letters to the insurance department, scepticism rather than objection seems to be the order of the day. What guarantee was Equitable produced an after-tax loss of \$453.5m in 1990 under GAAP rules, and then another \$651.1m deficit in the first nine months of 1991.

In truth, things were not quite that bad. The nine-month loss contained only a \$146.5m deficit from continuing operations. And that, in turn,



Claude Bébéar (left) and Dick Jenrette; this time the deal is friendly

for other insurers to follow. "I notice some other mutuals represented in the room," remarked Mr Salvadore Curiale, the New York Insurance Superintendent, underlining this point as hearings began.

The tricky part of any demutualisation is to divide up the current worth of the insurance business between policyholders in a manner that is fair. In Equitable's case, matters are complicated by the \$1bn capital infusion which Axa provided last summer, when the US insurer's need for funds was acute. In return, the French negotiated the right to between 40 and 49 per cent of Equitable's equity once demutualisation - and an associated offering of shares to outside investors - was complete.

With all this in mind, Equitable's approach has been to collect existing dividend-paying policies into a "closed block" and to assign a clearly-defined portion of its assets to support them. This has demanded some

regardless of demutualisation. As for the allocation of shares in the "demutualised" company, Axa's investment agreement determines its portion. It is, perhaps, worth noting that the French insurer stands to earn a hefty 23 per cent annual return on the \$1bn investment.

However, before anyone complains about such generosity, the bankers point out that the return is delivered in risky equity - not solid cash payments - and, Equitable counts as "a substantially leveraged investment". No-one else, they also observe, wanted to supply a \$1bn cheque.

Among policyholders, shares are allocated on two principles: everyone gets three shares, regardless of the size or type of policy, to reflect their "ownership" interest; further shares are then appropriated on the basis of each policy's contribution to Equitable's surplus.

Nippon Mining to assist US subsidiary

NIPPON Mining, the Japanese non-ferrous metals and petroleum refining group, is to provide nearly \$150m to help Gould, its debt-ridden US subsidiary, Reuter reports from Tokyo.

The assistance, to be given to the US copper foil maker by the end of 1992, will be used to repay part of Gould's debts and improve its production and research facilities.

The Japanese group aims to ease the burden of the unprofitable subsidiary ahead of the merger of Nippon Mining with Kyodo Oil in December. After the merger, Gould will become a subsidiary of the combined company, Nikko Kyoseki.

Nippon Mining acquired Gould in 1988. Nippon Mining expects Gould to post group net losses of \$180m for 1991. Gould's long-term and short-term debts came to \$900m as of the end of 1991.

Nippon Mining forecasts group pre-tax losses of ¥500m (\$3.73m) for the year ended March, mainly due to Gould's poor performance. It had group pre-tax profits of ¥14.88bn in the previous year.

Ohbayashi cuts annual earnings forecast

OHBAYASHI, a leading Japanese contracting group, estimates parent pre-tax profits of about ¥53bn (\$394m) for the year to March, down from its November forecast of ¥52bn, Reuter reports from Tokyo.

Ohbayashi posted parent pre-tax profits of ¥60.31bn in 1990-91.

The estimate has been cut because of a drop in the company's non-operating profits. Ohbayashi suffered large stock losses in 1991-92 owing to the floundering Tokyo stock market, it said.

Ohbayashi's estimate for 1991-92 parent operating profit remains unchanged from its November forecast of ¥68bn.

Wharf turns in nine-month profit of HK\$1.21bn

By Simon Davies in Hong Kong

WHARF (Holdings), the main listed company in the empire founded by the late Hong Kong shipping tycoon, Sir Yue-kong Fao, announced profit before extraordinary items of HK\$1.21bn (US\$157m) for the nine months to December 1991.

The results, which were in line with market expectations, compared with a HK\$1.44bn profit in the year to March 1991.

The company has just altered its year-end from March to December; it said this meant the results represented an annualised increase of around 12 per cent. This would represent the 24th consecutive year of profits growth, at an average of over 27 per cent per annum.

Wharf is in a transitional stage, as it builds up its property portfolio. The portfolio is expected to expand from 5.2m sq ft in 1991 to more than 13m sq ft in 1993.

However, the bulk of this will not come on stream until 1993, with little profits growth anticipated in the coming year.

The directors recommended a final dividend of 42 cents, making a full-year payout of 56.5 cents a share, compared with 49 cents in the year to March 1991.

Wharf has also expanded its hotels division through the acquisition of four hotel properties in the US. It meanwhile continues to seek opportunities in infrastructure and telecommunications. It is to submit a tender for the Western Harbour tunnel contract in the second half of 1992, while it still plans to set up a cable television network in Hong Kong.

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COMPANY NEWS: 1991 RESULTS SEASON

Chairmen play poopers at optimists' party Companies strive to maintain dividends against the odds

The market may be picking up, but companies remain gloomy, writes Maggie Urry

WHILE THE stock market is basking in the sunshine of an economic revival - real or supposed - the chairmen of many UK companies appear to be deep in gloom.

Judging by statements in many of the company results announced recently, trading conditions are still difficult and there are few, if any, signs of an upturn. The best chairmen say is that their companies will be well placed when the recovery comes.

Sir Denys Henderson, chairman of ICI, the chemicals group, typified many such statements in his annual report. He said that "there is little doubt that the coming months will continue to be difficult" and predicted the recovery would be gradual when it did arrive.

The results season, for calendar year companies at least, is now drawing to a close. The actual numbers have produced few surprises, if only because analysts had already cut their forecasts with guidance from the companies themselves.

What was more surprising was the relative lack of dividend cuts, which had been feared in advance of the season. Companies have been reluctant to cut dividends, even if they are not covered by earnings, perhaps hoping to keep share prices up, or in the expectation that a recovery in profits will come in time to cover the next pay-out.

If the dividends have been a plus point for the stock market, the chairmen's statements have been a definite disappointment. There were hopes that chairmen could produce some evidence for a pickup in demand, allowing market strategists to base a more bullish view on some harder evidence.

Now interest will shift to chairmen's remarks at annual meetings for signs that the anecdotal evidence of a post-election pickup in activity is working through to companies.

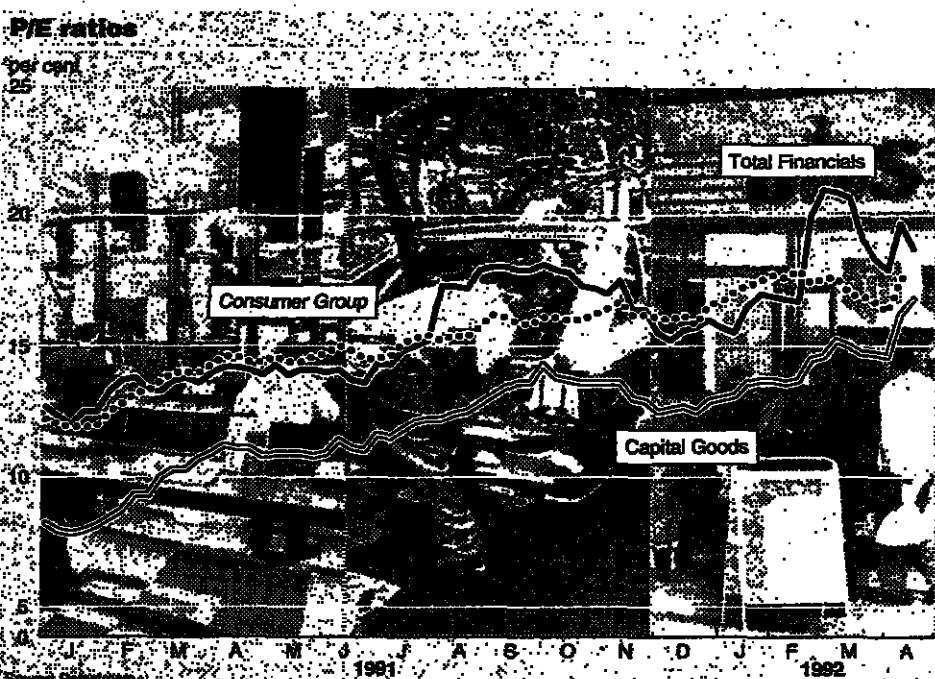
Sir Christopher Tugendhat, chairman of Abbey National, did little to bolster such hopes this week, saying that house repossessions were going to be higher than his company had earlier expected.

As a result of the gloomy statements, there is already a movement to reduce earnings forecasts for the current year, if only because profits for the first half are likely to prove dull yet again. Forecasters are not expecting much of a rise in output this year - with estimates of a 0.8 per cent GDP increase for the year fairly typical - with the second quarter, perhaps, marking the turn from minus to plus.

SG Warburg, the broker, for instance, had been going for a 17 per cent rise in earnings from industrial companies at the start of the year, but has cut that back to 14 per cent. With the stock market on an historic p/e of 16 - a high level - some strategists feel it can-



Chairmen at opposite ends of the business confidence scale because of their companies' respective sectors: Sir Ian MacLaurin of Tesco (left) and Sir Denys Henderson of ICI



not go much higher than the current level of 2,600 or so on the FT-SE 100 without better news on earnings.

A more bullish view is offered by County NatWest, which is expecting the FT-SE 100 to reach 3,000 by the year-end, although it forecasts a rise in industrial earnings of 10-12 per cent, which would keep the market p/e at around 16. It argues that the p/e is always high just at the start of a recovery, and then growth in earnings brings the multiple down.

The optimists suggest that analysts were not bearish enough when companies were moving into recession and will underestimate the recovery when it comes. The work many companies have done to cut costs will mean that even without a pickup in demand, profits will improve this year. Productivity has risen as companies were quick to cut employee numbers. When there is an uplift in volume, operational gearing could

mean a sharp jump in earnings, they argue.

But Mr Nick Knight, strategist at Nomura, counters that "it will take a long time for earnings to justify this level of the market". He is bearish about the current post-election euphoria, which he calls "tenuous, at best".

He says that a clear Conservative victory in the election would inevitably and rapidly lead to an economic recovery was over-optimistic. "You could have Snow White and the seven dwarfs in Number 10 and they would not be able to magic away the problems."

Others also fear that the high level of real interest rates will continue to delay recovery. Mr Peter Warburton of Robert Fleming Securities, the merchant bank's broking side, is forecasting no economic growth in 1992 because of high interest rates.

While some headlines suggest that the current strength of sterling will mean interest rate cuts, many in the stock

market are more sceptical, believing that base rates will stay above 10 per cent for most of the year.

There is a concern that now the government has been re-elected it can continue its fight against inflation without fear-

ing the electoral consequences of high interest rates.

Another damper is the corporate sector's need to raise money. This is particularly true if a recovery does come. Finance is needed to increase working capital and to invest for the recovery, and the banks are still reluctant to lend.

So far this year there have been relatively few rights issues, although more companies have tapped the long-term debt markets. But more rights issues are expected.

Adding those to new issues and a higher demand for funding by the government, much of the institutions' cashflow is already spoken for. "I cannot reconcile what needs to happen to balance sheets with a rising equity market," says Mr Warburton.

There is agreement, though, that the recovery when it comes will be led by consumers. The late-cycle sectors like chemicals and building companies will have to wait until 1993 for much prospect of recovery.

One of the few chairmen to speak optimistically when reporting profits was Sir Ian MacLaurin, head of Tesco, the supermarket group. He said last autumn had seen the low point for his business and that "recession is moving away".

A similar story can be seen in the responses to the Confederation of British Industry's distributive trades survey. However, March was a dull month for retailers - put down to the calling of the election and the comparison with a good month last year. It's hoped the hope is that April will produce a better figure, with brisk Easter trading after the election.

While some argue that there is pent-up consumer demand and that real wages are rising, others say that with house prices still falling - even if activity in the market is picking up - consumers' confidence is still fragile.

Recovery needs confidence and the hope is that the defeat of Labour and its tax plans - although not making consumers better off in fact - will at least make them feel they are.

By Jane Fuller

DIVIDEND CUTS seemed to be accidental waiting to happen at the start of the results season.

Falling earnings per share had left average dividend cover at less than two, lower than in the last recession. Balance sheets had been stretched and cash conservation was a priority.

There was no economic upturn to back up a message of confidence and the severity of the recession had increased the prospective level of investor understanding for cuts.

In the market, several companies had double digit yields, indicating that cuts had been discounted.

But the abiding impression is of companies maintaining pay-

and Buzzi joining Royal and Tarmac. However, the numbers holding their total payment would delay the resumption of dividend growth.

So while cuts have been few and far between, dividends could stay flat for a couple more years. When this is added to the two years of minimal rises that have already been a feature of the recession-hit groups, the effect will be that many companies will have gone for four or five years of virtually frozen dividends, rather than take one step down to a base from which the payments can grow again.

Mr Paul Myners, chairman of Gartmore Investment Management, said the expectation of modest dividend growth over the next few years was implicit in the market being

Taylor Woodrow said that maintaining the payment out of reserves was "a simple matter of honour" because of the intention it had stated at the time of last April's £162m rights issue. Worries persist about this year's dividend.

At least Taylor Woodrow's gearing was moving in the right direction, down from 30 to 23 per cent, whereas Tarmac's increased from 38 to 51 per cent.

For those companies maintaining dividends in spite of slashed earnings, or even losses as was often the case in the insurance and construction/property sectors, the key factor was having the cash available to pay.

Wimpey, for instance, had brought its debt down by about £100m through disposals and working capital cuts.

Several others - Costain, AMEC, Higgs & Hill, Mowlem and Ibstock Johnson - had joined Taylor Woodrow in replenishing their funds via rights issues. Of these only AMEC had cash at the year-end and it managed a tiny dividend increase.

The general pain in the construction-related sectors is reflected in dividend cover of about one for building materials and less than one for contracting, according to Mr George Hodgson at SG Warburg.

He pointed out that to restore cover to an average of 2 to 2.3 over the cycle, companies would have to build it up

to significantly more than that during the good years, which would delay the resumption of dividend growth.

On the other hand, he derived some encouragement from the paucity of dividend cuts in the latest series of results. "Companies must have looked at their business prospects and their capital requirements and decided that they had the resources to pay."

Others would say that the process has been less rational and that fear of the effect on the share price, and hence the company's susceptibility to a takeover bid, has been a strong factor. Several prices rebounded on the news of dividends held rather than cut.

And the danger of cuts remains for companies facing a second year of uncovered payments. Even those which have conserved cash well during the recession, when there has obviously been less call for working capital, may find it more of a precious commodity on the way out as the level of activity builds up.

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COMPANY NEWS: UK

Balance sheet remains strong despite £47m cost of acquisitions

A Fisher dips 17% in tough trading

By Andrew Bolger

ALBERT FISHER, the fresh produce distributor and food processor, blamed extremely difficult trading conditions in the US and UK for a 17 per cent drop in interim profits.

Turnover, boosted by acquisitions, rose 16 per cent to £588m (£508m) in the six months to February 29, but pre-tax profits fell from £45m to £27.2m.

Shares in the group peaked at 133p last year, but fell steadily following the resignation of its chief executive in the US. Yesterday they closed at 89p, down 2p.

Mr Tony Millar, the executive chairman who rapidly built up the group by making more than 50 acquisitions, has since strengthened the US management.

This month Mr Tim Howden, 55, joined as group chief executive in Europe, having previ-

ously been managing director of Rank Hovis McDougall, the food group.

Mr Millar said that last year the City had been swept by fears over companies which had experienced rapid growth during the eighties. He took a pragmatic view of such shifts in sentiment and the group's strengthened management team intended to get their heads down and concentrate on producing growth.

The biggest problems in the half-year were in the US, with a 38 per cent drop to £5.7m in underlying operating profits from fresh produce.

Although market shares were maintained, the volume of sales to leading food service customers declined, reflecting a fall in hotel occupancy and bookings for cruises, airlines and restaurants.

However, the group said its strengthened management team had cut staffing levels by

between 3 and 5 per cent, and was making good progress in turning round the results of the distribution operation in Los Angeles.

In Europe, operating profits from fresh produce grew by 4 per cent to £7m. The UK potato packing operation performed disappointingly, and adverse weather reduced volumes of fruit from Spain and Chile, but this had been offset by the group's international sourcing expertise.

Operating profits from frozen and chilled foods in Europe were down 11 per cent to £11.1m. Large increases in the fish and vegetable businesses were offset by weakened UK demand for frozen vegetables and chicken supply problems in the Netherlands.

Food processing and distribution in Europe saw a marginal dip in operating profits to £8m (£8.1m). The group said the merger of three UK

operations - Stratford-upon-Avon Foods, Rowats Foods and Unimercants - into Fisher Quality Foods had resulted in substantial benefits.

The balance sheet remained strong, with net cash of £14m, following £47m expenditure on acquisitions. £15m of capital expenditure and a seasonal investment of working capital. Net assets fell from £273m to £263m.

The fall in UK interest rates cut interest income from £8.5m to £4.1m.

In March, Albert Fisher sold Holco, a Dutch mushroom and asparagus bottling plant, to Hilldown Holdings, the food processing group, at a loss of £5.95m, which it treated as an extraordinary item.

Earnings per share fell by 17 per cent to 1.31p (5.18p), but the interim dividend is lifted to 1.85p (1.75p).

See Lex

SB blames Wall Street as shares fall 17p

By Angus Foster

SHARES IN SmithKline Beecham, the Anglo-American pharmaceuticals and household products company, continued to fall yesterday despite its announcement of better-than-expected first quarter results.

The shares fell 17p to 799p, from 816p at the start of the week, as US investors continued to sell healthcare stocks. "The fall is not a reaction to the results, it's Wall Street," said Mr James Culverwell of Hoare Govett.

SB reported a 10 per cent increase in pre-tax profits to £278m in the three months to March 31. Mr Robert Bauman, chief executive, said the company maintained its momentum of 1991, when profits exceeded £1bn for the first time, and major divisions performed well in the first quarter.

The first interim dividend is lifted by 10.7 per cent to 4.15p (3.75p) for the A shares, and by some 13 per cent to 4.77 cents (43.09 cents) per equity unit, stock issued to SmithKline Beecham's US shareholders during the 1989 merger with Beecham. The difference between the dividend growth is due to exchange translation rates.

Turnover increased by 9 per cent to £1.21bn while trading profit improved 8 per cent to £388m. Current movements lifted sales 4 per cent but depressed profits 2 per cent.

Trading profits from pharmaceuticals were 10 per cent higher at £218m. The antibiotic Augmentin performed well in Europe, although US sales declined. Tagamet, a peptic ulcer treatment, increased worldwide sales by 2 per cent.

Havrix, marketed as the world's first Hepatitis A vaccine, has been introduced in the UK, Switzerland and Belgium but it is too early to assess its success.

The consumer brands division maintained profits at £44m, although turnover fell by 5 per cent to £322m. Tams, the indulgence treatment, and Aquafresh toothpaste lifted sales 14 per cent and 15 per cent respectively.

The clinical laboratories division increased trading profits 27 per cent to £14m, while animal health products were affected by recession and saw a 7 per cent decline to £13m.

Interest charges fell to £12m (£15m). The company used a net cash inflow of £106m to reduce borrowings by £48m to £454m.

Earnings increased to 13.5p per A share and 67.5p per equity unit.

Cost control behind Etam's 40% advance to £11.8m

By Jane Fuller

TIGHT CONTROL on costs helped Etam, the fashion retailer in which Oceana Investment Corporation of South Africa has a 34 per cent stake, to increase pre-tax profits by 40 per cent in the 53 weeks to February 1.

The improvement, from £8.45m to £11.8m, followed a rise in turnover of only 3 per cent to £213m (£207m) as the number of shops was reduced to 240 (251). Most closures came in the Peter Brown menswear chain where losses were reduced. Etam is dominated by the eponymous women's fashion stores and also includes the SNOB and Tammy shops.

Mr Keith Miles, finance director, said the group's cost-cutting action, which had included a wage freeze and a further cut in stock, had paid off. It had avoided the excesses of high street discounting before Christmas.

The outlook for costs had also improved because the "juggernaut effect" of the huge rent rises imposed in the late 1980s was abating, as was general inflation. Relief on business rates would save the group £500,000 this year.

He said the group was avoiding becoming too specialised. It had extended its appeal to women over 25, who now comprised more than half its customers, and had also moved a little up-market, although it remained at the cheaper end of the fashion spectrum.

He was cautious about current trading. Sales were marginally ahead on a like-for-like basis, the bottom line was better, but the progress was a little behind budget.

Earnings grew to 11.2p (7.51p). A final dividend of 5.1p (4.65p) makes 6.9p (5.86p).

An extraordinary charge of £1.7m was made to cover the defence against a £12m hostile bid from Oceana.

COMMENT

Etam's share price has almost quadrupled since Oceana Investment started buying shares in mid-1990 and yesterday's closing price of 239p is 54p ahead of the offer, which failed last August. With 1990 year's pre-tax profit forecast to grow to £14m, the prospective multiple is nearly 18. While Etam deserves its small premium to the stores sector because of its cost control and 55m in the bank, the attention of recovery seekers may soon swing to other parts of the market. It is also operating in a highly competitive field, where every chain seems out to win the suddenly fashion-conscious mature woman. And one or two previously wounded players, such as Next, are making a comeback. While Etam is a quality stock, the bid premium may wear thin and the price looks quite high enough.

Jupiter Tyndall replaced as trust manager

By Philip Coggan, Personal Finance Editor

THE BOARD of the European Project Investment Trust yesterday announced that it had appointed Murray Johnstone to replace Jupiter Tyndall as investment manager of the trust.

The change is another setback for Jupiter Tyndall, the financial services group formed from the merger last year between Jupiter Tyndall and Tyndall Holdings. Pacific Horizon, another trust managed by Jupiter Tyndall, is currently the subject of an agreed bid from Martin Currie Pacific, which will mean the loss of another management contract.

However, Jupiter Tyndall has acquired, on behalf of its clients, an 11 per cent stake in European Project, and has informally proposed to the board that shareholders should be given the opportunity to sell their shares at as close as possible to asset value. Mr John Duffield, chairman of Jupiter Tyndall, said that it was an important principle that shareholders should

have this option if the management is changed.

If European Project rejects the suggestion, then Jupiter Tyndall has the option of calling an extraordinary meeting to vote on the proposal.

Mr Duffield said that Jupiter was surprised at the change of manager, given the performance of the trust. Association of Investment Trust Company figures show that the trust had the 3rd best (out of 13) asset performance of European general trusts over the year to March 31.

Mr Jonathan Bradley, chairman of European Project, said that there had been pressure from shareholders to narrow the discount and expand the asset base of the trust. A proposal from Jupiter Tyndall to merge European Project with Jupiter European Investment trust, and create a new split capital trust, had been rejected.

Mr Bradley felt that Murray Johnstone's strong presence in the private investor market should bring in extra demand for the trust's shares, via savings schemes and personal equity plans, thereby helping

to narrow the discount.

Investment trusts have been very successful in attracting private investors over the last few years, a process which has reduced the discount to net assets on which trust shares have traditionally traded. Mr Bradley said that in future he thought it would be "quite difficult for trust management companies that don't have some means of reducing the discount to be successful". He added: "The days of huge discounts and cosy sewn-up boards are over".

European Project's shares were only trading at a discount of 8 per cent yesterday but Mr Bradley said the discount had averaged "in the high teens" for quite long periods and had only narrowed after the board had announced, on April 10, plans to change the investment management arrangements.

Murray Johnstone has agreed to take a reduced fee of 0.5 per cent in the first year of managing the trust. In the following two years of its three year contract, the fee will be 1 per cent.

Bell Canada offshoot to take control of ELT

By Raymond Snoddy

BCE TELECOM International is to take a controlling interest in East London Telecommunications which owns six cable television franchises in the London area covering about 630,000 homes.

The deal will make BCE, a subsidiary of Bell Canada, a significant force in the UK cable television industry.

The Canadian company has reached agreement to buy Pacific Cable's 45 per cent investment in ELT, and is also buying part of the stake of Jones UK, the other current main shareholder in ELT.

Together the two purchases will give BCE a controlling interest although Jones will continue as manager of cable TV operations.

Pacific Cable, a subsidiary of Pacific Telesis of the US, has

long made it clear that it wanted to sell its minority stake in ELT and concentrate on the 1m homes in the UK in cable franchises it wholly owns.

The ELT franchises range from the London boroughs of Newham and Tower Hamlets to Barking, Waltham Forest and Epping.

Progress, however, has been slow and BCE estimates that £300m in capital expenditure is needed over the next five years to fully develop the business.

Bell Canada will obviously be interested in expanding the telecommunications and data services of ELT.

The latest figures from the Independent Television Commission show that in the year from January 1991 the number of telephone lines installed by cable TV contractors in the UK increased from 2,224 to 21,225.

Burmah chief's pay rises 40% despite static profits

By Andrew Freeman

THE PAY of Mr Lawrence Urquhart, chairman and chief executive of Burmah Castrol, rose by 40 per cent last year according to the group's annual report and accounts.

The increase was recommended by Burmah's remuneration committee despite the fact that annual profits were static and earnings per share fell by 19 per cent.

Mr Urquhart earned £385,000 in 1991, against £277,000 previously. Burmah said the increase contained equal amounts of performance-related bonus, a straight percentage annual rise and an element related to his post of chairman.

The comparison with the previous year is complicated by the timing of his promotion at the start of July 1990. The accounts show that Mr Urquhart received £156,000 as chairman and chief executive in the 1990 second half, which means he earned £121,000 as chief executive in the first half. That implies an annual chairman's salary of £70,000 before last year's increase.

The accounts also reveal details of Burmah's purchase of Fosco, the chemicals group, for £27m at the end of 1990, giving the fair value of Fosco's net assets as £110m. Much of the goodwill was written off against reserves in 1990, leaving a £30m write-off last year.

DC Gardner rejects third approach

By Peggy Hollinger

DC GARDNER, the loss-making management consultancy and business services group, has rejected for the third time an approach from Mr Colin Gardner, its former chairman.

Mr Gardner, who holds a 10 per cent stake, said he was prepared to offer "substantially

more" than last night's closing price of 38p, through his company, Capellfield.

It is believed that Mr Gardner, backed by a leading financial institution, is offering about 54p per share. This would value the group at about £13.5m, compared with a market capitalisation of £9.5m.

Mr Gardner says funding for the offer is conditional on the

unanimous backing of the board and a due diligence report into the group's financial position.

DC Gardner said it was not obliged to notify shareholders of the "informal approach". "Under [the] Takeover Code, we are entitled to be satisfied that Capellfield is in the position to fund the offer in full. We have not been satisfied."

Relief and sadness abound in ICI's manufacturing heartland

Chris Tighe reports on the reaction on Teesside to news of the deal with Du Pont

THE news of the ICI and Du Pont deal was met yesterday with a mixture of relief and sadness on Teesside, home to the highest concentration of ICI's manufacturing assets in the world.

It is likely to secure many jobs in fibres which ICI might otherwise have abandoned and to add jobs through the acquisition of Du Pont's acrylics business world-wide.

But sadness was expressed at the departure of fibres, a long standing business, from ICI's portfolio. Concern was also raised by workers that Du Pont will be less paternalistic an employer than ICI.

While Du Pont's arrival diversifies ownership of Teesside's chemicals industry, the deal also underlines the continuing ebbing of ICI's profile in the area. It is still the dominant local employer, but with 11,000 on its present Teesside payroll it employs fewer than half the number it did before the 1979-82 recession.

Mr Sandy Anderson, general manager of ICI's Teesside operations, was bullish about the agreement yesterday, saying that it would enhance prospects for both businesses, ensure a secure future for their employees and broaden Teesside's employment base.

Mr Anderson was "very confident" about the prospects of

ICI's Fibres employees on Teesside retaining their jobs under Du Pont. The deal was also good news for the 500 employed at Billingham by ICI Acrylics.

Mr David Walsh, chairman of the development committee of Labour-controlled Cleveland County Council, said there was some sadness among the workforce and the general public, that ICI was pulling out of a business long regarded as a cornerstone of its operations in the area.

Workers leaving the Wilton complex near Middlesbrough early yesterday afternoon had heard about the deal during the morning.

Workers miss Mr Alan Taylor summed up the mood of many, saying: "On balance, it has to be the best thing, as long as the nylon plant is kept open. It's better for us - ICI was going to shut down. It didn't have a future without Du Pont taking it over."

About 650 people work in the nylons production area at Wilton, on the southern side of the river Tees. A further 100 work across the river at ICI Fibres' engineering plastics section in Billingham.

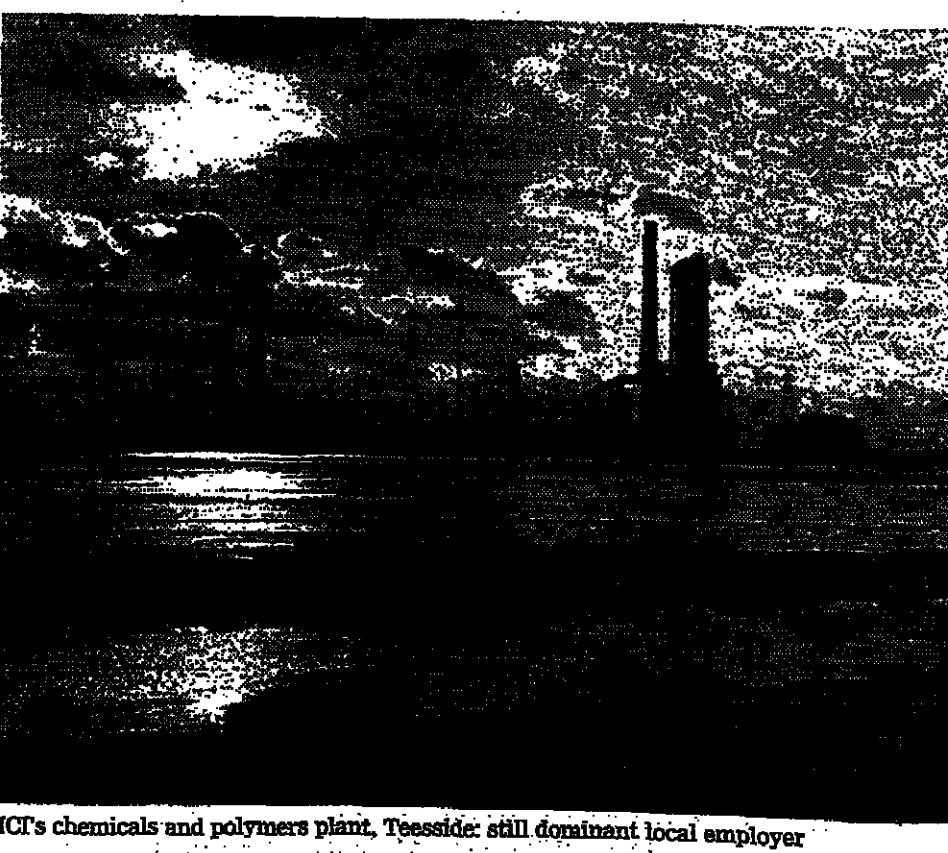
However, linked to yesterday's announcement was confirmation of ICI's intention to close its adiponitrile (ADN) plant - part of its nylons area

at Wilton - with the loss of 120 jobs. A further 50 jobs will go from the site's support services section. This means that the total number of ICI Teesside employees transferring to Du Pont will be about 580.

Also to be transferred are the 86 employees at Worthington, Cumbria, making non-woven material under the Camtex banner, along with fibre production staff and sites at Pontypool, Doncaster, and Gloucester in the UK and employees and assets at Oestringen in Germany and Rozenburg in the Netherlands. ICI's former fibres headquarters building at Harrogate is not included in the deal; it is on the market for sale. ICI Fibres has 6,100 employees in total, of whom 3,600 are in the UK.

The first nylons development at Wilton was in 1957. Mr Wayne Barnack, the nylons area production manager, said ICI had invested £40m there in the last five years, including about £5m on environmental improvements. The ADN plant is being closed because of its old technology.

The six nylons plants at Wilton to be transferred to Du Pont would be the subject of spending of "some millions" of pounds, "in double figures", over the next five years to meet rising environmental standards.



ICI's chemicals and polymers plant, Teesside: still dominant local employer

Mr Anderson insisted that the nylons area at Wilton was important to Du Pont. "They aren't taking over the nylons business at Wilton to shut it

down," he said. "Having Du Pont in Teesside and committed long-term to that global business has got to be good. They obviously recognise in

the quality of the assets what Teesside has to offer, and more importantly the people."

DIVIDENDS ANNOUNCED					
	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Albert Fisher	1.85p	July 15	1.75	3.75	3.75
British Assets	1.04	July 7	1.04	4.04	4.04
Brit Empire Secs	0.25	June 12	0.25	0.88	0.88
Etam	5.1	July 3	4.65	6.6	5.35
Gramplan TV	4.5	June 25	3.4	5.5	4.1
Hartons	nil	nil	nil	5.1	0.1
Huntleigh Tech S	2.75	July 1	1.75	4.5	3
Investors Cap	1.25	May 9	1.25	5.05	5.05
Jerome (S)	nil	nil	nil	1	2.6
Jones Group	8.54p	May 29	8	12.5	12
Liberty	5.35	June 1	5.2	7.2	6.9
Low (Wm)	2.7	June 1	2.7	8.4	8.4
Prestwick	0.51	June 5	0.5	1.5	1.5
Rea Brothers	0.25	May 29	0.25	0.5	0.5
Seco Trust Scot	2.17	July 1	2.08	3.25	3.1
SmithKline	4.15	July 15	3.75	15.4	15.4
Sphere Inv Trst	0.75	May 29	0.5575	3.87	3.87
Starmin	0.21	July 1	0.1	0.3	0.1
Theris	nil	nil	3	6	6
VTH	1.2	May 28	1.2	3.4	3.4

Dividends shown pence per share net except where otherwise stated. ↑On increased capital. \$USM stock. †Irish pence. ‡Total of 3.1p forecast.

BOARD MEETINGS			
TODAY			
Interim: Five Oaks Inv, McKee, Kneale, Acorn Computer, Barry, Barquest, Central Independent Television, Clavert, Ten, Downhills, Holt (Joseph), Jordan (Thomas), Lamont, Ramco Oil Services, Reed Executive, Singly (H), Labarre	10.30am	11.00am	11.30am
FUTURE DATES			
Interim: Chemex International	Apr. 30		
Oxleyton Asia Trust	Apr. 29		

NOTICE OF EARLY REDEMPTION

Bank of Communications

(Taipei, Taiwan, Republic of China)

U.S.\$40,000,000 Floating Rate Notes due 1993

In accordance with the Terms and Conditions of the above Notes, notice is hereby given that the Chiao Tung Bank Co. Ltd (formerly Bank of Communications) will redeem at par all outstanding Notes (being U.S.\$35,900,000) on the next Interest Payment Date, 29 May 1992. All Notes, together with all unattached coupons pertaining thereto, must be deposited at the office of the Fiscal Agent or with any of the Paying Agents for payment.

Interest will cease to accrue on the Notes from 29 May 1992.

Lloyds Bank

Agent Bank:

COMPANY NEWS: UK

Wm Low falls to £8.8m after 'one-off' costs

By John Thornhill

WM LOW, the Dundee-based grocery chain which operates 68 stores in Scotland and northern England, yesterday reported a 33 per cent drop in profits after an accident-prone six months.

Interim profits fell from £11.4m to £8.8m pre-tax as the operating margin was eaten away by a series of one-off costs and increased promotional spending.

Mr James Millar, chairman, said: "We let slip a little on the control of costs and gross margin and in today's markets you cannot afford to

do that. But we are back on track and in full control of our own destinies in the second half," he added.

Mr Millar's comments appeared to reassure the City and Low's shares rose 10p to 225p.

Sales in the 26 weeks to March 21 rose from £198m to £222m, but operating margins were eroded from 5.55 per cent to 4.15 per cent due to increased promotional activity, store openings, and higher branch and head office costs.

Mr Colin Mitchell, the former managing director who abruptly left the company in

February, received severance pay of about £200,000. Five other executives who left in a cost-cutting campaign also received redundancy pay, resulting in a total exceptional charge of £330,000. Low is still searching for a new chief executive.

A lower tax charge helped protect earnings per share, but they still slipped from 13.29p to 10.08p.

The interim dividend is held at 2.7p.

Low said underlying sales were running at 4 per cent ahead of last year.

"Within that figure we are seeing some real volume gains,

with food inflation running at about 3.5 per cent," said Mr Harvie Findlay, finance director.

COMMENT

The City was unnerved earlier this year by Mr Mitchell's departure and the profits warning that followed soon after. Although the events were unconnected, the company only sullied its reputation for reliability and investors shunned the stock. Yesterday's comforting noises on volume sales and costs suggested that some kind of rehabilitation was on the way as the share price rebounded sharply. And

pre-tax profits of £20.4m (£23.6m) for the year, putting Low on a prospective multiple of 10, are hardly demanding. Low's management is still widely admired: its expansion programme will improve quality of space as well as quantity; and the food market is perhaps seeing the first glimmers of recovery. But having said all that the question nonetheless has to be asked: do investors want to be exposed to a stumbling second-line food retailer with only limited upside potential in an economic recovery and with an uncertain long-term future? The brutal answer is: probably not.

Buoyant Grampian TV rises to £3m

By Raymond Snoddy

GRAMPIAN Television reported on a year in which it increased profits against the general trend in a recession-hit industry.

The Aberdeen-based ITV company lifted pre-tax profits from £2.43m to £3.18m on the back of advertising revenue that rose by nearly 3 per cent in the 12 months to the end of February.

In October the company held on to its north of Scotland franchise despite being outbid by two rivals who failed to make it over the quality threshold.

Mr Myerson called for the meeting in February to propose a new chief executive and provide a cash injection which would dilute the Liberty family's stake, which stands at more than 51 per cent.

Speculation over Liberty's future was bound to resurface as the group revealed a decline in pre-tax profits from £7.23m to £5.66m in the year to February 1. The fall was cushioned by a 44 per cent drop in interest charges to £696,000 as the group cleared its £6m net debt.

Turnover fell from £92.5m to £84.9m.

Mr Harry Weblin, chairman and chief executive, said the 117-year old group had survived "the deepest and longest recession since 1945".

Retailing took the brunt of the profits decline, falling 62 per cent to £823,000 at the trading level, as sales slipped only 4 per cent to £94.4m. The Gulf war had severely affected sales for the first three months of the year. "There was simply no tourist business," he said.

Mr Weblin also blamed the

Liberty fall to £5.7m fuels speculation over control

By Peggy Hollinger

UNCERTAINTY surrounding the largest and potentially hostile shareholder in Liberty was heightened yesterday as the fabrics retailer and manufacturer unveiled a 21 per cent drop in annual profits.

A spokesman for South African-born Mr Brian Myerson, whose investment vehicle Concor Capital holds 15 per cent of Liberty, said the businessman's original plans to call for an extraordinary meeting were still in play. However, Mr Myerson did not intend formally to request it in the immediate future.

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Harry Weblin: simply no tourist business

Scot Power in Rumbelows deal

By James Buxton, Scottish Correspondent

SCOTTISH POWER, the electricity utility in southern Scotland, is expanding its retail network by buying 17 shops and eight supermarkets from Rumbelows, which is pulling out of electrical retailing.

Scottish Power said the deal will reinforce its position as the leading electrical retailer in Scotland, with a network extending into northern Scotland - the territory of its rival Scottish Hydro-Electric.

The 17 shops are currently part of Rumbelows, with the supermarkets trading under the Atlantis name. The shops will now come under the Scottish Power banner and will develop

its position as a brown goods retailer in addition to being a white goods outlet.

In January, Thorn EMI said electrical retailing had lost the group about £50m over the past three years. Its chain of 450 Rumbelows shops, which had not made a profit since 1986-87, would be converted to retail outlets for consumer electrical goods which most have kept the Rumbelows name.

About 300 head office, service and distribution jobs would go, the group said. The estimated cost of the changes was put at £40m-£45m.

Scottish Power is understood to be paying Thorn EMI £5m-£10m, including stock.

Thorn EMI said it was pursuing a different strategy in Scot-

land to that in England, because it already had enough rental outlets in Scotland to be able to dispense with the Rumbelows stores.

Mr Mike Smith, Scottish Power's marketing and distribution director, said that with the purchase it will have 91 shops and 11 out-of-town stores. Scottish Power doubled its share of the Scottish electrical goods market and raised its retail turnover by 40 per cent in the year to March 31 1991, converting a loss of £5m into near break-even.

Mr Smith said retailing was inherently profitable. He was particularly pleased to buy the out-of-town stores, which would have taken several years to set up from scratch.

Engineering side behind 10% fall at Jones Group

By Vincent Boland in Dublin

JONES GROUP, the Dublin-based engineering and shipping company, reported a 10 per cent fall, from £5.51m to £4.96m (£4.32m), in pre-tax profits for 1991.

The group cited the effect of the global recession on the engineering division for the drop. The division showed a significant decline in both turnover and profits.

Enviroquip, its US offshoot, failed to meet profit expectations due to cost overruns on industrial projects in the fourth quarter. Shipping and distribution, however, held up well.

Group turnover fell to

£597.5m (£5128m), reflecting the absence of contributions from the Irish and UK environmental division which was sold in December 1990.

Earnings per share were 31.9p (37p). A proposed final dividend of 8.5p makes a total of 12.5p (12p).

Mr Denis Magee, chairman, said profits in the shipping division should be substantially up in the current year following the addition of a new vessel. Margins in engineering are extremely tight.

The group has become progressively more conscious of the problem posed by its relatively small size, he said, and is anxious to identify a sizeable acquisition.



As a result Grampian will have to pay the relatively modest sum of £720,000 a year for its franchise.

"This has been a most remarkable year for Grampian Television," Sir Douglas Hardie, chairman, said yesterday.

The profits increase reflected both the buoyant local economy and the impact of cost cutting, including the reduction in staff from a peak of 320 in 1987 to the present total of 185.

Despite the job losses, achieved through greater flexibility and efficiency "we increased the number of hours and the popularity of our local programming," said Sir Douglas.

Turnover at £20.4m was little changed from the 1991 figure of £20.7m.

Earnings per share rose from 10.83p to 14.23p and the proposed final dividend of 4.5p raises the total to 5.5p (4.1p).

An extraordinary item of £693,000 represented the cost of applying for a new 10-year licence.

The shares advanced 9p to 164p.

Mr Owen Rout, chairman, said this was the second year of substantial progress in the aim to develop as a medium sized quarry products group.

The proposed sale of the engineering division would allow management to concentrate totally on developing the quarry business, he stated.

Mr Rolf Schild, chairman, said that during 1991 the healthcare division had

Acquisition prompts jump to £3m at Starmin

REFLECTING acquisition and subsequent reorganisation, Starmin produced pre-tax profits of £3m for 1991, compared with £764,000.

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The proposed sale of the engineering division would allow management to concentrate totally on developing the quarry business, he stated.

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IBC losses halved to £4.5m

MR ROY WATTS, chairman of International Business Communications (Holdings), the specialist provider of business information, said the board was "pleased" with the company's results for 1991, a year when pre-tax losses were reduced from £10.1m to £4.5m.

The company, which has almost completed disposals of all its non-core businesses, has undergone its second restructuring in 18 months.

Previously in November 1990, IBC's banks were left with 75 per cent of the equity, as part of the restructuring announced in August 1991, 38 executives bought 15.2m shares (10 per cent) from the banks.

Further transfers from the banks to the investing group of executives could reduce the banks' ownership of ordinary shares to 50.7 per cent.

The new debt structure came into being on January 1 1992.

Operating profits grew from £462,000 to £4.79m, on turnover of £50m (£74m).

However exceptional charges of £126,000 (credit £718,000), net continuing interest reduced to £2.64m (£11.2m), accrued debenture interest 1996 of £2.3m (nil) and non-continuing interest payable of £4.23m (nil) caused the losses on the pre-tax line. Losses per share emerged at 2.9p (28.6p) and again there is no dividend.

Wyevale buying Lewes operation

GKN sets up centre in Japan

GKN, the components and industrial services group, and Tochigi Fuji Sangyo are establishing, through their Viscodrive Japan joint venture, an

engineering centre in Japan for the continued development of Viscodrive viscous couplings. GKN has a 51 per cent interest in the joint venture.

The centre, which will cost £7m, will be built on a greenfield site at Tochigi, near to Tochigi Fuji Sangyo's manufacturing facility. It is expected to be operational from 1994.

Tharsis loss rises and dividend halved

Losses at Tharsis, the Glasgow-based group mainly involved in land development in Spain, increased from £153,000 to £290,000 in 1991 and for the second successive year the dividend is halved.

There is no final payment, leaving the total at 3p. In 1990 the distribution was cut from 12.5p to 6p.

On top of the loss, there were extraordinary charges of £1.46m. More than £1m covered the costs of the ruling in the Spanish courts against the company in respect of a claim of guarantees given for the performance of an associate company.

The directors have received legal advice that the judgment should be appealed.

Low gold price and a weak dollar on the result of bullion operations caused Filon Sur to return a substantial loss, of which £408,000 has been charged to Tharsis.

After a tax credit, losses came to 5.32p (earnings 3.23p).

Wyevale buying Lewes operation

GKN sets up centre in Japan

GKN, the components and industrial services group, and Tochigi Fuji Sangyo are establishing, through their Viscodrive Japan joint venture, an

announced a reduced first interim of 0.75p and forecast a total of 3.1p in a strategy designed to ensure full recovery of advance corporation tax and to provide sufficient capital growth to safeguard interests of zero dividend holders.

Rea down to £0.26m after heavy debts

After doubling its doubtful debt provision and making exceptional charges, against income last year, Rea Brothers saw pre-tax profit decline from £1.61m to £261,000 in 1991.

The private banking group provided £950,000 (£480,000) for doubtful debts. The exceptional charge, of £189,000 (credit £245,000), represented a provision made by Rea Brothers (Isle of Man) relating to potential payments under the Depositors' Compensation Scheme in respect of the collapse of BCCI.

Earnings fell to 0.5p (4.09p) but the final dividend is 0.26p to hold the total at 0.5p.

Securities Trust of Scotland lower

Securities Trust of Scotland reported net asset value of 70.1p at March 31, down from the 76.9p of September 30 and 74.4p a year earlier.

Net profits fell from £10m to £9.89m for earnings per share of 3p (3.1p). A final dividend of 2.1p is recommended for a total of 3.25p (3.1p).

Hong Kong group buys Benchmark Bk

Guoco Group of Hong Kong, a financial services and investment group, is to buy Benchmark Bank, a small London-based commercial bank controlled by Benchmark Group, for an undisclosed sum.

Guoco, the locally-listed arm

announced a reduced first interim of 0.75p and forecast a total of 3.1p in a strategy designed to ensure full recovery of advance corporation tax and to provide sufficient capital growth to safeguard interests of zero dividend holders.

Rea down to £0.26m after heavy debts

After doubling its doubtful debt provision and making exceptional charges, against income last year, Rea Brothers saw pre-tax profit decline from £1.61m to £261,000 in 1991.

The private banking group provided £950,000 (£480,000) for doubtful debts. The exceptional charge, of £189,000 (credit £245,000), represented a provision made by Rea Brothers (Isle of Man) relating to potential payments under the Depositors' Compensation Scheme in respect of the collapse of BCCI.

Earnings fell to 0.5p (4.09p) but the final dividend is 0.26p to hold the total at 0.5p.

Securities Trust of Scotland lower

Securities Trust of Scotland reported net asset value of 70.1p at March 31, down from the 76.9p of September 30 and 74.4p a year earlier.

Net profits fell from £10m to £9.89m for earnings per share of 3p (3.1p). A final dividend of 2.1p is recommended for a total of 3.25p (3.1p).

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Warrants to subscribe for Shares of Common Stock of Shinko Wire Company, Ltd.
Issued with DM 50,000,000
4 1/2 per cent Bonds 1991/1995 (the "Warrants")
Pursuant to Conditions 6 (14) and 8 of the Terms and Conditions of the Warrants, notice is hereby given that:
Due to issue by Shinko Wire Company, Ltd. (the "Company") on 16th April, 1992 of DM 60,000,000 5 1/8 per cent Bonds 1992/1996 with Warrants to subscribe for shares of common stock of the Company (the "Shares") at the initial subscription price of \$448 per Share, which is less than the current market price per Share on the date in Japan (6th April, 1992) on which the Company fixed said subscription price, the subscription price of the Warrant in effect was adjusted pursuant to Condition 6 (7) of the Terms and Conditions of the Warrants from ¥733 to ¥694.50 which became effective as from 17th April, 1992 (Japan time).
Shinko Wire Company, Ltd.
By: YAMAICHI BANK (Deutschland) GmbH as Principal Paying Agent and Principal Warrant Agent
Dated: 24th April, 1992

BANK OF GREECE
US\$150,000,000
Floating rate notes due 1994
Notice is hereby given that the rate of interest relating to the above issue has been fixed at 5 1/8 per cent for the period 24 April 1992 to 24 July 1992.
Total interest payable on 24 October 1992 will amount to US\$132.71 per US\$100,000 note and US\$33.71 per US\$250,000 note.
Agents: Morgan Guaranty Trust Company
J.P. Morgan

First City Bancorporation of Texas, Inc.
US\$100,000,000
Floating Rate Notes Due January 1995
In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period 24th April, 1992 to 24th July, 1992 has been fixed at 5.25 per cent per annum. Interest will therefore be payable at US\$132.71 on 24th July, 1992.
Morgan Guaranty Trust Company
Agent Bank

MTSUBISHI CAPITAL INC.,
US\$15,000,000 GUARANTEED DUAL BASIS BONDS DUE 2000 (THE "A BONDS")
US\$9,000,000 GUARANTEED DUAL BASIS BONDS DUE 2000 (THE "B BONDS")
US\$25,000,000 GUARANTEED DUAL BASIS BONDS DUE 2000 (THE "C BONDS")
In accordance with the provisions of the Bonds, notice is hereby given as follows:
The "A Bonds"
* Interest period: April 22nd, 1992 to July 22nd, 1992
* Interest payment date: July 22nd, 1992
* Interest rate: 5.075% per annum
* Coupon amount: US\$3,207.12 per note of US\$250,000
The "B Bonds"
* Interest period: April 22nd, 1992 to July 22nd, 1992
* Interest payment date: July 22nd, 1992
* Interest rate: 4.725% per annum
* Coupon amount: US\$2,985.94 per note of US\$250,000
The "C Bonds"
* Interest period: April 22nd, 1992 to July 22nd, 1992
* Interest payment date: July 22nd, 1992
* Interest rate: 4.35% per annum
* Coupon amount: US\$2,748.96 per note of US\$250,000
AGENT BANK

NOTICE OF REDEMPTION
MORTGAGE SECURITIES (NO.3) PLC
£117,000,000 Multi-Class Mortgage Backed Floating Rate Notes due 2035
Notice is hereby given that, pursuant to Condition 5(c) of the Notes, the Issuer shall redeem 10.00 per cent of the next Interest Payment Date, being April 30th, 1992.
MORTGAGE SECURITIES (NO. 3) PLC
Dated: April 24th, 1992

NORTH SEA LETTER
The primary information source for operators, suppliers, investors and advisers.
The North Sea oil & gas industry is still one of the biggest single sources of new business opportunities for entrepreneurs, suppliers and service companies in northwest Europe.
Oil production in the region set a new record in 1991 and remains one of the most attractive areas for exploration in the world. In fact, the North Sea has now displaced the Gulf of Mexico from the top of the league table as the world's most active offshore theatre.
Against such a background, the need for authoritative and accurate analysis has never been greater.
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Alcan chairman calls for more smelter closures

By Kenneth Gooding,
Mining Correspondent

A CALL went out yesterday from Mr David Morton, chairman of Alcan of Canada, for more high-cost western aluminium smelters to close to redress the imbalance in supply caused mainly by Russian exports to the west.

At the same time the European Commission ruled out any immediate action to protect its hard-pressed producers from the flood of aluminium from the former Soviet Union. However, the commission is to monitor imports to provide better statistical information.

It published a regulation requiring member states to give details of primary aluminium imports from the Commonwealth of Independent States every month from May 1. But an EC official suggested a clear statistical picture would not emerge until the end of 1992.

He pointed out that, while the commission's action would not restrict imports, it would provide better statistics to help it assess whether measures to safeguard the European producers were needed. But he admitted such measures would be difficult to apply.

The official held out the possibility that Russia, the biggest CIS aluminium producer, would probably be cautious

about its exports to the EC this year because it would not want to undermine a market that provided an assured source of desperately-needed hard currency.

In its preamble to the regulation the commission said aluminium imports from the CIS to the EC had jumped from 12,586 tonnes in 1990 to 122,957 tonnes last year. But imports from the CIS by the former East Germany, a big buyer in the past, were included in the 1991 total.

Meanwhile, Alcan's Mr Morton used his annual meeting in Montreal to point out that the closure of nearly 1m tonnes of western primary aluminium capacity had already been announced, although not all had yet taken effect. Included in the total was a 50,000 tonnes cut by Alcan, representing 8.5 per cent of its world-wide capacity.

Mr Morton said recovery in aluminium demand would be slow and more western capacity was coming into operation this year. "We have seen the bottom of the market but prices will have to struggle to sustain current levels for the remainder of the first half of the year," he added.

"I believe further production cutbacks in the industry, particularly of older, higher-cost and less environmentally sensitive smelters, must form

part of the solution," said Mr Morton.

According to the Anthony Bird Associates consultancy group, the western world's highest-cost smelters are in Italy, with production costs averaging 76 US cents a lb, Spain, 72 cents, Germany, 65 cents and the UK, 62 cents. This compares with Venezuela, the lowest-cost country with an average of 47 cents, Canada, 49 cents, and Australia 50 cents.

Europe already is bearing the brunt of cuts so far. The European Aluminium Association estimates that production by its members fell by 2.4 per cent from the 1990 level to 3,533m tonnes last year. The fall in output has been accelerating. It was 5.7 per cent in the last quarter of 1991 and more than 8 per cent last month.

The World Bureau of Metal Statistics estimates that aluminium imports from the CIS to the west last year reached at least 938,000 tonnes of which 700,000 tonnes was consumed, leaving 300,000 tonnes in London Metal Exchange warehouses at the end of last year.

Russia has allocated 615,000 tonnes of production for export this year but in view of the chaotic conditions in the CIS many analysts believe exports are more likely to be between 500,000 and 600,000 tonnes, or roughly half the 1991 level.

Indonesia's overstretched rubber industry

William Keeling on a downturn in production after years of bucking the world trend

THE DECLINE of the international natural rubber market may finally have caught up with Indonesia. The Rubber Association of Indonesia (Gapkindo) expects production to decline by 20 per cent this year as farmers turn to more lucrative crops.

This would be the first major reversal for a country which has bucked the trend by increasing production during a period of low commodity prices. Indonesia is the world's second largest rubber producer, with output rising from 1.05m tonnes in 1985 to 1.27m tonnes last year with an estimated 8.1m hectares (7.6m acres) under cultivation.

The value of Indonesia's rubber exports in 1990 amounted to US\$856m, the third largest non-oil export after manufactured goods and forest products.

Mr A.F. Budiman, executive director of Gapkindo, describes the outlook as "very gloomy". Hazy skies caused by last year's extensive forest fires are partly to blame for the fall in production (a lower rate of photosynthesis results in reduced yield) but he says the main culprit is the international pricing system.

Consumers, such as the international tyre companies, prefer to buy direct from processors in Indonesia and out traders in Singapore. Dr

The recent recovery in natural rubber prices appears too short of fundamental support to last, according to the Economist Intelligence Unit's latest World Commodity Forecasts, writes David Blackwell. The EIU has again lowered expectations for the economy of the US, the world's largest consumer of rubber. The small recovery of oil prices, which governs the cost of synthetic rubber, is unlikely to be of much support to natural rubber prices. Little support is expected from restocking demand.

The low prices of the last couple of years are to some extent explained by the recent upward revisions for global production figures by the

Budiman says this has reduced the volume and quality of rubber appearing at auction and kept prices low.

The price squeeze between the tyre companies and processors, however, is based upon the auction price, albeit with a small quality premium of between 2 and 5 Singapore cents a kilogram. As a result, Mr Budiman explains, "many processors feel the price they get is already discounted".

The price squeeze is beginning to hurt processors and farmers. Indonesia's SIR-20 rubber is fetching about 40 cents a lb in the US, which buys half Indonesia's production. Industry officials say the price would have to reach 50 cents a lb for business to be remunerative.

A solution might be for the processors to channel more of their production through the Singapore market, forcing tyre

companies to buy from the traders and increasing the auction price.

The initiative is already being taken by PT Nusira, Indonesia's largest processor, which has five factories with a total capacity of 12,000 tonnes a month. Mr Hasan Bahari, a director of Nusira, says that the company sells 90 per cent of its production direct to tyre companies, mainly Goodyear and Yokohama, with the remainder being purchased by traders. However, Nusira has decided to reduce direct sales to 70 per cent of production, Mr Bahari says.

For some producers a price rise could not come soon enough. Gapkindo estimates that 10 per cent of processors have either closed or are operating at significantly reduced capacity. Smallholders, who make up some 80 per cent of production and are paid about 70 per cent of the world market price for their rubber, are cutting back acreage, Mr Budiman says.

Mr Bahari remains more bullish about the future. He says that most farmers, although unhappy with the price they receive, are tied into rubber production and Nusira is not anticipating a problem with supply. Indeed Nusira plans to increase capacity by 7 per cent this year.

"Other companies are reducing their production. We are increasing to lower our costs," he explains.

A shake-out of the process-

ing industry is likely. Gapkindo estimates that high bank interest rates, averaging 17 per cent a year, have increased production costs by up to 30 per cent in recent years. Smaller and less efficient processors may fall by the wayside.

Industry concern at low prices is likely to result in demands for the restructuring of the International Natural Rubber Agreement, signed in 1987 and due to expire this year, which agreed a level of buffer stock and intervention prices.

Indonesia was late in paying its financial dues in January to the International Natural Rubber Organisation, which encompasses both producers and consumers.

Although Gapkindo says the late payment resulted from a "technical" hitch, government officials are reported to be concerned at the organisation's failure to lift prices out of their three year trough.

A meeting of producing nations to agree proposed changes to the international agreement is scheduled for April 29-30 in Changmai, Thailand. Such proposals might include an increase in the size of the buffer stock, and a narrower band of intervention prices. As one Indonesian official comments, "Although not stated specifically, what we want is higher prices".

Coffee price touches 17-year low

By David Blackwell

LONDON ROBUSTA coffee prices touched 17-year lows in early trading yesterday as the recent downturn continued.

Long liquidation pushed the July contract down to \$782 a tonne, the cheapest level for a second-month contract since the market switched from sterling to dollars last year. However, the market recovered

most of the losses in the afternoon as profit-taking purchases emerged, July closing just \$1 down at \$797 a tonne.

Mr Lawrence Eagles, analyst with GNI, the London futures dealer, said the market was very oversold, with some operators willing to push it down further. It was difficult to see a bullish factor emerging before the International Coffee Organisation meeting in late June.

Future ICO developments "promise to be one of the biggest market factors," according to the latest World Commodity Forecasts from the Economist Intelligence Unit. The EIU believes that the prospect of a new international agreement with economic clauses has improved through the greater flexibility shown recently by Brazil, the world's biggest producer.

India disappointed with oil round bids

By K.K. Sharma in New Delhi

India's Ministry of Petroleum received a disappointing 24 bids for the 72 onshore and offshore blocks thrown open for exploratory drilling in the fourth licensing round, writes K.K. Sharma in New Delhi. The ministry had hoped for more interest in view of various incentives and concessions, including production-sharing and tax benefits, that were offered for the first time. The incentives were offered because the country urgently needs new fields. For the past

two decades India's oil production has stagnated at about 240m barrels a year. Because of the growing demand India has to use scarce foreign exchange to import more than 150m barrels of crude and petroleum products every year.

The foreign companies that bid included Royal Dutch/Shell, Amoco and Arco of the US and smaller US firms like Andarco, Albion and Pan Energy Resources. Private Indian bidders included Tata Industries, Hindustan Oil Exploration Corporation and Gujarat Gas of the Mahatma

group. Some foreign companies that bid in previous rounds stayed away this time. They included Chevron of the US, BHP of Australia and International Petroleum of Dubai. Exxon and Mobil had also bid in earlier rounds. Indian companies that were expected to bid but abstained were the Aditya Birla group, the Ambanis and the Raddas of Essar.

The 24 bids received were for 13 blocks, eight offshore and five onshore. Bids were made for onshore blocks in Rajasthan, Gujarat, Andhra, Maharashtra and West Bengal.

Taiwan aims to streamline pig sector

Luisetta Mudie on an industry dogged by environmental protests

TAIWAN'S PIG industry, dogged by environmental protests and low pork prices, is likely to face a downturn in the coming months, as the government implements policies to upgrade and streamline the industry.

The island's pig population recently topped 10m, which is one pig for every two people. As well as satisfying domestic demand, pork is also the island's largest agricultural export. Last year it exported \$700m worth of chilled and frozen pork, 90 per cent of which went to the Japanese market.

Taiwan's proximity to Japan and its lower labour costs has given it distinct advantages over its major competitors there, namely Denmark, the Netherlands and the US.

The Taiwanese market, however, is still closed to European meat, ostensibly for veterinary reasons. Pork prices have been about \$4,000 (US\$60) per 100 kg for the past year now, which pork producers say barely covers their costs. Last year saw a drop in the number

of smallholdings with 200 pigs or less, while farms with 200 to 1,000 and 1,000-5,000 pigs increased by about 30 per cent and 40 per cent respectively.

The environmental price, however, has been high. With one pig producing 3.5 kg of manure and urine per day, 35,000 tonnes daily have been

Pig associations say that this will do little to help farms with less than 200 pigs, who will be hardest hit by the policy. With the worst environmental record and little spare cash, very few such farmers are likely to come up to new standards to be set towards the end of the year.

Pig farm waste has turned lakes and rivers black and devoid of oxygen

pouring into Taiwan's lakes and rivers, turning them black and devoid of oxygen.

The government's strategy has been to encourage farmers to install waste treatment technology, promising T\$300 per pig to this end and for farmers in water conservation areas, and double that for those who are forced to give up farming pigs altogether.

Provincial government officials claim that 65 per cent of farms inspected so far have come up to regulation standards.

In some areas telephone hotlines have been set up, and the public encouraged to lodge complaints against casual pig farms that pollute their neighbourhood. Such complaints can lead to fines of T\$60,000, an amount likely to bankrupt smallholders.

Other analysts say that a strong farming lobby and the availability of low interest loans from the government and farmers' unions, mean that the smaller pig farms are unlikely to be sacrificed entirely. One of the larger players,

Mexican mining reform debate next week

THE MEXICAN Congress will begin debating next week reforms to the constitution aimed at easing restrictions on foreign investors in the mining industry, according to an official at the Energy and Mines Ministry (Semiar) reports from Mexico City.

Mr Abel Magaña, director of information at Semiar, said that President Carlos Salinas de Gortari was expected to present the initiative in Congress next week. He thought the reforms would be approved within 15 to 20 days.

They would facilitate foreign investment in all sectors of the mining industry except uranium, Mr Magaña said.

The need for foreign investors to ally themselves with Mexican partners holding majority interests would end and the requirement that the investment work through a fund administered by a Mexican bank would also be removed. The law would permit foreign investors to buy concessions to exploit mineral reserves.

MARKET REPORT

New York nearby raw SUGAR futures climbed above 10 cents a lb in early trading yesterday. Analysts said heavy trade shortcovering in the nearby contract led the market higher. Funds and commission houses, already known to be heavily long, were said to have beefed up positions at the open and at several subsequent chart points. Dealers in London, where raws prices were at 16-month highs in late trading, said that although the Thai crop looks set to be large this year a significant proportion has been refined into white sugar, limiting availability of raws. A drought in South Africa is also set to

restrict the supply of raw sugar. Most of the available nearby supplies also seem to have made their way into "strong hands" and it may not be long before the market hits 11 cents a lb, basis May New York. On the LME ZINC continued to be underpinned by technical tightness, notably for June delivery metal. The premium for cash metal over three-month widened to \$44 a tonne from Wednesday's \$29.50. The main objective is \$1,300 a tonne for three-month metal, dealers said. LME warehouse stocks are expected to rise today.

Compiled from Reuters

London Markets

SPOT MARKETS			
Crude oil (per barrel FOB)			
Dubai		\$16.30-16.35	
Brent Blend (dated)		\$16.85-16.75	+0.05
Brent Blend (June)		\$16.85-16.70	+0.05
WTI (1st oil)		\$16.95-20.2	+0.05
Oil products			
(INVE prompt delivery per tonne CIF)			
Premium Gasoline		\$210-212	
Gas Oil		\$172-173	-2
Heavy Fuel Oil		\$172-74	+1
Naphtha		\$150-152	-2
Petroleum Argus Estimates			
Gold			+ or -
Gold (per troy oz)		\$338.75	+0.05
Silver (per troy oz)		40.25	+0.05
Platinum (per troy oz)		\$343.80	+2.25
Palladium (per troy oz)		\$282.50	+0.10
Copper (US Producer)		103.41	-0.03
Lead (US Producer)		\$7.30c	
Tin (Kuala Lumpur market)		154.50	
Tin (New York)		272.5	
Zinc (US Prime Western)		62.00c	
Cattle (live weight)			
Sheep (live weight)		110.85p	+0.83p
Pige (live weight)		101.70p	+0.64p
London daily sugar (raw)			
London daily sugar (white)		\$324.10	+2.0
Tate and Lyle export price		\$324.00	
Barley (English feed)			
Malt (US No 3 yellow)		\$114.00	
Wheat (US Dark Northern)		\$112.00	
Rubber (May)			
Rubber (May)		\$4.75p	+0.25
Rubber (June)		\$5.00p	+0.25
Rubber (Jul)		\$5.25p	+0.25
Rubber (K RSS No 1 May)		\$1.70	
Cocoa (US)			
Cocoa oil (Philippines)		\$40.00	-15.0
Palm oil (Malaysia)		\$40.25	-2.5
Cocoa (Philippines)		\$40.00	
Cocoa (Singapore)		\$10.00	
Cocoa "A" index		\$53.50	+0.10
Wooltops (40s Super)		44p	
At 1 tonne unless otherwise stated, st/mt = short/long tons, c/b=cent/basis, v=vinging, t=May/June v=April/May			
v=Apr-May, 10-day Commission average last week's market, from a week ago, v=May/June market, market close, m-Atlantic market, k=K/Ship			

LONDON STOCK EXCHANGE

Rights issue fears overshadow shares

By Steve Thompson

AN EARLY powerful performance by London's equity market, triggered mostly by the first big post-election takeover bid, ran out of steam in reaction to three items of bad news.

These were bad money supply figures from Germany, a big slide in the Footsie's important pharmaceutical stocks after US group Merck was suspended on Wall Street after a backlog of selling orders and worries that healthy rights issue from one of the constituents is imminent.

The FT-SE 100 share index ended a volatile day only marginally higher on balance, closing 2 up at 2,609.8.

For much of the session,

however, the market had run ahead, with buying fuelled by suggestions that UK interest rates could be set to fall in coming months. The interest rate stories had been fuelled by yet another strong showing from sterling which maintained its upward momentum against the dollar and D-Mark.

Added to the rise in the currency was a feeling of confidence generated by recent surveys on the UK economy suggesting it is fast emerging from recession.

The day's most positive news, however, came with the much-heralded takeover bid for Dowty Group, launched by TI Group, which prompted a flurry of bid-inspired activity in other areas of the market.

The Footsie, which began the

Account Dealing Dates		
First Dealing	Apr 27	May 11
Options Dealing	Apr 29	May 29
Second Dealing	May 7	May 29
Third Dealing	May 15	May 29

Notes: Dealing dates for the first three months of the year.

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ing out of equities," as one dealer put it, with the Footsie future coming under pressure. The emergence, later in the day, of the rights issue worries, together with a poor opening on Wall Street and a big slump in Merck shares, put the skids under London's Footsie, relinquishing all of its hard won gains and dipping into negative territory - posting a 2.1 decline at one point - before stabilising. The index ended the session 2 points higher at 2,609.8.

The big slide in Merck shares on Wall Street caused a wave of selling pressure in Glaxo, Smith Kline Beecham, and Wellcome, which together accounted for nearly eight points on the Footsie.

Rights issue speculation con-

tinued on, among others, Kingfisher, BTR and Courtauld.

Dealers were heartened by the increased levels of activity in the equity market. Turnover topped 612m shares. Stock Exchange figures revealed that the value of customer business on Wednesday exceeded £1.5bn.

Tuesday, when attendance in the market was affected by the Easter holiday, has been the only post-election session in which the value of retail business has fallen below £1bn.

The strategy team at UBS Phillips & Drew remains bullish of the equity market. Mr Mark Brown said, "With the Tories back in the last party for the UK equity market is on again. Yields can fall further in response to a better mix of inflation and growth."

Shares traded (m)

Value (£m)

Value (£m)

Value (£m)

Value (£m)

Value (£m)

Value (£m)

Value (£m)

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LONDON SHARE SERVICE

INVESTMENT TRUSTS - Cont.

Notes	Price	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

D-Mark gains on M3 figures

The announcement of German Money supply figures for March, which one market analyst described as "horrendous", dashed any thoughts of German interest rate cuts on the foreign exchange yesterday, writes James Biles.

The 9.7 per cent jump in Germany's annual March M3 growth dwarfed forecasts of an 8.0 per cent increase, and encouraged investors back into buying D-Marks yesterday. Many wondered if the next move in German rates might be upward.

"This is an astounding jump in lending," was the comment of one analyst on the figures. "It delays a cut in interest rates there, because money supply is a key concern of the Bundesbank."

As a result, most of the action in the markets yesterday focused on dollar/D-Mark trading, after Wednesday's heavy buying of sterling. The D-Mark ended the day a touch higher against the dollar in European trading, ending at DM1.6605. Its previous close had been DM1.6635.

In this situation, a favourable set of US weekly jobless and durable goods data offered little comfort to dollar holders. Although these figures looked

agreeable to the market, and pushed the dollar up a little at the close, they were not enough to boost the American currency significantly.

According to one market analyst, investors are waiting for a batch of important economic figures from the US before revising their view on the dollar. The US statistics, which are due next week, include real GDP for the first quarter of this year and home sales.

The only comfort for dollar holders was in trading against the yen, with the dollar ending in London at ¥134.45 after a previous day's close of ¥134.15. However, traders said the gains were mostly a by-product of yen selling for marks.

The D-Mark also gained against other European currencies. The mark recovered a small part of recent losses against the French Franc and

sterling. It ended at DM3.3787 Francs from DM3.773 the previous night. The Italian Lira, beset by doubt over who will form Italy's new government, gave up more ground. It closed at 752.55 against the Mark from 750.90 the previous night.

By contrast with its popularity on Wednesday, sterling mostly consolidated its position yesterday. The pound again ended third from the bottom of the ERM, while finishing slightly higher against the dollar, to \$1.7669, from \$1.7685.

Against the D-Mark, the pound ended around half a penny lower at DM2.9277 from 2.9331.

"The pound is still the most wanted currency, though the authorities need to wait for more strength before thinking about a cut in UK base rates," a bank dealer said.

EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	Rate	% Change	% Volatility	Divergence
Spanish Peseta	100	134.732	-0.27	5.34	63
Portuguese Escudo	200	148.480	-0.25	5.34	63
Belgian Franc	100	40.336	-0.02	1.72	24
Dutch Guilder	100	3.63636	-0.02	1.72	24
D-Mark	100	2.00000	0.00	0.00	0
French Franc	100	6.55957	-0.02	1.72	24
Italian Lira	1,000	2036.268	-0.02	1.72	24
Swiss Franc	100	2.00000	0.00	0.00	0
Japanese Yen	100	136.770	-0.02	1.72	24
British Pound	100	1.76690	-0.02	1.72	24

£ IN NEW YORK

Apr 23	Apr 22	Apr 21
1.0000	1.7669	1.7685
1 month	1.7669	1.7685
3 months	1.7669	1.7685
6 months	1.7669	1.7685
12 months	1.7669	1.7685

Forward premiums and discounts apply to the US dollar

STERLING INDEX

Apr 23	Apr 22	Apr 21
100.00	100.00	100.00
1.0000	1.7669	1.7685
1 month	1.7669	1.7685
3 months	1.7669	1.7685
6 months	1.7669	1.7685
12 months	1.7669	1.7685

CURRENCY MOVEMENTS

Apr 23	Bank of England	Market
1.0000	1.7669	1.7685
1 month	1.7669	1.7685
3 months	1.7669	1.7685
6 months	1.7669	1.7685
12 months	1.7669	1.7685

Commercial rates towards the end of London trading. Six-month forward dollar 5.19-5.21. 12 month 6.08-6.10.

CURRENCY RATES

Apr 23	Bank of England	Market
1.0000	1.7669	1.7685
1 month	1.7669	1.7685
3 months	1.7669	1.7685
6 months	1.7669	1.7685
12 months	1.7669	1.7685

Commercial rates towards the end of London trading. Six-month forward dollar 5.19-5.21. 12 month 6.08-6.10.

OTHER CURRENCIES

Apr 23	Bank of England	Market
1.0000	1.7669	1.7685
1 month	1.7669	1.7685
3 months	1.7669	1.7685
6 months	1.7669	1.7685
12 months	1.7669	1.7685

Commercial rates towards the end of London trading. Six-month forward dollar 5.19-5.21. 12 month 6.08-6.10.

MONEY MARKET

The announcement of Germany's higher-than-expected money supply figures dampened expectations of a cut in interest rates on the UK money markets, causing rates to rise marginally.

Interbank rates ended the day a touch higher. The three month rate, a key indicator of future base rate movements, stood at 10 1/4 per cent after ending yesterday at 10 1/8 per cent.

Short sterling futures also ended a fraction lower, implying expectations of higher interest rates. The June

UK clearing bank base lending rate 10 1/2 per cent from September 4, 1991

Short sterling contract finished at 89.63 after opening at 89.50. Yesterday's closing figure indicates an implied interest rate of 10.37 per cent.

In the Discount market, attention focused upon the overnight rate after the Bank of England again forecast a liquidity shortage of around £1.15bn. In the morning, the rate touched 11 per cent and subsequently stuck to around 10 1/2 per cent, as the market spurned the Bank's help at that stage.

In later trading, however, the market mounted a concerted effort to dispose of the

EURO CURRENCY INTEREST RATES

Apr 23	Short	7 days	1 month	3 months	6 months	1 year
1.0000	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
1 month	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
3 months	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
6 months	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
1 year	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685

Commercial rates towards the end of London trading. Six-month forward dollar 5.19-5.21. 12 month 6.08-6.10.

EXCHANGE CROSS RATES

Apr 23	Short	7 days	1 month	3 months	6 months	1 year
1.0000	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
1 month	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
3 months	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
6 months	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
1 year	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685

Commercial rates towards the end of London trading. Six-month forward dollar 5.19-5.21. 12 month 6.08-6.10.

LONDON MONEY RATES

Apr 23	Overnight	7 days	1 month	3 months	6 months	1 year
1.0000	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
1 month	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
3 months	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
6 months	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
1 year	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685

Commercial rates towards the end of London trading. Six-month forward dollar 5.19-5.21. 12 month 6.08-6.10.

FT LONDON INTERBANK FIXING

Apr 23	Overnight	7 days	1 month	3 months	6 months	1 year
1.0000	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
1 month	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
3 months	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
6 months	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
1 year	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685

Commercial rates towards the end of London trading. Six-month forward dollar 5.19-5.21. 12 month 6.08-6.10.

MONEY RATES

Apr 23	Overnight	7 days	1 month	3 months	6 months	1 year
1.0000	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
1 month	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
3 months	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
6 months	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
1 year	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685

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LONDON MONEY RATES

Apr 23	Overnight	7 days	1 month	3 months	6 months	1 year
1.0000	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
1 month	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
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6 months	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
1 year	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685

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6 months	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
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6 months	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
1 year	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685

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6 months	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
1 year	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685

Commercial rates towards the end of London trading. Six-month forward dollar 5.19-5.21. 12 month 6.08-6.10.

LONDON MONEY RATES

Apr 23	Overnight	7 days	1 month	3 months	6 months	1 year
1.0000	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
1 month	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
3 months	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
6 months	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
1 year	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685

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3 months	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
6 months	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685
1 year	1.7669	1.7685	1.7685	1.7685	1.7685	1.7685

Commercial rates towards the end of London trading. Six-month forward dollar 5.19-5.21. 12 month 6.08-6.10.

FINANCIAL FUTURES AND OPTIONS

LIFE LONG GILT FUTURES OPTIONS

Apr 23	Apr 22	Apr 21
1.0000	1.7669	1.7685
1 month	1.7669	1.7685
3 months	1.7669	1.7685
6 months	1.7669	1.7685
1 year	1.7669	1.7685

Commercial rates towards the end of London trading. Six-month forward dollar 5.19-5.

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page

[illegible]

3:00 pm prices April 23

0.02	13	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
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Data source: European Business Readership Survey 1991

FINANCIAL TIMES
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FINANCIAL TIMES
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AMERICA

Drug stocks push Dow lower in nervous trade

Wall Street

A SELL-OFF in drug issues helped push US share prices lower yesterday morning, in a market that was already nervous following the flood of corporate results, writes Karen Zagor in New York.

At 1.30 pm, the Dow Jones Industrial Average was down 25.26 at 3,313.51 in moderate volume, after gaining more than 10 points in the first half hour of trading. The retreat was broadly based, with declines leading advances by a ratio of three to two. The Standard & Poor's 500 eased 2.94 to 406.97 at 12.50 pm and the Nasdaq composite fell 5.17 to 573.06.

In addition to the pressure from the quarterly corporate results, the market was depressed by higher yields for longer-dated bonds. The yield of the Treasury's 30-year bond continued to climb above the 8 per cent mark following a report that initial jobless claims had fallen in a week when economists had expected an increase. At midday, the long bond was quoted at 7.98 per cent, lower to yield 8.06 per cent.

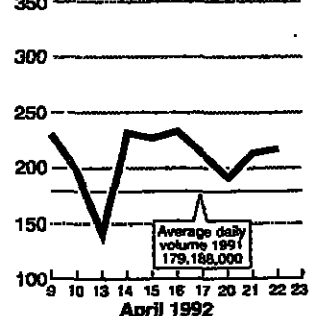
Big board trading was dominated by pharmaceutical stocks. Johnson & Johnson tumbled 3.3% to \$89.4, reflecting disappointment with its first quarter results. The healthcare products company had a net income of \$464m or \$1.36 a share compared with \$418m or \$1.25 a share one year

earlier. The 11 per cent improvement was weaker than expected. Sales rose about 7 per cent to \$3.36bn from \$3.15bn a year ago.

Shares in Merck also took a beating yesterday morning, although the company had no corporate developments or news to report. The issue lost

NYSE volume

Daily (million)



\$4 to \$138 at midday.

Among other actively-traded pharmaceutical stocks, Glaxo Holdings fell \$1 to \$239, and Bristol-Myers Squibb added \$4 to \$73.4.

Shares in Citicorp, which initially gained about 13 per cent after the bank posted strong first quarter results on Tuesday morning, with the issue slipping 3% to \$18.4. Trading was also active in Chase Manhattan, which rose 3% to \$26.7. A flood of results from technology companies fuelled active trading in the sector.

Tandem Computers dropped 3% to \$12.4 following second quarter earnings of 8 cents a share against 17 cents.

In the secondary market, Sun Microsystems firmed 1% to \$27.7, reflecting the company's better-than-expected third quarter income of 80 cents a share, compared with 56 cents a year earlier. The results were released after the close of trading in Wednesday.

Canada

TORONTO stocks were lower at midday but a recovery in banks, real estate and construction companies limited the decline. The TSE 300 lost 5.8 to 3,363.0 as declines led advances by 213 to 176 in volume of 17.5m shares valued at \$200.8m.

Traders said that nervousness over the debt troubles of Olympia & York had eased, after the company said it had arranged a loan of \$20m.

A sharp drop in Canadian T-bill yields, raising hopes of a moderate cut in the Bank of Canada's rate at its weekly meeting later in the day, helped push bank stocks higher.

Among active issues, Lytton Mineral rose 9 cents to 31 cents, Torstar class B eased 3% to \$22, Maple Leaf Foods firmed 3% to \$17.7 and Quebecor Printing was flat at \$15.4.

Bombardier class B firmed 3% to \$24.4. The company raised its dividend by 25 per cent late on Wednesday.

Hardly a squeak from Canadian cheerleaders

Bernard Simon charts the damage done to Toronto stocks by the crisis at O&Y and weak gold prices

Between the travails of Olympia & York, sagging gold and oil prices, and only the faintest signs of an upturn in the Canadian economy, the Toronto Stock Exchange has had little to cheer about lately. So it is not surprising that while share prices on Wall Street have been climbing from one record to another, Toronto remains in a rut.

Except for a maverick bounce earlier this month, the TSE 300 index has been steadily losing ground all year. It has dropped more than 8 per cent since mid-January. The index closed at 3,363 on Wednesday, far off its all-time high of 4,112 in August 1987. Most of the damage has come from O & Y fall-out and from the sliding gold price.

With Canadian banks being O & Y's biggest creditors, the TSE banks index has slid by more than 18 per cent since mid-January. National Bank of Canada, the smallest of the big six banks but with the heaviest exposure to O & Y relative to its size, has seen its share price drop by a third.

The banks' exposure to O & Y itself, totalling about \$3.5bn (\$2.5bn), is only part of investors' concern. Even the developer's main lender, Canadian Imperial Bank of Commerce, could not absorb a big write-down on its O & Y loans without serious capital impairment.

More worrying is the effect

that O & Y may have on the real estate market as a whole. Sales of buildings at firesale prices, coupled with even more intense competition for office tenants, could force the banks even to reassess the value of a much bigger slice of their real estate portfolios.

This concern is reflected in the share prices of other heavily indebted property companies. Calgary-based Trizec, which is North America's biggest publicly traded real estate group and 35 per cent-owned by O & Y, has been trading this week at its lowest levels in more than two decades.

Bramalea, one of Canada's biggest homebuilders, sank below C\$3 a share this week. The shares lost 10 per cent of their value on Wednesday alone, and are now more than a quarter below the price at which a flopped rights issue was pitched earlier this month.

The gold mining index has fallen by 14 per cent from its late-January peak. In spite of a 49 per cent leap in first-quarter income, American Barrick, long an investor favourite, has sunk from a record C\$34.75 to C\$27.75. The realisation is apparently sinking in that even astute hedging cannot protect commodity producers forever from the unpleasant realities of the spot market.

Investors have even recently shunned some of Canada's

best-known industrial companies. Northern Telecom, propelled by 13 consecutive quarters of earnings growth to a record C\$85.50 earlier this year, has since retreated below C\$55. Defoe, the country's biggest steelmaker, is trading close to its 52-week low. Shares of Air Canada, which is in a fight-to-the-finish with its rival, Canadian Airlines International, are now at just half the price at which the government sold its remaining stake to the public in July 1989.

Amid the gloom, lower interest rates and some cyclical stocks appear to be pointing to better times ahead. Canadian Pacific Forest Products, for instance, has gained more than 10 per cent in recent months.

But until more solid evidence of a broad-based business recovery appears, the heaviest profits in Toronto are likely to come from more speculative plays.

Two oil and gas producers - BP Canada and Ocelot Energy - have benefited handsomely from a huge natural gas discovery in north-east British Columbia.

Mr Jim Doak, analyst at First Marathon Securities, expects the discovery to boost BP Canada's net asset value by about 50 per cent by the end of 1993. The shares of Ocelot (its biggest shareholder is the German metals group Metallgesellschaft) have rocketed 70 per cent since November.

EUROPE

GERMANY'S M3 data frightened senior bourses but type stocks bucked the trend, writes Our Markets Staff.

FRANKFURT fell just before the close on the release of worse-than-expected money supply growth figures for March. They caused the DAX index to shed a 2.42-point gain and close down 0.86 at 1,752.44. The FAZ index, calculated at mid-session, added 0.69 to 714.57. Turnover rose to DM6.1bn from DM5.5bn.

Auto stocks continued to improve, following Volkswagen's strong performance on Wednesday, and prospects of good results at the car companies' press conferences next month. Daimler, which recently reported strong sales of its new S model in the first two months of this year, closed up DM79.50, but off the day's high of DM79.50. Volkswagen rose DM1.70 to DM383.50.

Continental hit a 1992 high of DM279.50 before closing up DM8.80 or 3.2 per cent at DM277.50. The stock is benefiting from the rise in Michelin shares in Paris and from

FT-SE Eurotrack 100 - Apr 23									
Hourly changes									
Open	10 am	11 am	12 pm	1 pm	2 pm	3 pm	close		
1173.80	1173.22	1172.86	1173.80	1171.48	1169.28	1169.25	1169.11		
Day's High 1174.19					Day's Low 1168.78				
Apr 22	Apr 21	Apr 16	Apr 15	Apr 14					
1171.34	1168.73	1169.83	1167.06	1157.52					
Base value 1000 (20/10/00)									

Base value 1000 (20/10/90)

reports that Pirelli of Italy has resumed cooperation talks with Continental. Linotype-Hell fell to DM372 after omitting its dividend on 1991 results. But news that first quarter orders had risen by 15 per cent helped it recover to close just DM3 down at DM383.

PARIS was pulled from the day's high by a drop in the bond market, after the German figures dashed hopes of an interest rate cut. The CAC 40 index rose to 1,995.21 before ending down 5.54 at 1,978.14. Volume was a heavy FF3.4bn, bloated by actively linked to the close of the April account yesterday.

Michelin remained strong after its results last week, adding FF1.10 or 5.7 per cent

to FF204.50 in heavy volume of 1.5m shares. There were reports that analysts were upgrading their forecasts following a meeting with the company on Wednesday. However, some dealers said the stock was looking expensive now that it had risen above FF200.

MILAN continued to focus on Fiat and Pirelli. The Comit index rose 3.00 to 510.14 in turnover estimated at L60-80bn after L58.3bn.

Fiat closed L145 higher at L494.5, as dealers were encouraged by Wednesday's comments on its car operations. Pirelli added L44 to L1,340 on continued foreign buying. The stock is widely seen as a turnaround situation, with break even expected this year and a

return to profit in 1993.

Sasib, part of the De Benedetti group, was unchanged at L5,975. After the close, the diversified mechanical engineering company announced a 4 per cent rise in net profit to L73.2bn, slightly ahead of expectations, though some London analysts were disappointed that the dividend had not been raised.

STOCKHOLM rebounded from a weak opening to close broadly higher, thanks to demand for Asa and Volvo ahead of their annual meetings. The Affarsvarlden general index rose 4.2 to 984.2 in turnover of SKr837m after SKr491m.

Astra fell further after the company said it would go ahead with a plan to drop restrictions on foreign share ownership. Its B free shares lost SKr13 to SKr514 while its A free fell SKr22 to SKr530, reducing the "free" premium to just 3 per cent. Its A shares eased SKr5 to SKr514. Some analysts recommended picking up the shares, now that the foreign ownership uncertainty was out of the way.

AMSTERDAM resisted the fall in neighbouring Germany and the CBS Tendency Index rose 0.9 to 127.8 in turnover of F1 692m.

The chemicals sector was strong with DSM and Akzo both rising F1.80 to F1.111.10 and F1.152.50 respectively.

Polygram closed up 50 cents at F1 48.90, just off an intraday year's high of F1 48.90, on UK buying. Nedlloyd was F1 2.10 stronger at F1 56.70 following Wednesday's results.

BRUSSELS rose at the start of the new forward account. The Bel-20 index gained 6.24 to 1,205.43.

Solvay, which said that it was buying Tenneco's US minerals operation, rose BF225 or 1.5 per cent to BF12.550. ZURICH was lifted by foreign interest in cyclical stocks. The SMI index rose 5.4 to 1,890.1. Brown Boveri bearers rose SF120 to SF120.20 while Georg Fischer bearers advanced SF20 to SF21.140.

MADRID's general index shed 1.82 to 249.59. Telefonica lost nearly 4 per cent to close down Ptas40 at Ptas1,015 in high volume.

ASIA PACIFIC

Pension funds help Nikkei rise above 17,000

Tokyo

BUYING by pension funds and investment trusts combined with futures-linked activity to push the Nikkei average sharply higher yesterday, writes Neil Weinberg in Tokyo.

The 225-share index surged 562.93 or 3.3 per cent, to 17,402.06 for its first close above 17,000 in three days. It reached a high for the day of 17,431.05 and a low of 16,832.50. Volume increased to 300m shares from 230m.

The Topix index of all first section stocks rose 32.00, or 2.5 per cent, to 1,315.03 as advances led declines by 814 to 194, with 129 issues unchanged. In London the ISE/Nikkei 50 index gained 1.47 to 1,070.45.

Mr Masumi Okuma of UBS Phillips & Drew International said the stock market's supply-demand balance is expected to improve towards the end of the month, with the likelihood of new funds allowing companies to support their own shares by pooling funds as a step towards legalising stock repurchases. He added, however, that the strength could prove largely psychological and the market still lacks the buying interest needed for a sustained recovery.

A boost from domestic pension funds and investment trusts sparked a rally early in the day, while continued activity in index futures continued to dominate for most of the day, as it has in recent sessions. Large local brokers were also seen strongly supporting speculative issues, a practice rare in recent months.

The day's volume leaders were Teac, which forged ahead Y60 to Y1,090, and Morinaga Milk, up Y13 to Y764. Top securities firms also fared well, with Nomura advancing Y40 to Y1,310 and Nikko Y45 to Y635.

SOUTH AFRICA

INDUSTRIALS rose in Johannesburg with the sector index adding 27 to 4,218. The all index gained 18 to 3,377 while gold was unchanged at 1,023. Barlows was up 90 cents at R56 while Richemont firmed 30 cents to R32.85.

However, Daiwa retreated Y6 to Y773 on foreign selling.

Bank shares extended their rally, with Mitsubishi Bank rising Y150 to Y1,850 and Industrial Bank of Japan Y130 to Y1,580.

Drug issues and leading electricals continued to rise, Daiichi Pharmaceutical adding Y50 to Y1,420 and Pioneer Electronic Y120 to Y3,580.

In Osaka, the OSE average moved ahead 496.42 to 19,821.45 in volume of 18.8m shares.

Roundup

ANOTHER record high was achieved by Hong Kong, while the rest of the Pacific Rim remained mixed. In Bombay, brokers resumed their boycott in protest against a circular from the Securities and Exchange Board of India requiring brokers to obtain clearance from the board

Hong Kong

Hang Seng Index

5,500

5,000

4,500

4,000

Source: Citicore 1992

1992

1992

1992

1992

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NATIONAL AND REGIONAL MARKETS		WEDNESDAY APRIL 22 1992							TUESDAY APRIL 21 1992						DOLLAR INDEX	
Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1992 High	1992 Low	Yr ago (approx)
Australia (88)	145.97	+0.4	122.75	123.78	128.24	127.33	+0.7	4.33	145.44	123.35	123.37	128.20	126.38	153.68	140.94	142.05
Austria (108)	167.31	+0.4	140.70	141.78	144.70	144.36	+0.5	2.00	168.66	141.35	141.37	144.81	141.47	186.70	162.82	160.71
Belgium (115)	128.40	+0.3	107.98	108.88	111.04	115.64	+0.0	5.26	136.49	117.77	118.78	118.43	115.55	148.00	135.89	135.55
Canada (115)	128.40	+0.3	107.98	108.88	111.04	115.64	+0.0	5.26	136.49	117.77	118.78	118.43	115.55	148.00	135.89	135.55
Denmark (35)	231.87	+0.3	184.69	196.83	200.54	202.94	+0.1	1.82	231.24	195.13	195.16	200.85	202.78	273.24	226.81	233.25
Finland (15)	78.49	+1.5	84.35	84.87	86.18	92.70	+1.5	2.01	75.38	83.93	83.94	85.41	71.89	89.80	73.84	113.74
France (108)	167.31	+0.4	140.70	141.78	144.70	144.36	+0.5	2.00	168.66	141.35	141.37	144.81	141.47	186.70	162.82	160.71
Germany (65)	119.05	+0.7	100.13	100.88	102.97	102.97	+0.3	2.24	118.26	100.31	100.33	102.61	102.61	122.84	114.87	117.44
Greece (30)	216.71	+2.0	182.24	183.76	187.43	215.33	+2.0	3.75	216.42	180.00	180.22	184.59	211.18	216.71	176.98	148.11
Hong Kong (55)	119.05	+0.7	100.13	100.88	102.97	102.97	+0.3	2.24	118.26	100.31	100.33	102.61	102.61	122.84	114.87	117.44
Italy (78)	71.05	+0.8	56.75	56.25	61.45	66.28	+0.7	3.57	158.11	134.10	134.13	137.52	151.78	167.44	141.14	141.14
Japan (67)	91.33	+0.4	79.33	79.29	81.60	79.99	+0.4	1.07	93.92	79.65	79.67	81.51	79.67	140.95	88.70	138.63
Malaysia (38)	232.88	+0.5	198.65	197.26	201.21	228.00	+0.4	2.62	231.58	196.42	196.44	200.94	227.08	250.25	212.49	234.74
Mexico (16)	1713.47	+0.5	1440.83	1432.26	1434.89	1457.88	+0.1	3.15	1713.29	1435.36	1478.45	1476.82	1378.77	3275.91	1832.65	1832.65
Netherlands (25)	153.34	+0.6	126.95	130.03	132.62	130.96	+0.2	4.35	152.40	129.26	129.28	132.24	130.68	156.48	147.89	137.22
New Zealand (14)	43.52	+0.8	36.60	36.91	37.64	42.96	+1.3	6.42	43.20	36.70	36.71	37.55	42.40	48.52	40.49	48.52
Norway (23)	186.01	+0.2	151.20	152.94	154.78	148.89	+0.1	1.72	189.94	144.14	144.16	146.05	150.25	184.58	159.45	184.58
Portugal (30)	202.50	+0.3	170.63	172.05	175.81	175.81	+0.2	1.22	202.50	171.22	171.23	175.49	182.63	223.42	197.70	200.85
Singapore (38)	227.85	+0.1	193.04	196.87	198.39	+0.6	3.02	227.85	193.24	193.26	197.68	197.40	223.00	203.16	203.85	203.85
South Africa (61)	146.07	+0.4	125.38	126.41	128.92	127.79	+0.5	1.14	146.02	126.80	126.83	129.83	118.39	160.47	146.95	152.12
Spain (50)	182.12	+0.5	153.15	154.44	157.51	161.03	+0.9	2.79	183.12	155.92	155.94	158.90	163.47	190.17	172.05	182.12
Sweden (25)	136.48	+1.1	82.81	83.51	85.18	111.1	+0.1	2.27	97.43	83.83	82.65	84.55	89.47	104.22	95.95	125.55
Switzerland (30)	184.57	+0.3	155.21	156.50	158.61	155.21	+0.6	4.78	184.03	155.09	155.10	159.67	158.09	182.26	165.85	185.65
United Kingdom (228)	169.90	+0.1	140.35	141.53	144.35	166.90	+0.1	2.98	167.00	141.85	141.86	144.92	167.00	171.61	166.90	189.14
USA (52)																
Europe (751)	146.93	+0.4	123.56	124.59	127.08	126.26	+0.1	3.88	146.28	124.07	124.09	126.94	126.45	150.58	139.31	138.65
Nordic (98)	171.42	+0.2	144.15	145.36	148.25	146.00	+0.4	2.22	171.70	145.83	145.85	148.89	146.82	182.58	168.65	174.07
Pacific Basin (71)	100.35	+0.5	88.05	88.78	88.78	85.50	+0.5	1.47	89.83	84.67	84.68	86.68	85.50	98.50	88.05	98.50
Asia (126)	100.35	+0.5	88.05	88.78	88.78	85.50	+0.5	1.47	89.83	84.67	84.68	86.68	85.50	98.50	88.05	98.50
North America (53)	164.47	+0.1	138.31	139.49	142.27	163.04	+0.1	2.97	164.63	138.64	138.66	142.88	163.17	169.69	159.70	154.04
Europe Ex. UK (363)	124.37	+0.8	104.58	105.49	109.59	107.49	+0.2	3.21	123.69	104.91	104.91	105.25	105.24	129.78	121.81	116.82
Pacific Ex. Japan (264)	158.96	+1.0	134.18	135.33	138.01	141.89	+0.3	3.84	157.97	133.98	134.02	137.08	140.27	162.59	148.85	158.96
Asia Ex. Japan (170)	121.71	+0.4	100.35	101.26	104.24	102.2	+0.2	1.67	122.10	101.26	101.28	104.24	102.2	121.71	118.91	118.91
World Ex. UK (215)	131.47	+0.2	110.56	111.49	113.71	120.62	+0.2	2.53	131.19	111.27	111.21	113.80	113.85	120.41	115.90	127.21
World Ex. So. Af. (1964)	135.45	+0.2	113.91	114.87	117.16	123.44	+0.1	2.79	135.15	114.83	114.86	117.28	123.34	150.05	130.04	143.20
World Ex. Japan (1752)	159.29	+0.2	133.95	135.09	137.78	148.05	+0.0	3.32	159.04	134.89	134.93	138.02	149.06	161.90	153.20	147.87
The World Index (2225)	136.05	+0.2	114.41	115.37	117.67	123.84	+0.1	2.79	135.75	114.15	115.16	117.70	123.73	163.70	130.66	143.71
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RECRUITMENT

JOBS: US professor spells out lessons on a branch of management that management schools rarely teach
Executives' guide to powerful politicking

SUPPOSE you've just been made a senior manager, and can choose the location of your office on the palatial top floor of group headquarters. Which of the following pair would you pick?
A - A big one at the outside of the building, whose windows command a glorious view of the surrounding city and countryside.
B - A smaller one opening on to a corridor directly opposite the door to the executive lavatories.

As a general rule, American management professor Jeffrey Pfeffer would pick the second. That was where he had his room at the University of California's Berkeley business school before his elevation to its more famous counterpart at Stanford.

The site of the office meant that every day everyone in the building who mattered, "except those with very strong kidneys", would pass his door. He always kept it open of course. "People who are well placed in the communication network also tend to be the central players in terms of power and influence," he observes in his latest book, *Managing with Power*. It's the best guide to organisational politicking that the Jobs column has ever read.

Harvard Business School Press (Boston, MA 02163), \$24.95

Mind, you, he would not advise the same choice of site in all cases. Much depends on the style of the organisation. In the hierarchical sort with power concentrated at the top - General Motors is his example - the big office with breath-taking vista is usually the canny option. The smaller one with leak-taking ambience is more likely to be advantageous in less formally structured outfits, such as Apple Computer. But there are many other factors that will determine which choice is best in any given set of circumstances.

Indeed, the fact that politicking is a subtle and demanding craft is the book's main message. In a text of 345 pages, I could find only one specific, universally applicable rule: if you have two proposals to put before a decisive meeting, present the stronger second.

The professor nevertheless argues that all of us must learn the craft if we want to succeed, and often even survive, as executives. "...to get things done, you need power - more power than those whose opposition you must overcome - and thus it is imperative to

understand where power comes from and how these sources of power can be developed," he says. Other imperatives, once it is acquired, are the know-how to hang onto it, and the will as well as the technical finesse to use it.

That is so even though most people find the idea of politicking distasteful, believing that "if we do our best, work hard, be nice, and so forth, things will work out for the best." Alas, experience shows they usually won't. So the watchword should be: whenever you're not using power in your own favour, someone else will be using it all the more effectively against you.

Jeffrey Pfeffer divides the process of acquiring the craft into steps, starting with the recognition that there are varying interests in virtually every organisation. "This suggests that one of the first things we need to do is to diagnose the political landscape and figure out what the relevant interests are, and what important political subdivisions characterise the organisation...."

For instance, if you are unexpectedly offered an important job

high in a company, don't take it as proof of your personal brilliance. Before accepting, mull over the likely motives of those making the offer. They may well have a hidden agenda; if so, there'll be pitfalls that need investigating.

Nor is it enough just to identify the motives and perspectives of the clusters of allied and opposing interests. Successful politicking also requires analysis to find *why* the different factions hold their particular attitudes.

The ego must not be allowed to colour the analysis. "It is all too easy to assume that those with a different perspective are somehow not as smart as we are, not as informed, not as perceptive." That sort of pride most often goes before a fall, the professor says. One of the prime traits of effective power-wielders is "the ability to submerge one's ego in the effort to get something accomplished", not least because the "real secret of success in organisations is the ability to get those who differ from us, and whom we don't necessarily like, to do what needs to be done."

After the outfit's political

dynamics have been identified, he recommends a seven-stage process of personal review. It goes:

- 1- Decide what your goals are, what you are trying to accomplish.
- 2- Diagnose patterns of dependence and interdependence; what individuals are influential and important to achieving your goal?
- 3- What are their points of view likely to be? How will they feel about what you are trying to do?
- 4- What are their power bases. Which of them is more influential in the decision?
- 5- What are your bases of power and influence? What bases of influence can you develop to gain more control over the situation?
- 6- Which of the various strategies and tactics for exercising power seem most appropriate and are likely to be effective, given the situation you confront?
- 7- Based on the above, choose a course of action to get something done.

As for the strategies and tactics, to judge from the numerous cases that Jeffrey Pfeffer cites to support his thesis, he takes an exceedingly broad view. It is that, provided you

can satisfy your own conscience that your goal is of overriding importance, any means that work to the said end will do.

Blatant toadyism is one example, although research suggests that it is most extravagant in outfits under little or no pressure of competition. In General Motors' heyday, for instance, one of its top men went to visit a plant whose own chiefs were eager for his favour. Knowing he liked late-night snacks, they sent a refrigerator full of delicacies to his hotel room, but it was too big to go through the door. So they had a crew with a crane remove the window, hoist in the goodies, and replace the pane.

Such little gestures of affection, however, are not always enough to turn the trick. At the opposite extreme, there will be occasions when the only way forward is to gain means of forcing dissenters to toe the line in pain of ejection. In which case, it seems that serious operators don't hesitate to hit their opponents when they're down.

The book cites an ambitious Wall Street manager who, after long temporising with his main

rival, suddenly decided the time was ripe to drive him out. The reason was that the competitor had just been through surgery for a brain tumour that had come on top of a painful and public divorce.

As the professor says, successful politicking rarely coincides with a yen to be universally liked.

Even so, it is wise to stop short of becoming an absolute tyrant - a condition which, in the Jobs column's experience, tends to lead to blindness to the politics seething below. Over the years, several company despots have sworn to me that no such activity exists in their organisation, on the lines of the ancient tyrant who, when advised on his death bed to forgive his enemies, replied: "There aren't any. I hanged them all."

My impression that the most dangerous politics are the unseen variety is confirmed by Jeffrey Pfeffer. However long you've ruled unchallenged, he says: "Never underestimate your opponents. If you prepare too carefully, and take too many precautions, you may waste some effort. But if you underestimate what you are up against, you can lose, and losing even one battle may signal the decline of your power."

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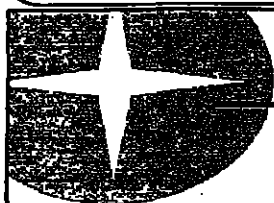
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ACCOUNTANCY COLUMN

Standards task force takes criticism on board

By Andrew Jack

GLASNOST and perestroika have reached one of the more obscure outposts of the Accounting Standards Board. After just over a year of operation, members of its Urgent Issues Task Force – which interprets and clarifies existing accounting standards – are responding to criticism of the way they conduct business.

To those who have not heard of it, and particularly those who are familiar with the cumbersome recent history of the development of accounting standards, the concept of an urgent issues task force sounds like a contradiction in terms.

To the growing number that do know it, the task force has been the subject of considerable grumbling behind closed doors. Even its more benign critics question whether either its operation is urgent, or whether the topics it tackles are urgent issues.

The task force has its origins in the 1988 Dearing Report, the basis for the new system of accounting regulation. It called for a "capability of high standing" to provide expert guidance when emerging accounting topics arise. It would act more quickly than the process for setting new standards, and its guidance would not have the same status. But it would have the support of the professional bodies.

When it was finally launched in March 1991, its main role was defined as seeking a "consensus" on existing accounting standards or Companies Act provisions that are subject to unsatisfactory or conflicting interpretations. It may also advise the board on new developments in financial reporting.

Four of the 16 task force members must be drawn from industry and commerce and nine from accounting firms. (Five currently come from the private sector outside the firms.) At least 11 of the members must be present for a quorum, and only two can vote against and still allow the consensus to be passed.

The task force has produced three consensus since its creation – dealing with the treatment of supplemental interest or premium on convertible bonds, the disclosure of restructuring costs, and goodwill on disposal of a business.

It has also announced work on a further four issues now under discussion: transfers from current to fixed assets, post-retirement benefits other than pensions, presentation of long-term debtors in current assets, and low-start finance. The first of these is likely to generate a consensus at the next meeting in May.

As the pronouncements have emerged, so have the complaints. Most have come from companies affected by the rulings, and relate to the short space of time between the announcement of an issue, a decision by the task force and its implementation date.

The final straw appears to have been the consensus on goodwill, published on December 19 and, in effect, for accounting periods ending on or after January 23. The deadline caused anguish among a number of businesses preparing their year-end accounts, including Marks & Spencer.

The first signs that the criticism of the task force had had some effect came during March, with a new format "information sheet" listing the

dates of future meetings and details of the issues to be discussed. A second sheet just circulated lists the progress achieved in the March meeting, and preliminary conclusions on its forthcoming asset transfers consensus.

It has also advertised in an effort to boost its mailing list – which already numbers 3,000 – and includes the finance directors of all listed companies – to include others such as large private companies.

Mr David Tweedie, chairman of the

'If a company is going to be taken to task, you've got to be sure you are on the right ground, however august your membership'

task force as well as the Accounting Standards Board, said last week that he had decided to introduce a greater degree of democracy into the proceedings. In future, the task force will make its rulings public, allow discussion and then ratify or modify the consensus when it next meets.

"People have felt they haven't quite understood what's happening," he says. "This gives them a chance to comment, and to tell us if they think we're going down the wrong track."

Nevertheless, he rules out issuing formal exposure drafts which are opened to wide-ranging consultation – the approach taken by the board as it draws up its new financial reporting standards. "We want to keep the urgency," he says.

Mr Michael Lawrence, finance director of Prudential, and previously a critic of the task force, welcomes the

changes as a mark of its willingness to respond to comments. "The way they operated in the past, producing rabbits out of hats, was not good," he says. "They cannot pretend to know it all."

The accusations of excess haste have raised eyebrows among some members of the task force, who see its discussions becoming more protracted in line with those of the ASB. "Moving too quickly," says one. "I think it's rather slow. The ASB can't move at the pace necessary to really sort out people playing fast and loose with the rules."

On the other hand, a lawyer who has been following the task force says: "If a company is going to be taken to task, you've got to be sure you are on the right ground, however august your membership. Where speed is of the essence, you may miss something."

So far, it is unclear whether any company has defied a task force consensus. No case is believed to have been referred to the financial reporting review panel for action. But the lawyer suggests that money is "almost inevitably" going to be spent in the courts at some stage. While a consensus has less status than a new standard, task force rulings become part of accounting practice and may be subject to challenge.

Judging from the references to pronouncements which are now appearing in interim and final statements, a number of companies are beginning to take the task force seriously.

Not all are compliant. The second consensus – that restructuring costs should normally be treated as exceptional items – has been ignored by

ICI and Unilever, which retained as extraordinary items provisions made in their 1990 accounts.

The two companies have not restated the amounts as exceptional in their 1991 accounts, although, in accordance with the guideline, Unilever has provided additional information to justify its net 2195m cost as extraordinary, as part of a programme of one-off restructuring driven by the requirements of the single European market.

The incident has highlighted the task force's inability to do anything more than clarify current accounting standards. The existing ambiguities and loopholes are not always being closed by its consensus. Its next ruling – on transfers from current to fixed assets – is likely to be an equally important and controversial testing ground.

Even so, one technical partner in a big accountancy firm is unimpressed by the changes taking place. He suggests that the ASB is holding on to the most important accounting issues for itself, so stretching its agenda many years into the future while leaving only the more obscure topics to the task force. "They tend to deal with issues they know they're going to get consensus on," he says. "They are not exactly taking on the hot topics."

It may a long time before a comprehensive framework of ASB standards has been put in place. In the meantime, the task force still needs to prove itself able to operate effectively, plugging the loopholes which emerge. Its authority and ability to resist defiance may be tested rather more quickly.

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You should be a qualified accountant and must have had line responsibility for the financial function at corporate level in an organisation with strong financial disciplines in either the private or public sectors. You should be enthusiastic about making a contribution as a member of the top management team for the further development of the Scheme in the United Kingdom for which there are ambitious plans.

Please send your curriculum vitae including a daytime telephone number to:

John Robins,
The Duke of Edinburgh's Award,
Gulliver House,
Madeira Walk,
Windsor,
Berkshire SL4 1EU



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Financial Controller

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leadership and support across all the functional teams, managing in total 140 people.

To fulfil this demanding and challenging role we seek a Chartered Accountant with some 10 years' post qualifying experience in industry or commerce, ideally in services or distribution. You will have extensive experience of the full range of financial and accounting activities, as well as significant experience in managing other administrative and operational functions. A strong team leader, you will naturally think and communicate from a general management perspective. This is an outstanding opportunity to develop those skills further and play a major part in the success of a leading organisation.

Please send or fax your CV to Goodman Graham & Associates, advising consultants, at the address below, quoting reference 3313.

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8 Beaumont Gate, Shenley Hill, Radlett, Herts WD7 7AR.
Telephone: 0923 856515. Fax: 0923 854791

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Outstanding Career Opportunity

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Mayne Nickless is an expanding, Australian multi national service organisation employing over 10,000 people in seven European countries in Transport and Security. The company's ever increasing growth and commitment within the UK and continental Europe has led to this position. This has been due to the career development of the previous job holder within the group.

High calibre ACA, ideally but not necessarily with experience from outside the profession is sought to build and manage an audit team. Of course, statutory and head office audit requirements must be met, but importance is also placed on the individual providing an advisory service to management and to be able to assist in the acquisition process.

Candidates must be educated to degree level and be familiar with EDP audit concepts. Language skills would be a definite advantage (preferably Italian, Spanish or French). The successful candidate will be highly professional, personable but vigorous and critical in business analysis and must be prepared to travel at least 25% of the time. Career development opportunities within the group would lead to either corporate or line financial positions, for the appropriate candidate.

Interested candidates should send a CV with remuneration details, day and home telephone numbers, to Don Cuthbert at Mayne Nickless Europe plc, 1/2 Brook Business Centre, Cowley Mill Road, Uxbridge, Middlesex, UB8 2FX, Tel: 0895 235088



MAYNE NICKLESS EUROPE plc

LIVERPOOL

TO £50,000 + CAR

Finance Director

Merseyside Transport Limited ("MTL"), operating as Merseybus, is the largest provider of bus services in the region. It operates some 1,100 buses, employs 2,600 staff and generates turnover in excess of £50m. It is also successfully developing new business opportunities to complement core activities.

The deregulation of the bus industry and the reduction in public subsidies resulted in a difficult trading climate for several years. Recent restructuring and streamlining has resulted in MTL emerging as a viable operation with exciting prospects. The process of taking the company into private employee ownership is well advanced, and the new Government's manifesto confirmed the completion of the privatisation process.

As Finance Director, you will be responsible to the Managing Director for all aspects of financial management and information technology. Including the supplies function, you will manage a staff of 65. Initially, your key tasks will be to establish the financial disciplines necessary to effectively manage and control the business and to implement appropriate

management information systems. You will be a key player in a new and forward looking management team and can expect wide commercial involvement in the business during a period of considerable change.

As a graduate accountant, you will have operated at Finance Director or equivalent level, preferably in a customer-driven service environment. You will have strong staff management skills, experience of implementing computerised management systems and a well-developed commercial awareness.

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence, to Peter Jones, Coopers & Lybrand Deloitte Executive Resourcing Ltd, Richmond House, 1 Rumbold Place, Liverpool L3 9QS, quoting reference P228 on both envelope and letter.

Coopers & Lybrand
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International Financial Controller

Berkshire

c £45,000 + Bonus + Car

Our client is the \$200m t/o European subsidiary of a major US multi-national, with three manufacturing plants supplying 90 worldwide markets in a highly competitive FMCG sector. The Head Office in Berkshire co-ordinates all international sales, marketing and production scheduling for European manufacture.

The Financial Controller will have overall responsibility for the Group's financial management, and will be essentially project driven, focusing primarily on:

- Review, interpretation and analysis of financial information for all international operations
- Control of advertising and promotion expenditure for the Export Group in all worldwide markets
- Analysis of sales forecasts, production and investment proposals
- Treasury and foreign exchange management

- Significant improvement to the quality of computerised accounting and systems development
- Formalisation of policies and procedures at plant and area levels

This is seen as a key position within the senior management team, with a broad problem solving remit and a major opportunity to influence business profitability. The candidate sought, therefore, must be a high calibre, commercially orientated chartered accountant, with more than five years post qualifying experience gained in a fast moving manufacturing environment. Career development prospects, on an international basis, will be outstanding.

Interested applicants should forward a comprehensive curriculum vitae, quoting ref. 2652, to Alan Dickinson FCMA, Executive Division, Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH.



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ORIFLAME INTERNATIONAL

POLAND/HUNGARY

FINANCE MANAGERS

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Oriflame International is a successful marketing led European cosmetics group with worldwide operations. It manufactures and markets its own brands of cosmetics through various direct sales techniques. Excellent management and strategic planning has enabled the group to expand at an extremely rapid rate and they are now placed at the forefront of the cosmetics business in Europe. Recent new ventures in Eastern Europe underlie the firm's commitment to expand the business in the emerging markets. They have just acquired a local factory in Poland and are building a second factory within the next eighteen months. In Hungary, they have established a sales and distribution operation and are successfully marketing their products.

These developments necessitate recruiting western trained finance managers with local language skills (essential for Poland) or relevant experience. The role will encompass:

- Establishing a Western Style accounting system
- Financial business planning
- Cost Accounting and Tax Issues
- Foreign currency reporting
- Training of local staff
- Ad hoc general financial management

This is an exciting role and an opportunity for a dynamic "hands on" accountant to gain first hand commercial experience in a developing country with an international FMCG group. It is important that interested applicants must be able to demonstrate their ability to resolve issues within a working environment which is predominantly "non-western" in culture. This is a career role with outstanding opportunities for future development, promotion and travel.



Please send your CV in confidence, or telephone Kevin Wright at:
Lloyd Morgan, Financial Recruitment Consultants,
Africa House, 64 - 78 Kingsway, London, WC2B 6AH
Telephone 071 404 5591. Fax 071 404 8128.

FINANCIAL CONTROLLER

Yorkshire

To £30,000 + Car

A KEY POSITION WITH AN EXPANDING INTERNATIONAL RETAIL BUSINESS

During recent years this growing retail business has established a prominent position in many major cities. It has consistently achieved its trading objectives and it is continuing to expand in the UK and mainland Europe.

This is a new role, in which the holder will perform a key function in the management of the business and its expansion. Responsibilities will include the provision of financial control, detailed management reporting/forecasting and the development of financial systems.

This challenging role calls for a qualified accountant with at least three years post qualification experience in commerce/industry. Computer literacy is a pre-requisite. The position will involve travel to Europe and language skills in French or German would be helpful. Previous experience in the retail sector or a similar environment would be advantageous.

This is seen as an excellent opening for a highly motivated person, who can thrive under pressure and bring his/her abilities to the fore. The Financial Controller will be part of an executive team which formulates policy and strategy. Success will lead to future opportunities for progression.

To apply, please write enclosing your CV, or telephone for an initial discussion. Ref: JW/FT 201.
Accountancy Personnel, 3rd Flr, Carmel House, Fargate, Sheffield S1 2HD. Tel: (0742) 738775.

Accountancy Personnel

Hays

A SPECIALIST TAX MANAGEMENT ROLE AT THE CENTRE OF OUR BUSINESS

PRT Section Head

Shell Expro is constantly moving towards improved business strategy and more effective financial controls. The drive for excellence ensures that working within our Finance Department brings high levels of responsibility and challenge together with the opportunity for exceptional career development.

In this senior role within our Tax Compliance Section your key objectives will be to ensure timely preparation, submission and agreement of PRT returns and to optimise Shell's tax position specifically in relation to Petroleum Revenue Tax. Working within a six monthly cycle, you will have overall responsibility for the preparation of these returns and for the PRT quarterly estimates required for Shell's UK and Group accounts. This is very much a "hands-on" role; you will coordinate resources to ensure that statutory deadlines are met, whilst taking a longer term overview, providing input to the development of strategy and giving advice to every level of the organisation. You will manage a specialist team of qualified individuals.

A Chartered or Certified Accountant with at least 5 years' post-qualifying experience, you should have a proven track record in tax (ideally with previous PRT experience) with the capacity to develop in a broader managerial role. You should also have a strong understanding of the oil exploration and production industry, gained either through working in a consultancy role or with an operator. Excellent interpersonal skills are vital as you will need to build important working relationships within Shell, with our partners and with the Inland Revenue. Ability to work under pressure to meet tight deadlines is critical, as is the ability to develop the technical expertise of your team to meet the ever changing demands of the job.



Commitment to quality is reflected both in our investment in technology and our investment in people. As well as gaining valuable first hand experience in an extremely dynamic environment, you will have access to ongoing training and development opportunities.

Rewards are excellent and include a competitive salary and the benefits you would expect from a major international company. Relocation assistance will be provided where appropriate.

In the first instance please write with full C.V. to UEPD/23, Shell UK Exploration and Production, 1 Altens Farm Road, Nigg, Aberdeen AB9 2HY.

Shell Expro is committed to achieving equal opportunity in employment.

Cormorant, Auk, Fulmar, Gannet and Tern... all these names may be familiar to you as seabirds, but for Shell Expro, they take on other significant meanings as the names of some of our offshore production platforms in the North Sea. The Cormorant, for example, is a powerful seabird, especially suited to cope with the challenging North Sea environment.

Into the 21st century

GROUP FINANCIAL CONTROLLER

London

to £70,000 + bonus + car

With its administrative centre in London and high profile operations throughout the world, this listed international group has substantial interests in the transportation, leisure and property sectors and turnover of more than £250 million. Following a successful rationalisation of its business activities, the company is well placed for further profitable growth.

Reporting to the head of finance you will be responsible for all aspects of accounting, financial control and treasury management for the group and, through Divisional Controllers, for all UK and overseas subsidiaries.

To meet the requirements of the role you are likely to be at least 35 and a graduate

chartered accountant, or its overseas equivalent. Whatever your country of origin you must have outstanding technical ability and be equally happy with accounting requirements and business culture on both sides of the Atlantic. Your expertise will have been gained in the profession and from commercial experience, at a senior level, in the head office financial control function of a major international group. Opportunities for career progression to the highest management level are exceptional.

Please send a comprehensive resumé, including day time telephone number, quoting reference 3239, to Neil Cameron, Touche Ross Executive Selection, at the address below.

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MANAGEMENT CONSULTANTS

1st Floor, Hill House, 1 Little New Street
London EC4A 3TR. Telephone: 071 936 3000.

FINANCE DIRECTOR

MAJOR CAREER OPPORTUNITY

North-East
Generous salary +
bonus + mortgage, etc

Newcastle Building Society has gone from strength to strength recently and now has 56 branches throughout the UK, £1,000,000,000 in assets and a broad-based range of small but growing financial services subsidiaries plus a housebuilding company.

The Society's growth, despite the difficulties of the current marketplace, demonstrates their effective management and determination to concentrate on the factors for success. For example, they have reduced dramatically the cost/income ratio over the last five years and further reduction towards their target will dramatically increase sales potential.

To achieve this they will need strong financial management in all areas especially in new product costing and development. In addition, as the Society grows, the requirement to manage the balance sheet grows.



NEWCASTLE
BUILDING SOCIETY

The Society therefore wishes to create a new post of Finance Director, reporting to the Chief Executive, responsible for treasury and all financial affairs of the company.

This is an excellent opportunity to join a well-established but aggressively growing player in financial services. Their breadth of services allied to the determination of the Chief Executive to expand the business in related areas, including offices outside the UK, offers an exciting career with long-term promotion prospects.

Your career as a qualified Finance Director and Treasurer will clearly demonstrate your ability to contribute to the executive management of the organisation, to oversee and instigate effective treasury management (including paper issue), and to create the financial controls necessary to encourage responsible growth.

To apply in total confidence, please send career details, including salary requirements, to Douglas Kinnaird, C.A., Ref: 5905/FT, PA Consulting Group, Number Two Blythswood Square, Glasgow G2 4AD. Relocation assistance to the Newcastle area, which offers exceptional quality of life and schooling, is available if required.

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Telephone: 071-930 5041 Fax: 071-930 5048

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Substantial UK Group with International Interests
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This is a career opportunity to join a small, dedicated head office team, involved in providing financial advice to a family controlled construction group with diverse interests.

Responsibilities of this interesting, high-profile post are varied and include investigating, structuring, implementing and controlling property and other investment opportunities, and performing a co-ordinating role between the main Board directors and the companies in which they have invested. Computer experience and taxation awareness are required and there will be an element of financial accounting.

Candidates will be self motivated chartered accountants, aged 30 to 35 with commercial experience and business acumen, incorporating the ability to identify problems and solve them.

Please write in confidence to Michael Ping, enclosing detailed CV and quoting reference P2040, at Ping & Partners, Management Consultants, 58-60 Rivington Street, London EC2A 3AY.

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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

CENTRAL LONDON

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Finance Director

For this specialist £7m turnover company which designs, plans and installs a range of distributed products for commercial and industrial markets. This expanding and autonomous operation, with an excellent reputation in its key market sector, is seeking an experienced financial manager to strengthen its small, cohesive management team.

With total responsibility for the financial functions, you will, as Finance Director, be required to instigate an improved level of financial awareness, control and discipline across the operations. Active in driving forward financial performance, you will also be required to provide an informed commercial perspective on a broad range of business issues. Initial objectives will include the implementation of financial information systems and the advancement of management reporting essential to ensure the key information to control and plan the commercial success of the business.

A graduate qualified accountant, probably in the age range 30-40, you will have gained industrial experience ideally in the retail or

distribution sectors. You should be capable of managing and developing the financial/accounting function in an effective and practical manner and be able to apply creative and practical solutions to ongoing and developing issues. A "hands on" and enthusiastic individual, you must have the appropriate skills and personality to adopt to and handle the rigours of an entrepreneurial business actively pursuing considerable development and change.

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to Adrian Edgeall, Coopers & Lybrand Deloitte Executive Resourcing Limited, 9 Greyfriars Road, Reading RG1 7JG, quoting reference A5854 on both envelope and letter.

Coopers & Lybrand
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Executive
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Finance and Administration Manager

A senior role in a major offshore development

Reading

British Gas is committed to expanding its exploration and production interests worldwide. Presently, it has over 150 licence interests in North West Europe with production from over 27 oil and gas fields. International operations range over Eastern Europe, Africa, the Far East and America and a substantial financial commitment to continued growth has been made.

Of particular significance is the Maggie/Drake/Hawkins development - recently renamed as the Armada Project which will be British Gas' first major Operatorship with joint venture partners in the UKCS. This new position has been created as a result and will have a high profile within the organisation.

Supervising a small team and calling upon other resources as required, you will be responsible for all financial and administrative matters relating to the project and will represent the company in dealings with joint venture partners and other bodies. You will initially be involved in defining the precise requirements of the role and will go on to ensure smooth progress of the project through to first gas in 1996 and beyond.

The challenge and the breadth of the position ought therefore to be particularly attractive and rewarding.

Fully qualified with substantial post qualification experience, you have a comprehensive background in operated joint venture accounting gained preferably with a UKCS oil and gas company. You have extensive experience of interacting with joint venture partners and are especially effective at meetings.

Based at prestigious new offices at Thames Valley Park near Reading you will enjoy a highly competitive salary, which includes company profit sharing and share save schemes, company car and a range of other attractive benefits.

In complete confidence, please ring or write with CV to: John Diack, Managing Director, Simpson Crowden Consultants Limited, 97/99 Park Street, London W1Y 3HA. Telephone: 071-629 5909.

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British Gas

FINANCE DIRECTOR

London

£40,000 package

This outstanding appointment is with the UK arm of a quoted communications group and has been created to help sustain an unparalleled record of profitable organic and acquisitive growth. The role calls for a pro-active financial manager with strong technical and commercial ability.

The successful candidate's responsibilities will embrace all aspects of statutory and management reporting, budgeting, competitor performance monitoring, policies and procedures, working capital management, systems enhancement and customer and supplier negotiation.

Applications are invited from graduate ACAs, ideally aged 28-35, who can demonstrate a minimum of 3 years post professional experience, staff management and computing expertise, exceptional interpersonal skills and the dynamism essential to be an effective member of a forward thinking team.

This position will appeal to ambitious individuals who seek a progressive employer and are confident of their own ability, through leadership and judgement, to make a real financial impact on the group's performance.

For further information please contact Malcolm J. Hudson on 071-831 2323 or alternatively forward your CV in confidence to Hudson Shribman at Vernon House, Sicilian Avenue, London WC1A 2QH (Fax 071-404-5773).

HUDSON SHRIBMAN

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Promotion has created this high profile opportunity for a qualified accountant to report to the Executive Director - Finance, in direct contact with the Board. Leading a team of seven professional staff, you will make a direct contribution to the success of the business by providing the highest quality of decision support through accurate and up-to-the-minute management accounts, budgets and forecasts presented in a concise, coherent and meaningful manner.

Specifically, you will concentrate on a series of financial developments including activity based costing, expense and financial models; development, delivery and maintenance of information

relevant to Directors' needs; and financial input to projects. An immediate challenge will be to introduce performance management and development for your team.

Ideally a graduate, you will have a successful track record of management, ideally gained in a financial services industry. Proactive, innovative and ambitious to progress, you must have good interpersonal and presentation skills.

Salary will be around £50,000pa plus company car and financial sector benefits including low-interest mortgage and non-contributory pension. We also offer excellent career prospects both within the Division and throughout Prudential Corporation.

Please send your cv to Jackie Havercroft, Personnel Consultant, Prudential Life & Pensions, Abbey Gardens, 55 King's Road, Reading, Berks RG1 3AH. We are an equal opportunity employer.

PRUDENTIAL
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Financial Director

London W1

around £60,000

UK subsidiary (£30m T/O) of leading international services group seeks successor for retiring FD. The company is profitable, with potential for further improvement. Most underlying problems have been addressed but there is scope for personal contribution in improving controls, disciplines and supporting systems, which will have a beneficial effect on performance. In this growing division there is excellent potential for career development longer term.

Applicants must be graduate qualified accountants aged say 34-45, with experience in a (fixed price) contracting business, commercial or even industrial, where the finance management are part of the commercial team, not just bean counters. Evidence of people skills, and in particular, of assertive, constructive input to the management effort is essential.

For brief job details, write to: John Courtis FCA at JC&P, 104 Marylebone Lane, London W1M 5FU indicating very clearly how you meet these criteria, stating latest salary and enclosing CV, quoting ref: 7288/FT. Please treat your reply as a sample of your communication skills.

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Financial Management

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finance director

Northern Home Counties c £50,000 + bonus

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The successful candidate will:

- be responsible to the Group Managing Director for financial strategy, controllership and information systems
- play a key role in improving profit performance
- be a key adviser in overall business strategy

Applications are invited from qualified and experienced financial executives with proven successful experience of working in a US multinational environment. Credibility at the highest level and a reputation as a committed team player are essential. Age 40+.

Please send a detailed CV explaining how you meet the requirements to PK Selection, Russell Chambers, Covent Garden, London WC2E 8AA.

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 071 873 4027

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As a key member of a major international organisation you will earn considerable rewards. In addition to the attractive salary and fully expensed company car you will also be eligible for an excellent range of benefits, including PPP and relocation expenses where appropriate.

To find out more write with your full CV, quoting Ref. No. JH3 to:-

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